COST ESTIMATING FOR WASTEWATER INFRASTRUCTURE

By Lisa Taylor and Paul Galeno

King County Wastewater Treatment Division,

Project Planning and Delivery Section

Presented to the **Rates and Finance Subcommittee** of the Metropolitan Water Pollution Abatement Advisory Committee (MWPAAC)

May 5, 2022

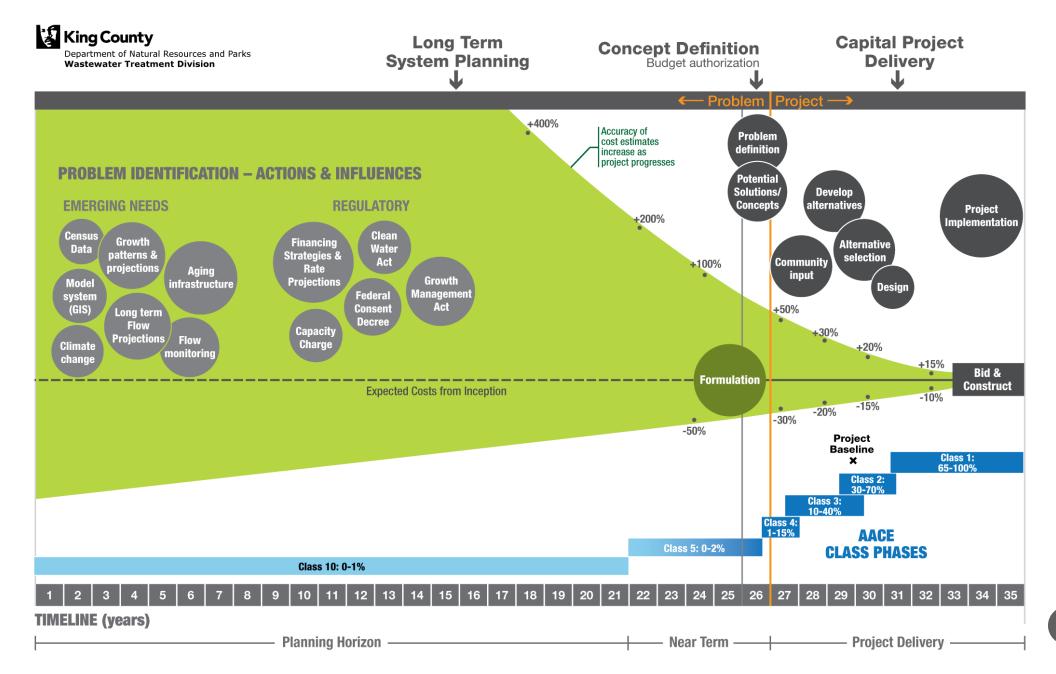
TYPICAL ESTIMATE TIMELINES

King County's Wastewater Treatment Division (WTD) has a large and complex capital program that may require multiple cost estimates over time as a 'problem' or need transitions to a 'project' or solution

- Long-Term System Planning
- Concept Definition
- Pre-Design
- Alternatives Analysis
- Design
- Bid for Construction
- Construction Change Orders

LONG-TERM ESTIMATES CONSIDERATIONS

- This highlights the primary unknown factors of a long-term (possibly decades away) cost estimate:
 - What's the problem and its future solution? Will regulations change?
 - Are future population, climate, flow and capacity projections sufficient?
 - Where will it be sited?
 - What might inflation, resource constraints and market conditions be decades from now?



WORKING WITH AACE

- AACE International is the Association for the Advancement of Cost Engineering.
- AACE is the international standard for Cost Engineering using integrated means and methods to enable sound decision making in enterprise asset management.
- AACE's Body of Knowledge is developed, refined, and deployed by industry professionals worldwide.
- WTD was asked to work with AACE to establish a new recommended practice for public sector long-range planning.

ESTIMATING FOR LONG RANGE PLANNING – AS APPLIED FOR THE PUBLIC SECTOR







AACE* International Recommended Practice No. 111R-20

ESTIMATING FOR LONG RANGE PLANNING – AS APPLIED FOR THE PUBLIC SECTOR

TCM Framework: 3.2 - Strategic Asset Planning

Rev. March 19, 2021 Note: As AACE International Recommended Practices evolve over time, please refer to web.ascel.org for the latest revisions.

Any terms found in AACE Recommended Practice 105-90, Cost Engineering Terminology, supervede terms defined in other AACE work products, including but not limited to, other recommended practices, the Total Cost Management Framework, and Skills & Knowledge of Cost Engineering.

Contributors:

Disclaimer: The content provided by the contributors to this recommended practice is their own and does not necessarily reflect that of their employers, unless otherwise stated.

Paul Galeno (Primary Contributor)	Crystal Fleet			
Lisa M. Taylor (Primary Contributor)	John K. Hollmann, PE CCP CEP DRMP FAACE Hon. Life			
Gregory Brink	Douglas W. Leo, CCP CEP FAACE Hon. Life			
Larry R. Dysert, CCP CEP DRMP FAACE Hon. Life	Dan Melamed, CCP EVP FAACE			
Copyright © AACS" International	AACS" International Recommended Practic			
	y. Copying and networking prohibited.			

This document is copyrighted by AACS international and may not be reproduced without permission. Organizations may obtain permission to reproduce a limited number of copies by entering into a license agreement. For information please contact editor/bacel.org

NEW AACEI RECOMMENDED PRACTICE

ESTIMATING FOR LONG-RANGE PLANNING – AS APPLIED FOR THE PUBLIC SECTOR AACE" International Recommended Practice No. 111R-20 ESTIMATING FOR LONG-RANGE PLANNING – AS APPLIED FOR THE PUBLIC SECTOR TCM Framework: 3.2 – Strategic Asset Planning



March 19, 2021

TABLE OF CONTENTS	
Table of Contents	
1. Introduction	
1.1. Scope	
1.2. Purpose	
1.3. Background	
2. Communication	
2.1. Unclassified / Class 10 - Long-Range Planning Estimate	
2.2. Improving Communication in the Estimating Process	
2.3. Long-Term Needs Versus Near-Term Projects	
2.4. Anchoring Bias	
2.5. Stakeholder Perception	
2.6. Competing and Evolving Needs	
2.7. Portfolio Management	
2.8. Long-Range Capital Budgeting	
3. Recommended Practice	
3.1. Rationale for Long-Range Planning Unclassified / Class 10 Estimates	
3.2. Communicating the Basis of Estimate	
3.3. Total Cost Management (TCM) Integration	
3.4. Cost Communication to Stakeholders	
4. Classification for Long-Term Planning and Asset Life Cycle Cost Estimates	
5. Conclusion	
References	
Contributors	

	COST ESTIMATE	% OF DEFINITION	EXPECTED ACCURACY RANGE	WTD COST ESTIMATES
Class 10	Public Sector Long-range Planning	0% - 1%	-50% - +300%	Long-Term System Planning
Class 5	Concept Screening	0% - 2%	-50% - +100%	Concept Definition
Class 4	Study or feasibility	1% - 15%	-30% - +50%	Pre-Design Alternatives Analysis
Class 3	Budget Authorization	10% - 40%	-20% - +30%	Design
Class 2	Bid Tender	30% - 75%	-15% - +20%	Bid for Construction
Class I	Check Estimate	65% - 100%	-10% - +15%	Construction Change Orders

BASIS OF ESTIMATE

King County

Department of Natural Resources and Parks Wastewater Treatment Division

Project Planning and Delivery Section

BASIS OF ESTIMATE

Project Name	Title Here
Project Number	123456
Date Prepared	Date
Requested by	Name
Prepared by	Name and/or Firm
Estimate Classification	Class 5, etc.
Estimate Purpose	Charter, Gate, etc.
Estimate ID (Version)	Number
Project Manager	Name
Project Control Engineer	Name
Co or Distribution List	Mamoo

- I. Purpose
- 2. Project Scope Definition
- 3. Design Basis
- 4. Planning Basis
- 5. Cost Basis
- 6. Allowances
- 7. Assumptions
- 8. Exclusions
- 9. Exceptions
- 10. Risks (Threats and Opportunities)
- II. Contingency

- 12. Management Reserve
- **13.** Reconciliation
- 14. Benchmarking
- 15. Estimate Quality Assurance Plan:
- 6. Attachments
 - Attachment A: Estimate Deliverables Checklist
 - Attachment B: Reference Documents

BASIS OF ESTIMATE AND ESTIMATE SUMMARY

King County Department of Natural Resources and Parks Wastewater Treatment Division

Project Planning and Delivery Section

BASIS OF ESTIMATE

Project Name	Title Here
Project Number	123456
Date Prepared	Date
Requested by	Name
Prepared by	Name and/or Firm
Estimate Classification	Class 5, etc.
Estimate Purpose	Charter, Gate, etc.
Estimate ID (Version)	Number
Project Manager	Name
Project Control Engineer	Name
Cc or Distribution List	Names Names

~				~			0
			ate - AACEI Class 5				1
Project Name	e:				Date:		1
Location:					Estimator:		1
Description:					Version:		1
		DIRECT: SUBTO	TAL CONSTRUCTION CO	STS			
Item No.		Item Description	Quantity	Units	Unit Cost	Item Cost	1
	1					\$ -	1
	2					\$ -	1
	3					\$ -	1
	4					\$ -	1
	5					\$ -	1
	6					\$ -	1
	7					\$ -	1
	8					\$ -	
	9					\$ -	1
	10					\$ -	1
	11					\$ -	1
	12					\$ -	1
	13					\$ -	1
	14					\$ -	1
	15					\$ -	1
	16					\$-	
	17					\$ -	
	18					\$ -	
	19					\$-	
	20					\$-	
	21					\$ -	
	22					\$ -	
	23					\$ -	
	24					\$ -	
	25					\$-	
					Construction Cost		
			Allowance for Indeterm	inates (Design Allowance)\$-	
					Street Use Permi		
		ES	TIMATED PROBABLE COS	T OF C	ONSTRUCTION BIL) \$	
		DIRECT: SUBTOTAL AL	DDITIONAL CONSTRUCTI	ON COS	STS		
					struction Contract	s \$ -	1
			Construction	Chang	e Order Allowance	\$-	1
					ertainty Allowance		1
					nstruction Amoun		1
				Con	struction Sales Ta:	kŚ -	1

1 Page Summary Detailed Estimate PRISM & U

PRISM & User Inputs PRISM Cost Model Summary

Estimate Year 2019

QUESTIONS

Lisa Taylor, PMP | Project Planning and Delivery Section Manager Paul Galeno, Project Control and Contract Management Supervisor