

**Engineering & Planning Subcommittee
High Level Meeting Notes
March 7, 2023**

Crystal Fleet presented about “Asset Management Tier 1 Projects.”

Crystal explained the prioritization criteria that helps determine when projects should move forward. “Asset Criticality” and “Asset Condition” are key factors for all assets (pipes, treatment equipment, electrical upgrades, outfalls, etc.), with “Asset Obsolescence” and “Organization Impacts” added as factors of concern for assets located at the treatment plants.

She highlighted many of the major projects in the Tier 1 list, with an explanation of how they fit in those prioritization criteria. Projects don’t end up on the list before the teams responsible for those assets have concluded that they require replacement due to significant scores in the criteria mentioned above. The challenges to these assets are severe.

The presentation concluded with a summary of delivery status, which highlighted that most Tier 1 projects have not started or are very early in the process, so there is a high level of uncertainty around the total cost to complete all Tier 1 projects.

A key theme to the questions included a desire to better understand what projects are deferred by the current rate proposal, given the critical nature of the proposed Tier 1 projects.

**Steve Hitch, Chair
Ben Marre, Vice Chair**