



**King County**

# Historic Preservation Program

STRATEGIC PLAN 2023 - 2028

## VISION

Preserve and steward the county's rich history, serving all people and communities in King County.

## MISSION

Identify, document, and preserve the county's significant historic and archeological resources and foster connections between the people of King County and the places that tell our collective stories.

Stewart Barn



North Bend Theatre

## GUIDING PRINCIPLES

- Collaborative
- Service oriented
- Results focused
- Accountable
- Innovative
- Fair
- Just
- Creative





# Strategic Priorities, Goals, Objectives, Actions and Measures



Neely Mansion

Baring Bridge



## STRATEGIC PRIORITY

### Public Access to Cultural Resource Information

1

- **Objective:**  
Fund a library  
of resources.

**Action:**

Identify policy implications related to and garner support for providing public access to HPP's digital library by end of 2023.

**Action:** Identify and apply for grant opportunities or county funds for digitizing and hosting the library by late 2024.

- **Objective: Compile and digitize a library of properties, policies, programs and other resources.**

**Action:** Develop a complete list of potential resources by late 2025.

- **Objective: Make the digital library available online to the public.**

**Action:** Determine where to locate the digital information by mid-2026.

**Action:** Launch digital library linked to GIS layer in county iMap page by late 2027.

- **Objective: Develop and implement a plan for ongoing funding and maintenance of the digital library.**

**Action:** Determine how often to update information and identify costs associated with updates by mid-2026.

**Action:** Secure funding to sustain these updates.

**GOAL**  
*Provide accessibility to KCHPP's cultural resource tools and data for all interested users.*

**Measure:** A comprehensive library of resources is digitally available and used by the public.



# STRATEGIC PRIORITY

## Training and Educational Opportunities

2

- **Objective: Continue to provide required training and support for personnel and others involved in projects on County property.**

**Action:** Identify agency staff who should receive cultural resources training, get approval from supervisors, and implement a required training program by mid-2025.

**Action:** Develop a standard training curriculum that could be used for various agencies by late 2025.

**Action:** Pursue inclusion of required training in the executive policy by late 2026.

- **Objective: Provide access to ongoing high quality educational programming and training for all relevant staff in King County agencies and interlocal cities (general educational events for ILA and county staff).**

**Action:** Convert videos of regional trainings to online trainings and make them available on demand by late 2023.

**Action:** Develop and implement an annual schedule of quarterly regional trainings/workshops by mid-2023. Schedule should be somewhat flexible to accommodate new topics and available trainers.

- **Objective: Expand educational programming for regional partners, including heritage organizations, local commissioners, community members, and the general public.**

**Action:** Prepare a list of and engage all participants who will benefit from educational programming by mid-2023.

**Action:** Develop a list of topics that could be covered, as well as organizations who will be invited to provide programming from outside the HPP network by late 2023.

**GOAL**  
*Expand training and educational programming for county agencies, regional partners, and the public.*

*Measure: Number of completed trainings*

*Measure: Number of people participating*

*Measure: Increased number of divisions/department heads requiring staff to participate in training*

*Measure: Level of satisfaction in training by participants*



Dumas Bay Center



Patricia Cosgrove providing an educational session



# STRATEGIC PRIORITY

## Targeted Outreach

3

- **Objective: Collaborate with tribes to restore culturally significant landscapes.**

**Action:** Following established communication channels, identify partnering opportunities for two pilot restoration projects by mid-2025.

**Action:** Assist in development of restoration project, including identifying potential funding sources for completion by late 2026.

**GOAL**  
*Build community awareness and investment in cultural heritage.*

- **Objective: Identify and engage communities and groups who have not previously or recently been involved in KCHPP programs.**

**Action:** Conduct outreach to at least four cities encouraging participation in HPP's regional program, one each year starting in 2023.

**Action:** Partner with 4Culture, KC Local Food Initiative, and Climate Action Team to identify and conduct outreach to underrepresented communities who could benefit from participation in HPP's programs.

**Action:** Create and maintain a matrix of communities/groups and assess their associated level of engagement with HPP's programs.

- **Objective: Identify opportunities to support the intersection of preservation and economic development in a diversity of communities.**

**Action:** Conduct outreach to at least four organizations that are located in areas where historic preservation could play a significant role in economic development, one per year starting in 2024. Example organizations include White Center Business Association, Sno Valley Task Force, Renton Downtown Partnership, Fall City Business Association.

*Measure: Number of projects started and completed*

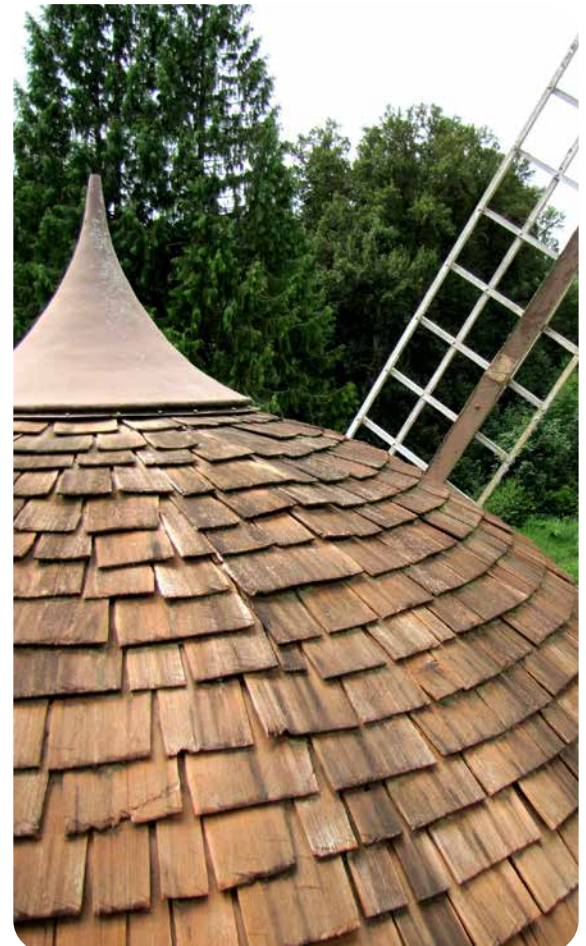
*Measure: Number of interactions, meetings, open houses with partners*

*Measure: Amount of online engagement; unique website queries, social media "likes" and/or interactions*



St. Edward's Seminary

Windmill at Willowmoor





# STRATEGIC PRIORITY

## Cultural Resource Identification

4

- **Objective: Expand identification and documentation of historic and cultural resources.**

**Action:** Identify two ILA communities willing to partner to develop a context statement and community wide survey/inventory. Complete surveys in 2024 and 2027.

**Action:** Identify at least two distinct cultural communities willing to partner to develop a context statement or complete a comprehensive survey. Complete projects in 2025 and 2028.

**Action:** Complete publicly accessible StoryMap for each community project.

**Action:** Publish a biennial report on the state of historic preservation and cultural resources in King County. Report should be issued in May (national preservation month) in advance of biennial budgeting process (even years).

*Measure: Number of permit applications reviewed & associated outcomes*

*Measure: Number of documented cultural resources added to the historic resource inventory or WISAARD*

- **Objective: Assess built and natural risks to existing cultural resources.**

**Action:** Monitor federal and state regulatory impacts through WTHP, DAHP, Preservation Action and Heritage Caucus beginning early 2023.

**Action:** Review local regulatory changes to zoning, updated flood maps, and other regulatory tools, provide feedback to local partners beginning early 2025.

**Action:** Assess climate change impacts through regular communication with other county agencies, particularly the Climate Action Team, by mid-2024.

- **Objective: Create and expand mitigation tools and/or strategies.**

**Action:** Define parameters for HPP's current mitigation fund, who can contribute, and for what purposes the funds can be used by mid-2023.

**Action:** Develop a toolkit of alternative mitigation strategies for use by county agencies and regional partners by mid-2024.

**GOAL**  
*Identify, assess, and mitigate risks to historic and cultural resources throughout King County.*



Mukai House & Garden

### Common Acronyms

DAHP - WA Dept. of Archaeology & Historic Preservation

HPP/KCHPP - King County Historic Preservation Program

HRI - Historic Resource Inventory

ILA - Interlocal Agreement

NRHP - National Register of Historic Places

WISAARD - Washington Information System for Architectural and Archaeological Records Data

WTHP - Washington Trust for Historic Preservation



# STRATEGIC PRIORITY

## Service Delivery

5

- **Objective:** Ensure that the historic preservation officer position – as mandated by county code – is funded in a sustainable manner.

**Action:** Secure additional funding out of the general fund by the end of 2023.

- **Objective:** Strengthen responsiveness and stabilize cultural resources services to county residents for private development projects.

**Action:** Identify and justify fees for non-county project review work by mid-2025.

**Action:** Streamline and better coordinate review process for non-governmental projects by early 2026.

- **Objective:** Reduce backlog and sustain predetermined time frames for cultural resource review of county agency projects.

**Action:** Fund and hire a new archaeologist by mid-2023.

**Action:** Streamline cultural resources review process and identify exemptions by mid-2024.

- **Objective:** Expand capacity to work with regional partners and other county agencies on special projects.

**Action:** Identify partnering opportunities with two county agencies and two regional partners for special projects by mid-2025.

**Action:** Complete one special county agency project and one regional partner project by mid-2027 using non-HPP funds.

**Action:** Build partner advocacy for increasing the department budget by 20% over five years.

**GOAL**  
Increase HPP capacity to deliver services effectively.

**Measure:** Increased funding in budget

**Measure:** Reduced backlog for all review types

**Measure:** Increased revenue from fees to county agencies

**Measure:** Increased number of special projects with regional partners/ county agencies

**Measure:** Decrease in time required to review county agency projects

 For more info visit: [kingcounty.gov/landmarks](https://kingcounty.gov/landmarks)

### Strategic Plan Steering Committee

*Craig Glazier, Landmark Owner/Developer*

*Lorelea Hudson, Archaeologist*

*Hillary Jones, County Agency Program Manager*

*Kji Kelly, Historic Property Developer*

*Dave Pilgrim, Historical Society Representative*

*Brandy Rinck, County Agency Archaeologist*

*Allison Zike, Interlocal City Representative*



Archaeological dig at Hori Furoba.