

**Management Coordination Committee (MCC)
MEETING MINUTES
February 17, 2026**

ATTENDANCE

MCC Members:

- Dylan Orr, Public Health – Seattle and King County (PH SKC), MCC Chair
- Andy Smith, Alternate, King County Solid Waste Division (KC SWD), for Rebecca Singer, MCC Vice Chair
- Josh Baldi, King County Water and Land Resources Division (KC WLRD)
- John Boyd, Sound Cities Association (SCA), City of Kent Councilmember
- Susan Fife-Ferris, Seattle Public Utilities (SPU)

Other Attendees:

Aesha Mokashi, PH SKC	Kendrick Stewart, KC WLRD	Michell Mouton, KC WLRD
Alice Chapman, KC WLRD	Lakshmi Panikkar, KC WLRD	Mohamed Ali, PH SKC
Alicia Auer, KC WLRD	Laura Belmont, SCA	Pam Johnson, SPU
Amanda Miller, KC WLRD	Linda Morales, KC WLRD	Raevel Chea, KC WLRD
Chelsea Hicks, PH SKC	Linda Van Hooser, PH SKC	Ryan Kellogg, PH SKC
Enrique Gonzalez, KC WLRD	Matthew Weintraub, KC WLRD	Stef Frenzl, KC WLRD
Julie Mitchell, KC SWD	Maythia Airhart, KC WLRD	

GENERAL BUSINESS

Meeting Minutes

MCC Member John Boyd, motioned to approve the February meeting minutes. MCC Member Josh Baldi seconded the motion.

Decision: January 20, 2025, meeting minutes were approved.

DISCUSSION ITEMS

2026-2027 Omnibus Budget

*Presenters: Raevel Chea (Program Business & Finance Officer)
Kendrick Stewart (Program Operations Manager)*

Raevel Chea, Program Business & Finance Officer, presented budget adjustment requests from Seattle–King County Public Health and King County Solid Waste, which totaled \$1,083,651 for 2026–2027.

Requests over \$100,000 require MCC approval before submission to the King County Budget Office, per fiscal policy. The deadline to submit revised budgets to King County Budget Office is February 20, 2026.

This adjustment addresses changes in financial requirements identified during the current fiscal year, driven by updated forecasts based on recent actual expenditures. Additionally, this adjustment resolves a prior-year overhead shortfall and aligns overhead budget with actual costs for the 2026-2027 biennium.

King County Solid Waste Disposal Costs: Total disposal costs are expected to be about \$2.59M in 2026, while the adopted budget and spending plan reflect \$2.35M.

- The proposed adjustment reflects an increase of \$350,000 for 2026.

Seattle-King County Public Health Overhead Shortfall: Internal miscommunication during the budget development process resulted in underbudgeting of overhead in 2025 and 2026-2027.

- 2026: \$544,040 (*\$150,251 2025 shortfall; \$393,789 2026 adjustment*)
- 2027: \$189,611

The Program recommends that the MCC approve the proposed budget adjustment to accommodate changes in disposal costs and overhead reimbursement for 2026.

MCC Member Susan Fife-Ferris motioned to approve the budget adjustment. MCC Member John Boyd seconded the motion.

Decision: The proposed budget adjustment was approved.

MCC Questions, Concerns, And Considerations

- MCC Member John Boyd asked what caused the discrepancy in the Public Health budget.
 - Ryan Kellogg, Seattle-King County Public Health staff, explained that it resulted from internal miscommunication during budget planning, and Public Health is addressing the issue to prevent it from recurring. He also noted that the adjusted cost aligned with cost from previous years.
- MCC members are concerned about how increased spending and needed facility improvements may impact future rates. Members indicated interest in having the rates discussion sooner rather than later.
- MCC members also requested greater transparency on what is included in overhead versus itemized costs and expressed interest in continued discussion on overhead and rate planning—including questions about ongoing efficiency efforts and potential savings to help minimize future rate impacts.
 - Maythia noted that continuous improvement is a priority and the Program is always seeking greater efficiency. While progress has been made, there is still room for improvement. The operating structure assessment will provide additional opportunities to strengthen efficiencies.
- For Seattle Public Utilities, overhead costs are largely outside their control and driven by external factors.

Workplace Culture And Leadership Development Report

*Presenters: Lakshmi Panikkar (Program HR/Organizational Development Manager)
Kendrick Stewart (Program Operations Manager)*

Lakshmi Panikkar, Program HR/Organizational Development Manager, presented lessons learned and key insights from the 2024–2025 workplace culture and leadership development initiatives, along with current efforts supporting organizational health.

UPDATES

Director’s Report & Look-Ahead Calendar

Presenter: Maythia Airhart (Program Director)

Program Director Maythia Airhart highlighted key items from the Director's Report and shared a three-month look-ahead calendar. Members were encouraged to review the full report for additional updates.

MOA update – Partner agencies should have received the MOA for signature.

MCC Questions, Concerns, And Considerations:

- MCC Member Susan Fife-Ferris noted that she received the MOA today on behalf of SPU and requested that Matthew Weintraub, Program Government Relations Manager, work with Pam Johnson, MCC SPU Liaison, to process it for signature. She will follow up with Matthew on additional MOA-related questions.
- Maythia noted that the MOA routing followed agency guidance on who should receive and be copied on the document. For any additional guidance, members were asked to follow up with Matthew Weintraub.

Next Meeting: March 17, 2026, 10 a.m. – 12 noon, Virtual, Zoom