Item 3

Management Coordination Committee (MCC)
MEETING MINUTES
June 16, 2026

ATTENDANCE

MCC Members:

☒ Dylan Orr, Public Health – Seattle and King County (PH SKC), MCC Chair
☒ Andy Smith, King County Solid Waste Division (KC SWD) Alternate For Rebecca Singer, MCC Vice Chair
☒ Josh Baldi, King County Water and Land Resources Division (KC WLRD)
☒ John Boyd, Sound Cities Association (SCA), City of Kent Councilmember
☒ Katie Swanson, Seattle Public Utilities (SPU) Alternate For Susan Fife-Ferris

Other Attendees:

Amanda Miller, KC WLRD
Charles Wu, KC WLRD
Halima Lozano, KC WLRD
Julie Mitchell, KC SWD
Kendrick Stewart, KC WLRD
Laura Belmont, SCA
Linda Van Hooser, PH SKC
Marqise Allen, KC WLRD
Matthew Weintraub, KC WLRD
Maythia Airhart, KC WLRD
Michell Mouton, KC WLRD
Myles Perkins, PH SKC
Pam Johnson, SPU
Ryan Kellogg, PH SKC
Ryan Murphy, KC WLRD
Stef Frenzl, KC WLRD

GENERAL BUSINESS

Meeting Minutes

SPU MCC Alternate, Katie Swanson and PH SKC MCC Alternate, Ryan Kellogg provided minor revisions to the MCC's feedback statement. Specifically, they recommended correcting the phrase, "on-time investments" to "one-time investments," within the following text: "*Timing and long-term obligations – distinguish one-time investments from recurring costs, outlining future maintenance obligations, and explaining long sustainability assumptions."* With these revisions made, SCA MCC member, John Boyd moved to approve the May 19, 2026, Meeting Minutes, and WLRD MCC member, Josh Baldi seconded the motion. All voted in favor.

Decision: Motion to approve the May 19, 2026, Meeting Minutes was approved.

DISCUSSION ITEMS

Proposed 2028-2029 Rate Assumptions
Maythia Airhart (Program Director) & Kendrick Stewart (Program Operations Manager)

Program Operations Manager, Kendrick Stewart, and Program Director, Maythia Airhart, provided a briefing on the proposed assumptions for the 2028-2029 rate model to obtain MCC feedback on potential rate options. Kendrick and Maythia reinforced that, during the July meeting, Program staff will recommend the MCC approve a suite of proposed rate options, or there will be adverse effects to the Program's ability to move the rate package forward to stakeholders and ultimately, the Program's ability to present a rate proposal to the Board of Health. They clarified that July will be the approval of all the rate options, and September will be the approval of one rate structure. Per the MCC's request, Kendrick reviewed the presentation slide by slide, providing an

opportunity for MCC members to ask questions and discuss each slide. Highlights of those discussions are summarized below:

SLIDE 4 – Program Funding

WLRD MCC member, Josh Baldi emphasized early/often coordination with SWD, with the high degree of sensitivity around rates. Government Relations Manager, Matthew Weintraub explained he has engaged with SWD via informal and frequent conversations with King County Wastewater Treatment Division to make sure the Program is in alignment and to understand these agencies processes around rates. Additional outcomes of these conversations is to ensure the Program is using common language and shared process and reduce opportunities for misalignment in prior to engaging with billing entities and other external stakeholders.

SLIDE 5 – Program Services

MCC members inquired what bodies of work comprises Support Services. Maythia explained the program has a legal requirement to devote the majority of its funds to moderate risk waste (MRW) services and that Support Services budget is allocated as follows: 12% for program administration, 19% for overhead, and 1% for racial equity. MCC agreed that the Program should distinguish between what is essential for delivering direct services and what would simply be nice to have as part of its cost saving and efficiency planning.

SLIDE 6 – Rate Planning Timeline

MCC Chair, Dylan Orr stated the 2027 January-June timeline for Board of Health briefing/rate decision and King County agency budget process seemed tight because the Program would need King County agency reviews to use for the BOH briefing, and BOH will require two presentations to get decision. MCC member, John Boyd, wanted to know how much influence MCC has on engagement plan. The Program is coordinating engagements with outside billing entities, SPU, and divisions within DNRP. SPU MCC Alternate, Katie Swanson noted stakeholder engagement with SPU will include mayor's approval, council's approval, etc.

SLIDE 7 – Fund Balance Projection

Kendrick mentioned that the new addition to the graph is the line that shows the required 60-day reserve. MCC members commented that they would appreciate seeing the 3 scenarios plotted on this projection graph.

SLIDE 8 - Proposed Assumptions for Discussion

MCC noted this slide was confusing and requested for it to be revised for increased clarity, such as what is specifically the difference between annual and incremental. The Program will adjust this slide to make it clearer and easier to understand.

SLIDE 9 – Financial Assumptions

King County SWD MCC Alternate, Andy Smith raised an inflationary-cost caution that the Program should ensure the appropriate modeling for inflation is utilized.

SPU MCC Alternate, Katie Swanson stated SPU facility fees should be included in the rate assumptions and would like to see those fees in this rate package. Program staff noted that it does not have current cost projections for facility fees to include in the rate assumptions, as negotiation between SPU and King County is still ongoing. MCC Chair, Dylan Orr noted the MCC had agreed at the previous meeting that facility fees would not be part of the current rate process, but instead would be addressed in the 2030–2031 rate setting cycle.

Both King County SWD MCC, Alternate, Andy Smith and WLRD MCC Member, Josh Baldi expressed that the facilities issue will not be reconciled by July. If the MCC is unable to resolve the issue, a direct conversation between principal utilities will need to happen.

Program staff noted that, given the tight timeline, they cannot move forward with the rate setting process if the MCC does not approve the proposed rate scenarios in July. If that occurs, the Program will present no rate option and instead outline the resulting service impacts.

SLIDE 12 - Service Level Scenarios

MCC members suggested Program staff create another single-digit scenario between Scenarios 2 (7%) and 3 (10.25%). They would also like to see a list of what the big-picture tradeoffs and efficiency-savings reductions are in calculating the percentages between the scenarios.

Slide 13 - Rate Scenarios

MCC members would like to understand what the consumer will see as an impact and what is the pocketbook hit will be to the cost of living. The MCC also requested an estimation of the total impact across all agencies for a rate increase (Haz Waste + SWD + WTD + others), as elected are asking how all our additional costs are impacting during a cost-of-living crisis.

Reminders

Both Maythia and Dylan will be out of the office for July. Kendrick and Raevel will be presenting the rate scenarios to the MCC. Rebecca Singer, MCC Chair, will need to facilitate the July meeting.

UPDATES

Director's Report & Look-Ahead Calendar
Maythia Airhart (Program Director)

Due to lack of time, Program Director Maythia Airhart did not highlight the key items from the Director's Report in the meeting. Members were encouraged to review the full report for updates.

Next Meeting: July 21, 2026, 10 a.m. – 12 noon, In-Person King Street Center