

**AGENDA**  
**EXECUTIVE FINANCE COMMITTEE (EFC)**

December 4, 2025 at 11:00 A.M.

**Location:** Teams Meeting: 425-653-6586, Conference ID 314484093#

***Committee Members: Councilmember Rod Dembowski, Chair; Dwight Dively, Director PSB; Ken Guy, Director FBOD; Lorraine Patterson-Harris, County Administrative Officer***

***Staff: Carol Basile, Public Finance Officer; Mike Smith, Chief Investment Officer.  
Ian Hutchinson, Senior Portfolio Manager; BJ McQuade, Portfolio Manager;  
Eben Sutton, Chief Accountant***

**AGENDA ITEMS**

1. **Action:** Approval of the Minutes of the October 23, 2025 EFC meeting – *Page 2*
2. **Action:** Interfund Loan of Surplus King County Cash (Chapter 4.24 of KC Code): Approval of the request from the FMD Building Repair & Replacement Fund 3951 to decrease an existing interfund loan from \$150 million to \$125 million and to extend the loan term from December 31, 2025 to December 31, 2026. – *Page 3*  
*Hanh Mai, Finance & Administrative Services Manager, FMD*
3. **Action:** Interfund Loan of Surplus King County Cash (Chapter 4.24 of KC Code):  
*Nitin Chadha, Finance & Administration Section Manager, King County WLRD*
  - Approval of the request from the King County Flood Control Operating Contract Fund 1561 to extend the term on an existing \$6 million interfund loan to December 31, 2026 and to increase the loan amount to \$7 million. This loan will be repaid from tax revenue from the KC Flood Control District. – *Page 7*
  - Approval of the request from the Open Space Non-Bond Fund 3522 to extend the term of an existing \$1.5 million loan to December 31, 2026 and to decrease the amount to \$250,000. This loan will be repaid from reimbursable grants. – *Page 9*
  - Approval of the request from the KC Flood Control Capital Contract Fund 3571 to extend the term of an existing \$20 million loan to December 31, 2026 and to increase the loan amount to \$22 million. This loan will be repaid from tax revenue from the KC Flood Control District. – *Page 11*
4. **Action:** Interfund Loan of Surplus King County Cash (Chapter 4.24 of KC Code): Approval of the request from the King County Department of Local Services Permitting Division Fund 1340 to extend an existing \$1.8 million through December 31, 2027 and to increase the amount to \$5 million. This loan will be repaid from future permit fee collections. – *Page 13*  
*Warren Cheney, CFO, DLS*  
*Jillian Scheibeck, CFO, DLS*
5. **Action:** Designate lending fund(s) for interfund loans where a lending fund has not been designated. – *Page 16*  
*Agnes Goldingay, Finance/Accounting Supervisor, FMS*

**OTHER BUSINESS**

**ADJOURNMENT**

**MINUTES**  
**EXECUTIVE FINANCE COMMITTEE (EFC)**  
**October 23, 2025**

The EFC Meeting was held by Teams on October 23, 2025 at 11:00 a.m. and adjourned at 11:53 p.m.

**Members Present**

Rod Dembowski  
Dwight Dively  
Lorraine Patterson-Harris  
Ken Guy

**Others Present**

Austin Gais, PFM  
Ryan Kacher, PFM  
Stacey Lewis, Pacifica  
Tyler Benson, Piper Sandler  
Robert Shelley, Piper Sandler  
Nav Ota, IPAC  
Bart Powelson, KCDA  
Yohan Lee, KCDA  
Christopher McGowan  
Lizbeth Martin-Mahar  
Jillian Scheibeck

**Others Present -**

**Continued**  
Carol Basile  
Eben Sutton  
Mike Smith  
Ian Hutchinson  
Bj Mcquade  
Jenifer Merkel  
Agnes Goldingay  
Alexia Lin  
Danielle Hinz  
Nitin Chadha

**Members Absent**

**ACTION ITEMS**

1. **Minutes** – The Committee voted unanimously to approve the Minutes of the August 28, 2025 Executive Finance Committee meeting.
2. **Action:** Interfund Loan of Surplus King County Cash (Chapter 4.24 of KC Code): – The Committee voted unanimously to approve the request from King County Directors Association (KCDA) to extend the current \$6 million loan through October 31, 2027. Repayment will come from the district’s operational fund.
3. **Action:** Interfund Loan of Surplus King County Cash (Chapter 4.24 of KC Code): – The Committee voted unanimously to approve the request from the King County Noxious Weed Control Fund to borrow up to \$1 million through December 31, 2026. Repayment will come from the district’s operational fund.
4. **Action:** Interfund Loan of Surplus King County Cash (Chapter 4.24 of KC Code): – The Committee voted unanimously to approve the request to modify the existing \$11.6 million loan to the Pacific Science Center (PSC) as documented in ordinance 19969. This ordinance was approved by the Council and signed by the Executive on September 29, 2025. The County agreed to lend an additional \$2.4 million to the Pacific Science Center, which brings the total amount lent to \$14 million. The additional principal shall be remitted to the PSC on November 3, 2025.

**BRIEFINGS**

1. **Quarterly Review of Investment Pool** – Austin Gais of PFM presented the third quarter review of the King County Investment Pool. He provided a review of economic and market conditions during the last quarter, and he noted that the Fed’s “dot plot” implies 50 bps of additional cuts in 2025. He also stated that inflation accelerated but the Fed expects further price pressures to be short-lived. He noted that Treasury yields moved lower during the third quarter and credit spreads continued to tighten. He concluded by stating that the investment pool appears to provide ample liquidity, is well diversified, is of sound credit quality, and that it continues to be in compliance with all policy requirements. During the presentation, Councilmember Dembowski asked about the amount of commercial paper issued by Canadian banks. Chief Investment Officer Mike Smith addressed his question. However, there were still outstanding questions, so it was agreed that a response would be provided to the EFC members sometime after the meeting.
2. **Investment Pool Performance and Balance Trends** – The Committee was informed that the pool yielded 4.56% in September, and the average pool balance was \$9.7 billion during September, which was the same as last year’s average balance. In comparison to its custom benchmark, the pool’s performance was 47 basis points higher than the benchmark’s performance during September, while its duration was lower.
3. **Interfund Borrowing** – The Committee was provided a review of County and non-county funds with negative cash balances and a review of the status of approved interfund loans that were outstanding during September.

**OTHER BUSINESS**

None



## **King County**

### **Facilities Management Division**

**Lisa Pearson, Director**

Department of Executive Services

500 Fifth Avenue, Room 930

Seattle, WA 98104

Phone: (206) 477-9352

Fax: (206) 205-5070

November 18, 2025

TO: Mike Smith, Chief Investment Officer, Finance & Business Operations Division

FM: Lisa Pearson, Division Director, Facilities Management Division

RE: Request for Executive Finance Committee Approval of Inter-fund Borrowing

The purpose of this memorandum is to request the Executive Finance Committee's approval to extend the existing interfund loan for the Building Repair & Replacement Fund 3951.

**Building Repair & Replacement Fund 3951:** This request is to extend the existing loan to December 31, 2026, and to decrease the current limit from \$150 million to \$125 million new limit.

The extension will allow the fund to hold over until the reimbursements and revenues are received for incurred expenditures for the COVID-19 Response Projects from FEMA (\$31.0 million expected to be received by end of 2026, for CFJC project while pending for surplus of property (\$30.0 million bond proceeds to be issued in April 2026) , for Telecommute consolidation and various projects pending from streamlined rate reimbursement ( \$3.8 million) , for the Renton Red Lion (\$30.0 million) , and Dexter Horton (\$38.0 million) Acquisitions while pending for receipt of bond proceeds.

Below is the summary of the projected cash balance of F3951:


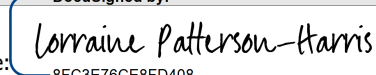
<b>F3951 Building Repair &amp; Replacement Fund Projected Cash Balance</b>				
	<b>Proj</b>	<b>Cash Balance</b>	<b>Revenue</b>	
Dec-25	\$	(110,648,774)	\$ 38,000,000	Dexter Horton Bond
Jan-26	\$	(111,017,603)		
Feb-26	\$	(111,387,661)		
Mar-26	\$	(111,758,954)		
Apr-26	\$	(82,131,483)	\$ 30,000,000	CCFJC Bond Issuance
May-26	\$	(82,405,255)		
Jun-26	\$	(82,679,939)		
Jul-26	\$	(82,955,539)		
Aug-26	\$	(83,232,058)		
Sep-26	\$	(83,509,498)		
Oct-26	\$	(83,787,863)		
Nov-26	\$	(84,067,156)		
Dec-26	\$	652,621	\$ 85,000,000	FEMA / SCP & projs/Renton RL

I appreciate your consideration of this request. Please feel free to contact Hanh Mai, Special Projects Manager, FMD, at (206) 477-9377 if you have any questions or need additional information.

Cc:

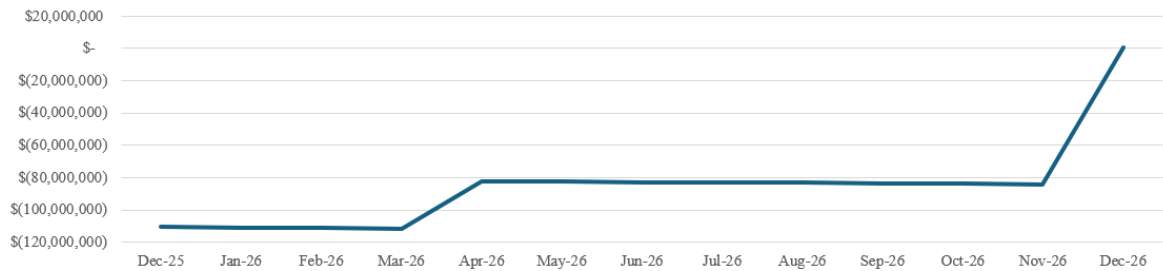
Cristina Gonzalez, Deputy Director Strategy, FMD  
Hanh Mai, Special Projects Manager, FMD  
Chris McGowan, Executive Analyst, PSB

## APPENDIX III – COUNTY FUND APPLICATION FORM


 <b>King County</b> <b>COUNTY FUND APPLICATION FOR INTERFUND LOAN</b>	
<b>COUNTY FUND MANAGER CONTACT INFORMATION</b>	
Fund name and number: Building Repair & Replacement / 000003951	
Fund Manager: Caren Bor	Fund Manager Title: Business & Finance Officer III
Contact name (if different): Hanh Mai	Contact title: Special Projects Manager
Phone: 206-477-9377	Fax:
<b>BORROWING REQUEST DETAILS</b>	
Fund name: Building Repair & Replacement	Fund number: 000003951
Term of loan requested (projected start and end date): extending through December 31, 2026	
Is this a new loan request or a request to modify an existing loan? It's a request to extend the existing loan to December 31, 2026 with a new amount of \$125 million reduced from the existing loan of \$150 million.	
Has this loan request been reviewed by Office of Performance, Strategy and Budget?    Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> If "Yes", list the name of the reviewer: Chris McGowan	
If this is a "Funds Transfer Loan" as defined in Section 5.9 of the County's Interfund Loan Policy complete Part A. otherwise complete Part B	
<b>PART A</b>	
Provide both the fund name(s) and fund number(s) of the lending fund(s).	
Who has determined whether the lending fund(s) designated above is legally able to finance this loan?	
<b>PART B</b>	
For "Automated Interest Loans" as defined in Section 5.3 list the maximum negative cash balance forecasted during term of loan: \$112,000,000	
<b>ADDITIONAL INFORMATION</b>	
Why is this borrowing necessary? This request will support the fund until the property sale is complete, FEMA funds are reimbursed, streamlined rate pay back is collected, and the 2025 bond sale is completed.	
<ul style="list-style-type: none"> <li>CFJC - \$30,000,000 for future property sale, to support the completion of the CFJC – Child Family Justice Center Project – project number 1117106 – Fund 3951. The revenue backing of \$30,000,000 for this project will be coming from the bond issuance scheduled during Q2 2026.</li> <li>COVID-19 projects - \$31,000,000 reimbursement FEMA grant. Estimated time when reimbursement is expected is by December 31, 2026.</li> <li>Space Consolidation &amp; Other Projects - \$3,800,000 for future quarterly reimbursements via FMD's streamlined rates. The project will have used its expenditure budget before the total reimbursement can be done.</li> <li>Red Lion Acquisition - \$40,000,000 for future bond sale reimbursement – potential bond sale to be in 2026. The project will have used its expenditure budget before the total reimbursement can be done.</li> <li>Dexter Horton Acquisition – \$38,000,000 for Dexter Horton acquisition that was closed in June 2024. Funding will be from bond issuance in December 2025.</li> </ul>	
<u>What will be the source of the funds to repay the interfund loan?</u> Bond issuances, FEMA reimbursement, streamlined rates collected	
If the interfund loan involves a project that is or will be related to a bond issue, has this interfund loan proposal been reviewed by the Treasury Operations Compliance Officer?    Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Carol Basile	
<b>FUND MANAGER AUTHORIZED SIGNATURE (REQUESTING INTERFUND LOAN)</b>	
Digitally signed by:  Signature: 8FC3E76CE8FD408... Print Name: Lorraine Patterson Title: DES Director Date: 12/1/2025	

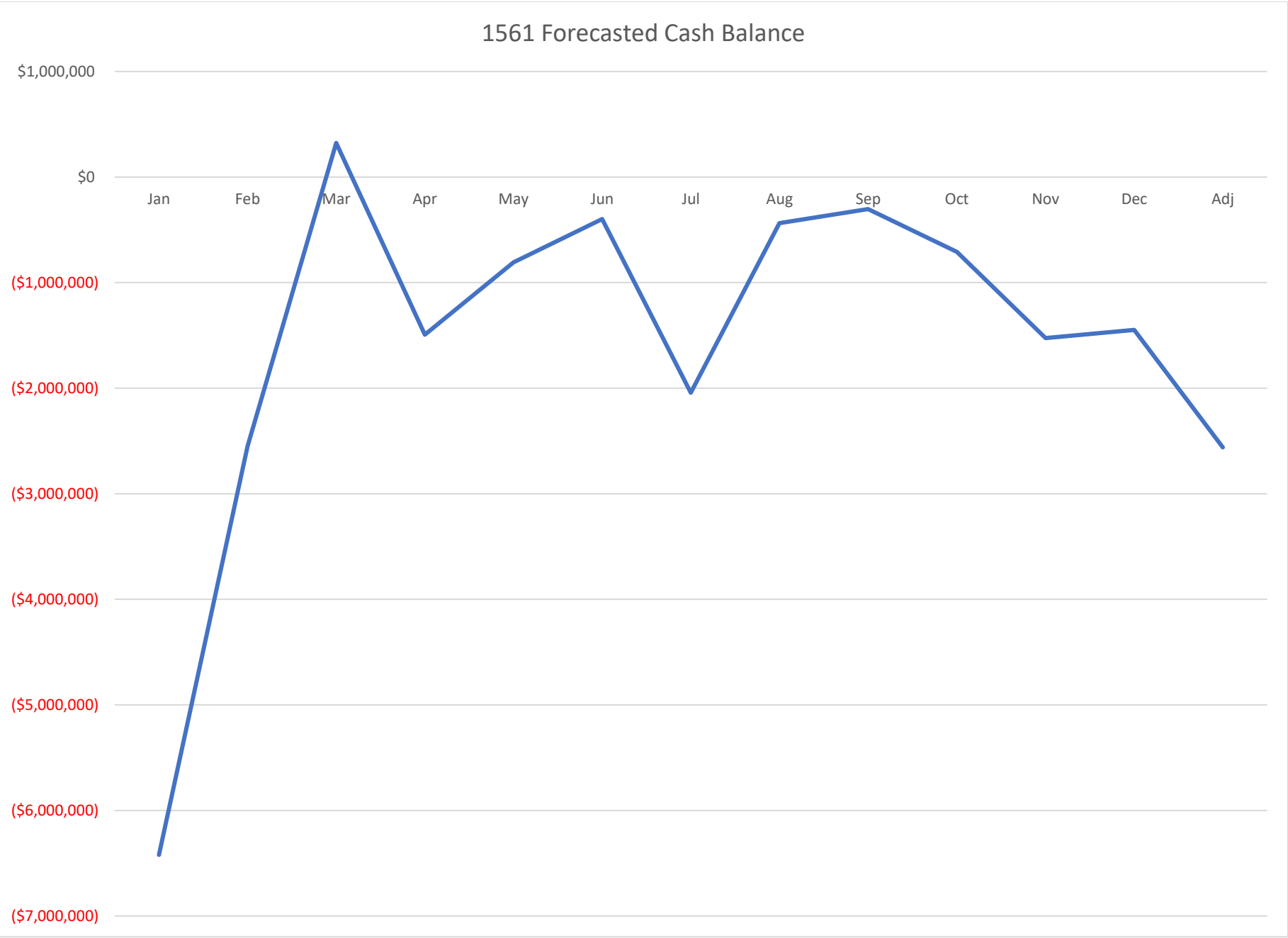
<b>F3951 Building Repair &amp; Replacement Fund Projected Cash Balance</b>				
	<b>ProjCash Balance</b>	<b>Revenue</b>		
Dec-25	\$ (110,648,774)	\$ 38,000,000	Dexter Horton Bond	
Jan-26	\$ (111,017,603)			
Feb-26	\$ (111,387,661)			
Mar-26	\$ (111,758,954)			
Apr-26	\$ (82,131,483)	\$ 30,000,000	CCFJC Bond Issuance	
May-26	\$ (82,405,255)			
Jun-26	\$ (82,679,939)			
Jul-26	\$ (82,955,539)			
Aug-26	\$ (83,232,058)			
Sep-26	\$ (83,509,498)			
Oct-26	\$ (83,787,863)			
Nov-26	\$ (84,067,156)			
Dec-26	\$ 652,621	\$ 85,000,000	FEMA / SCP & projs/Renton RL	

Proj Fund 3951 Cash Balance @ 12/31/2026





**APPENDIX III – COUNTY FUND APPLICATION FORM**

 <b>King County</b> <b>COUNTY FUND APPLICATION FOR INTERFUND LOAN</b>					
<b>COUNTY FUND MANAGER CONTACT INFORMATION</b>					
Fund name and number: Flood District Operating Contract / 1561					
Fund Manager: Nitin Chadha		Fund Manager Title: Finance & Administrative Services Manager, WLRD			
Contact name (if different): n/a		Contact title: n/a			
Phone: 206-477-5897	Fax:				
<b>BORROWING REQUEST DETAILS</b>					
Fund name: Flood District Operating Contract		Fund number: 000001561			
Term of loan requested (projected start and end date): 01/01/2026 - 12/31/26					
Is this a new loan request or a request to modify an existing loan? Ongoing					
Has this loan request been reviewed by Office of Performance, Strategy and Budget?    Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If "Yes", list the name of the reviewer:					
If this a "Funds Transfer Loan" as defined in Section 5.9 of the County's Interfund Loan Policy complete Part A. otherwise complete Part B					
<b>PART A</b>					
Provide both the fund name(s) and fund number(s) of the lending fund(s).					
Who has determined whether the lending fund(s) designated above is legally able to finance this loan?					
<b>PART B</b>					
For "Automated Interest Loans" as defined in Section 5.3 list the maximum negative cash balance forecasted during term of loan : \$7,000,000					
<b>ADDITIONAL INFORMATION</b>					
<u>Why is this borrowing necessary?</u>					
The fund relies on reimbursements from the King County Flood Control District, and frequently has a negative cash balance due to delays in review and authorization of reimbursements by the District. However, the Flood District tax fund (190010010) is also within the King County investment pool.					
<u>What will be the source of the funds to repay the interfund loan?</u>					
Tax revenue from the King County Flood Control District					
If the interfund loan involves a project that is or will be related to a bond issue, has this interfund loan proposal been reviewed by the Treasury Operations Compliance Officer?    Yes <input type="checkbox"/> No <input type="checkbox"/>					
<b>FUND MANAGER AUTHORIZED SIGNATURE (REQUESTING INTERFUND LOAN)</b>					
Signature:	 <small>Signed by: 397943501675477...</small>				
Print Name:                      JOHN TAYLOR					
Title:                                      Director, Department of Natural Resources and Parks					
Date: 11/14/2025					
Please include with this application a cash flow forecast showing the fund's cash needs over the expected borrowing period.					
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 33%;">Interfund loan approved?    Yes <input type="checkbox"/> No <input type="checkbox"/></td> <td style="width: 33%;">Date Approved/Denied:</td> <td style="width: 33%;">Loan interest rate:</td> </tr> </table>			Interfund loan approved?    Yes <input type="checkbox"/> No <input type="checkbox"/>	Date Approved/Denied:	Loan interest rate:
Interfund loan approved?    Yes <input type="checkbox"/> No <input type="checkbox"/>	Date Approved/Denied:	Loan interest rate:			

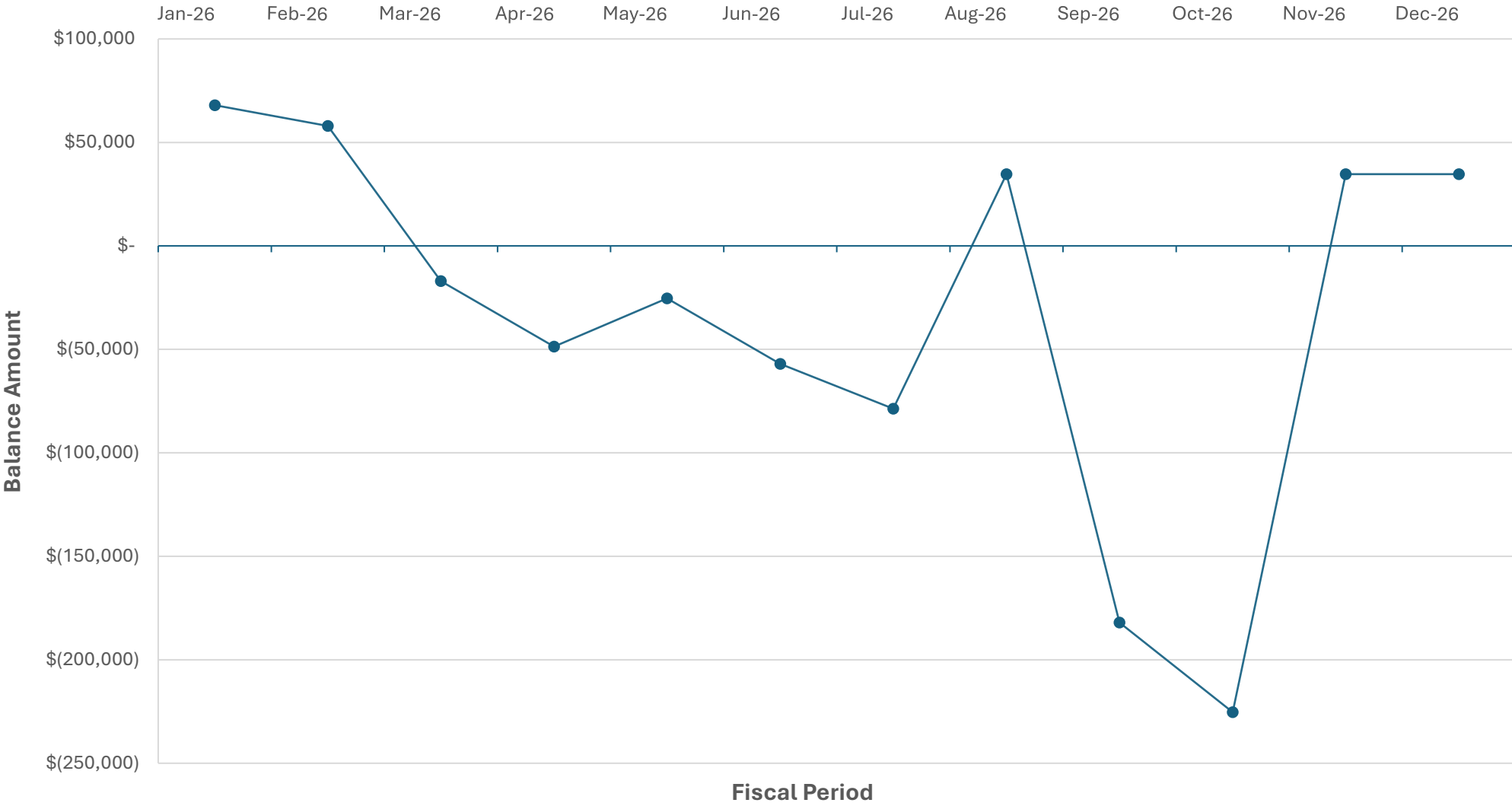





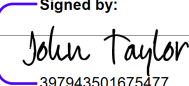
## APPENDIX III – COUNTY FUND APPLICATION FORM

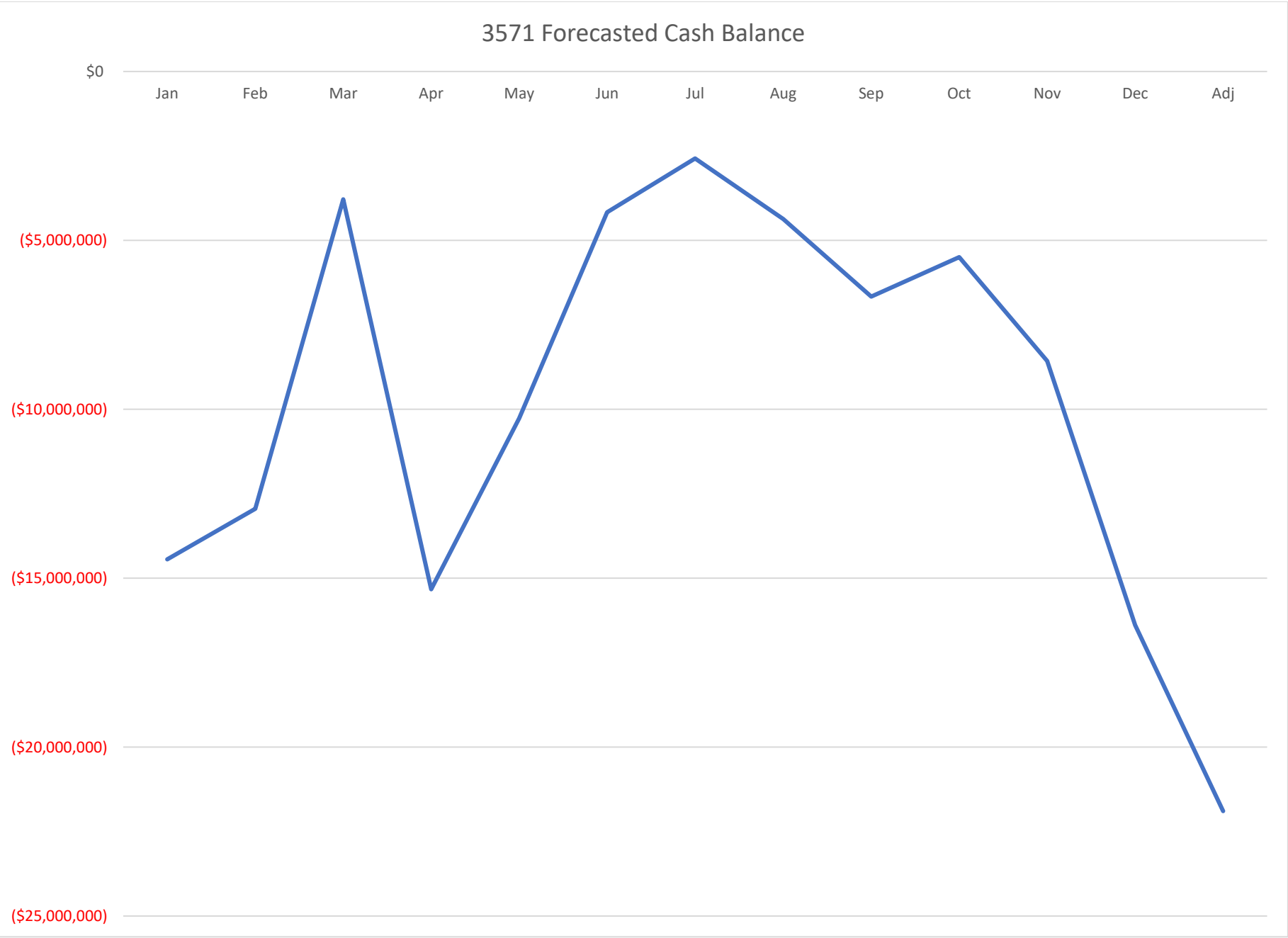
 <b>King County</b> <b>COUNTY FUND APPLICATION FOR INTERFUND LOAN</b>		
COUNTY FUND MANAGER CONTACT INFORMATION		
Fund name and number: Open Space and Farmland Acquisition, 000003522		
Fund Manager: Nitin Chadha	Fund Manager Title: Finance & Administrative Services Manager, WLRD	
Contact name (if different): n/a	Contact title: n/a	
Phone: 206-477-5897	Fax:	
BORROWING REQUEST DETAILS		
Fund name: Open Space and Farmland Acquisition	Fund number: 000003522	
Term of loan requested (projected start and end date): 01/01/2026 to 12/31/2026		
Is this a new loan request or a request to modify an existing loan? Existing		
Has this loan request been reviewed by Office of Performance, Strategy and Budget? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If "Yes", list the name of the reviewer:		
If this a "Funds Transfer Loan" as defined in Section 5.9 of the County's Interfund Loan Policy complete Part A. otherwise complete Part B		
PART A		
Provide both the fund name(s) and fund number(s) of the lending fund(s).		
Who has determined whether the lending fund(s) designated above is legally able to finance this loan?		
PART B		
For "Automated Interest Loans" as defined in Section 5.3 list the maximum negative cash balance forecasted during term of loan : \$250,000.		
ADDITIONAL INFORMATION		
<u>Why is this borrowing necessary?</u>		
The fund relies heavily upon grant funding thereby resulting in cash deficit due to timing of grant reimbursements.		
<u>What will be the source of the funds to repay the interfund loan?</u> Revenues from reimbursable grants		
If the interfund loan involves a project that is or will be related to a bond issue, has this interfund loan proposal been reviewed by the Treasury Operations Compliance Officer? Yes <input type="checkbox"/> No <input type="checkbox"/>		
FUND MANAGER AUTHORIZED SIGNATURE (REQUESTING INTERFUND LOAN)		
Signature:	 Signed by: John Taylor 397943501675477...	
Print Name: JOHN TAYLOR		
Title: Director, Department of Natural Resources and Parks		
Date: 11/14/2025		
Please include with this application a cash flow forecast showing the fund's cash needs over the expected borrowing period.		
Interfund loan approved? Yes <input type="checkbox"/> No <input type="checkbox"/>	Date Approved/Denied:	Loan interest rate:
Maximum interfund loan amount approved \$	Repayment date:	
Other special loan terms or comments:		

# FUND 3522: 2026 FORECASTED CASH BALANCE



**APPENDIX III – COUNTY FUND APPLICATION FORM**

 <b>King County</b> <b>COUNTY FUND APPLICATION FOR INTERFUND LOAN</b>		
<b>COUNTY FUND MANAGER CONTACT INFORMATION</b>		
Fund name and number: Flood District Capital Contract / 3571		
Fund Manager: Nitin Chadha	Fund Manager Title: Finance & Administrative Services Manager, WLRD	
Contact name (if different): n/a	Contact title: n/a	
Phone: 206-477-5897	Fax:	
<b>BORROWING REQUEST DETAILS</b>		
Fund name: Flood District Capital Contract	Fund number: 000003571	
Term of loan requested (projected start and end date): 01/01/2026 - 12/31/26		
Is this a new loan request or a request to modify an existing loan? Ongoing		
Has this loan request been reviewed by Office of Performance, Strategy and Budget? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If "Yes", list the name of the reviewer:		
If this a "Funds Transfer Loan" as defined in Section 5.9 of the County's Interfund Loan Policy complete Part A. otherwise complete Part B		
<b>PART A</b>		
Provide both the fund name(s) and fund number(s) of the lending fund(s).		
Who has determined whether the lending fund(s) designated above is legally able to finance this loan?		
<b>PART B</b>		
For "Automated Interest Loans" as defined in Section 5.3 list the maximum negative cash balance forecasted during term of loan : \$22,000,000		
<b>ADDITIONAL INFORMATION</b>		
<u>Why is this borrowing necessary?</u>		
The fund relies on reimbursements from the King County Flood Control District, and frequently has a negative cash balance due to delays in review and authorization of reimbursements by the District. However, the Flood District tax fund (190010010) is also within the King County investment pool.		
<u>What will be the source of the funds to repay the interfund loan?</u>		
Tax revenue from the King County Flood Control District		
If the interfund loan involves a project that is or will be related to a bond issue, has this interfund loan proposal been reviewed by the Treasury Operations Compliance Officer? Yes <input type="checkbox"/> No <input type="checkbox"/>		
<b>FUND MANAGER AUTHORIZED SIGNATURE (REQUESTING INTERFUND LOAN)</b>		
Signature:		 <small>Signed by:</small> <small>397943501675477...</small>
Print Name:	JOHN TAYLOR	
Title:	Director, Department of Natural Resources and Parks	
Date:	11/14/2025	
Please include with this application a cash flow forecast showing the fund's cash needs over the expected borrowing period.		
Interfund loan approved? Yes <input type="checkbox"/> No <input type="checkbox"/>	Date Approved/Denied:	Loan interest rate:
Maximum interfund loan amount approved \$		Repayment date:



**King County****COUNTY FUND APPLICATION FOR INTERFUND LOAN****COUNTY FUND MANAGER CONTACT INFORMATION**

Fund name and number: Permitting Division Fund 1340

Fund Manager: Warren Cheney

Fund Manager Title: Permitting-Chief  
Financial Officer

Contact name (if different):

Contact title:

Phone: 206- 477-0383

Fax:

**BORROWING REQUEST DETAILS**

Fund name: Permitting Division Fund

Fund number: 1340

Term of loan requested (projected start and end date): May 1, 2025 until December 31, 2027

Is this a new loan request or a request to modify an existing loan? Modify

Has this loan request been reviewed by Office of Performance, Strategy and Budget? Yes ☒ No ☐ If "Yes", list the name of the reviewer: Alex Chew

If this a "Funds Transfer Loan" as defined in Section 5.9 of the County's Interfund Loan Policy complete Part A. otherwise complete Part B

**PART A**

Provide both the fund name(s) and fund number(s) of the lending fund(s).

Who has determined whether the lending fund(s) designated above is legally able to finance this loan?

**PART B**

For "Automated Interest Loans" as defined in Section 5.3 list the maximum negative cash balance forecasted during term of loan: lowest cash balance deficit anticipated at (\$5 million) in December 2027, dependent on permitting volume, staffing decisions, and potential rate adjustments in 2027, and any expenditure reductions required to prevent exceeding that deficit cash balance.

**ADDITIONAL INFORMATION**

Why is this borrowing necessary? Permit application volume has declined by 20% since mid-2024 so that permit fee revenue has fallen short of expenditures. Operating losses are projected to continue until the end of 2025. The adopted 2026-2027 budget and fee adjustments balance revenue and expenditure but further slackening of permit demand could result in persistent operating losses and further reduction of cash balance. The adopted 2026-2027 budget requires the department to not refill vacant positions, study alternative funding models for Permitting, and propose mid-biennium fee adjustments for 2027.

What will be the source of the funds to repay the interfund loan? Future permit fee collectionsIf the interfund loan involves a project that is or will be related to a bond issue, has this interfund loan proposal been reviewed by the Treasury Operations Compliance Officer? Yes ☐ No ☐**FUND MANAGER AUTHORIZED SIGNATURE (REQUESTING INTERFUND LOAN)**

DocuSigned by:

Signature: 

D46002D782E54D8...

Print Name: Leon Richardson

Title: Director, Department of Local Services

Date: December 1, 2025

**Please include with this application a cash flow forecast showing the fund's cash needs over the expected borrowing period.**Interfund loan approved? Yes ☐  
No ☐

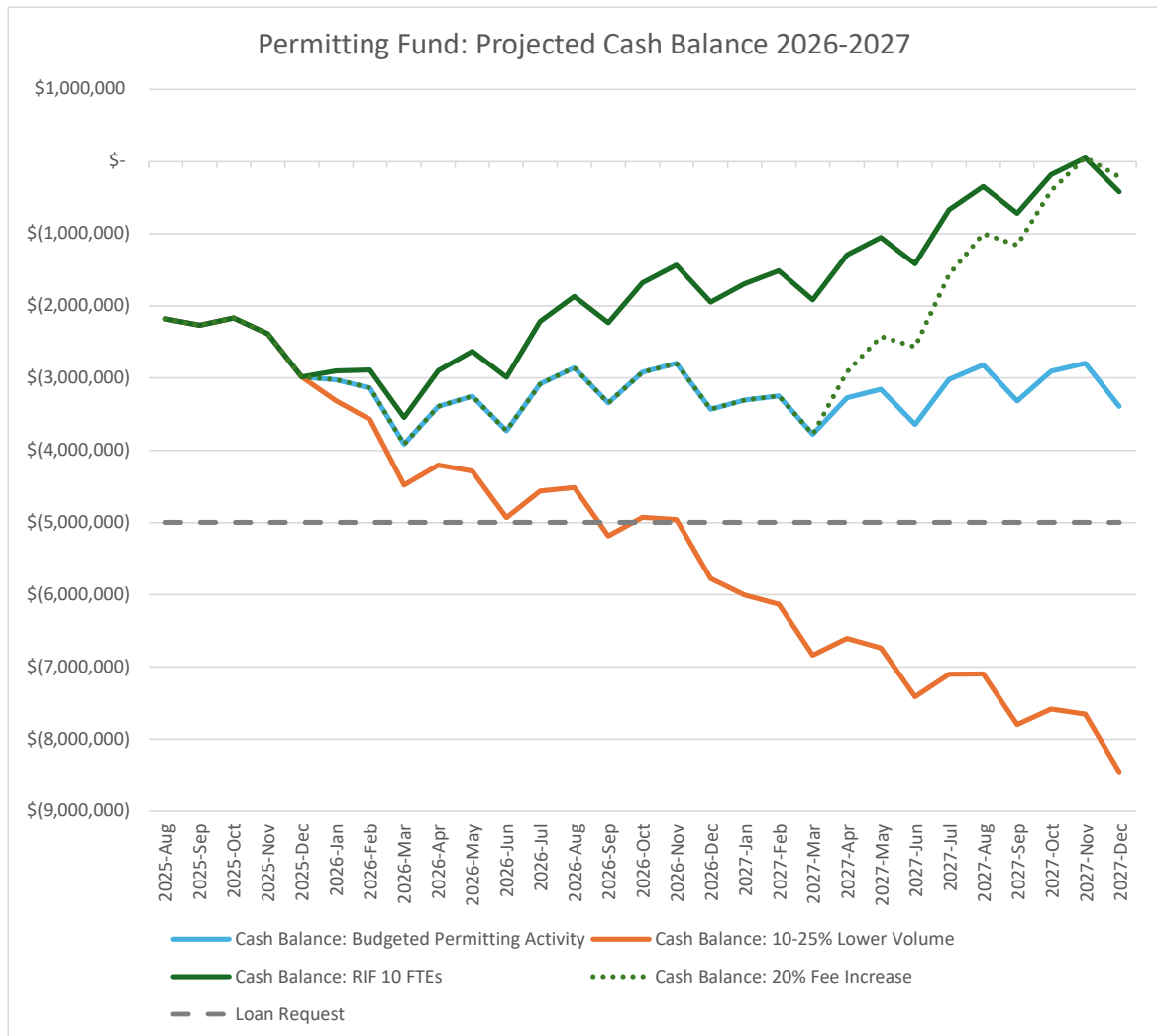
Date Approved/Denied:

Loan interest rate:

Maximum interfund loan amount approved \$

Repayment date:

Other special loan terms or comments:



### Cash Flow In Assumptions

2026-2027 budgeted permitting activity (blue line)

10.4% fee increase Jan 1, with 3-month lag before increase is reflected in revenue stream

3.5% surcharge, effective Jan 1, with 3-month lag before increase is reflected in revenue stream

New screening fee effective January 1, 2026, assessed to 2000 applications

Assumes permit fee rates in 2026 and 2027 (blue & orange lines)

20% Fee Increase in 2027 at budgeted volume, estimated not adopted (green dashed line)

### Cash Flow Out Assumptions

Base projection = 2026-2027 budget based expenditures, as modified:

No overtime, no training, no EDMS implementation (per MKCC)

One employee separation every six months (blue line, budget ER)

No employee separations (orange line)

RIF 10 FTEs commencing Jan 2026 (green solid line)

Even monthly expenditures for Permitting System Replacement

Bond release and replacement are net zero

Updated: 11/25/25

Permitting Cash Flow Projections 2026-2027 using Budget Assumptions

	Cash Flow In	Cash Flow Out	Net	Cash Balance: Budgeted Permitting Activity
2025-Aug				(2,180,071)
2025-Sep				(2,268,554)
2025-Oct				(2,165,440)
2025-Nov	1,324,933	(1,546,472)	(221,539)	(2,386,979)
2025-Dec	1,152,735	(1,748,921)	(596,186)	(2,983,165)
2026-Jan	1,940,241	(1,979,404)	(39,164)	(3,022,329)
2026-Feb	1,493,827	(1,606,308)	(112,481)	(3,134,810)
2026-Mar	1,486,166	(2,267,554)	(781,388)	(3,916,198)
2026-Apr	2,130,699	(1,606,223)	524,477	(3,391,721)
2026-May	1,856,468	(1,713,849)	142,619	(3,249,102)
2026-Jun	1,714,683	(2,193,909)	(479,226)	(3,728,328)
2026-Jul	2,240,776	(1,592,930)	647,846	(3,080,482)
2026-Aug	1,818,868	(1,594,129)	224,738	(2,855,744)
2026-Sep	1,695,360	(2,184,444)	(489,085)	(3,344,828)
2026-Oct	2,021,120	(1,593,102)	428,017	(2,916,811)
2026-Nov	1,774,068	(1,652,003)	122,065	(2,794,746)
2026-Dec	1,632,555	(2,269,172)	(636,617)	(3,431,363)
2027-Jan	2,147,961	(2,019,638)	128,323	(3,303,040)
2027-Feb	1,686,773	(1,628,049)	58,724	(3,244,317)
2027-Mar	1,677,365	(2,208,205)	(530,841)	(3,775,157)
2027-Apr	2,130,699	(1,628,964)	501,735	(3,273,422)
2027-May	1,856,468	(1,736,590)	119,878	(3,153,544)
2027-Jun	1,714,683	(2,202,991)	(488,308)	(3,641,852)
2027-Jul	2,240,776	(1,616,672)	624,105	(3,017,747)
2027-Aug	1,818,868	(1,618,870)	199,997	(2,817,750)
2027-Sep	1,695,360	(2,194,527)	(499,167)	(3,316,917)
2027-Oct	2,021,120	(1,606,344)	414,776	(2,902,141)
2027-Nov	1,774,068	(1,667,006)	107,062	(2,795,079)
2027-Dec	1,632,555	(2,227,755)	(595,200)	(3,390,279)

Updated: 11/25/25

**Cash Flow In Assumptions**

2026-2027 budgeted permitting activity

10.4% fee increase Jan 1, with 3-month lag before increase is reflected in revenue stream

3.5% surcharge, effective Jan 1, with 3-month lag before increase is reflected in revenue stream

New screening fee effective January 1, 2026, assessed to 2000 applications

Assumes permit fee rates in 2026 and 2027

**Cash Flow Out Assumptions**

Base projection = 2026-2027 budget based expenditures, as modified:

No overtime, no training, no EDMS implementation (per MKCC)

Monthly rent: \$4700

One employee separation every six months (upper bound, budget)

Even monthly expenditures on Permitting System Replacement

Bond release and replacement are net zero

November 26, 2025

To: Executive Finance Committee

From: Agnes Goldingay, Capital Asset Accounting Supervisor

Subject: 2025 Fiscal Year-End Interfund Loans – Lending Fund Identification

At the end of each year, County funds with a cash deficit must have a documented “overnight” loan from 12/31 of the year being reported to 1/1 of the following year for compliance with the State Auditor’s BARS Manual and section 43.09.200 Revised Code of Washington (RCW). This loan replaces the use of surplus County cash which occurs at all other times of the year. Loans between County funds must be approved by the Executive Finance Committee under section 4.24.010 King County Code (KCC). The loans will be recorded as adjustments in the County’s financial statements prepared as of December 31, 2025 and will have no impact upon the collection and distribution of interest, which will occur as normal and as described in section 4.10 KCC.

At November 25, 2025 County funds with negative cash balances total \$154 million. Additional untapped credit available to County funds with approved interfund loans amounts to \$138 million. These two amounts taken together, \$292 million, represent the maximum allowed draw upon the lending fund.

Rather than designating a single fund capable of doing all lending activity, FBOD recommends a hierarchy of funds be tapped successively until all required loans have been fulfilled in accordance with the table below. These funds represent, in the aggregate, \$292 million of lending capacity.

Borrowing Funds	Amount Needed at 11/25/2025	Lending Funds	Amount Available at 11/25/2025
County funds with negative cash balances	\$154,040,868	000005420 - SAFETY & WORKERS' COMP	\$105,113,867
		000005500 - EMPLOYEE BENEFITS PROGRAM	\$59,833,060
		000005520 - INSURANCE	\$114,906,969
County funds with untapped credit on approved loans <sup>1</sup>	\$138,326,474	000005570 - FLEET SVCS EQUIP RENTAL AND REVOLVING	\$12,513,446

If the EFC would like to designate lending funds other than those recommended, members will find a listing of funds with cash balances in excess of \$25 million in Attachment 2.



Attachment 1: County Funds with Deficit Cash Balances at 11/25/2025

Fund Name	Cash Balance
000003951 - BLDG REPAIR/REPL SUBFUND	(92,948,372)
000003310 - LONG-TERM LEASES	(13,957,103)
000003571 - KC FLD CNTRL CAP CONTRACT	(13,262,164)
000001120 - BEHAVIORAL HEALTH	(11,608,319)
000001451 - PARKS OPERATING LEVY	(9,568,630)
000003740 - COUNTY HOSPITAL CAPITAL FUND	(6,401,611)
000001340 - PERMITTING DIVISION FUND	(2,457,003)
000001561 - KC FLD CNTRL OPR CONTRACT	(1,934,636)
000003750 - HMC CAPITAL PROGRAM 2020 PROP 1	(1,363,733)
000001890 - PUBLIC HEALTH ADMINISTRATION FUND	(415,009)
000003250 - DES TECHNOLOGY FUND	(54,755)
000001471 - HISTORCL PRSRVTN & H PRGM	(54,022)
000006244 - ISSAQUAH SD411 IMPACT FEE	(15,510)
<b>Grand Total</b>	<b>(154,040,868)</b>

Attachment 2: County Funds with Cash Balances Greater than \$25 Million at 11/25/2025

Funds proposed to be utilized are highlighted in orange.

Fund Description	Cash Balance
000000010 - CURRENT EXPENSE SUB-FUND	75,313,656
000001030 - COUNTY ROAD FUND	38,643,689
000001110 - EMERGENCY TELEPHONE E911	43,838,650
000001143 - VETERANS SENIORS & HUMAN SERVICES LEVY	26,667,904
000001144 - VETS SEN AND HUMAN SVCS LEVY 2024-2029	93,951,545
000001160 - DOORS OPEN PROGRAM	65,655,509
000001180 - LODGING TAX FUND	40,723,750
000001190 - EMERGENCY MEDICAL SERVICE	161,017,221
000001211 - SURFACE WATER MGT FUND	35,498,672
000001320 - HEALTH THROUGH HOUSING FUND	144,592,272
000001454 - PARKS REC TRAILS OPEN SPACE LEVY	76,090,538
000001460 - CRISIS CARE CENTERS	198,409,979
000001480 - BEST STARTS FOR KIDS LEVY	44,787,056
000001481 - BEST STARTS FOR KIDS LEVY REVENUE 2022-2027	80,227,376
000001700 - COUNTY HOSPITAL LEVY	64,772,825
000001800 - PUBLIC HEALTH	88,371,073
000001802 - SETTLEMENT SUBFUND	46,322,557
000002460 - FED HOUSNG & COMM DEV FND	31,383,583
000002466 - 2021 LTGO BOND HCDF2460	50,203,246
000002467 - 2023C LTGO TAXABLE SOCIAL BOND HCDF2460	97,795,694
000003151 - CONSERV FUTURES SUB-FUND	86,019,032
000003292 - SWM CIP NON-BOND SUBFUND	26,068,783
000003380 - AIRPORT CONSTRUCTION	33,114,316
000003581 - PARKS CAPITAL FUND	179,037,332
000003611 - WATER QUALITY CONST-UNRES	379,458,603
000003641 - PUBLIC TRANS CONST-UNREST	682,976,842
000003642 - PUBLIC TRANS REVENUE FLEET CAPITAL	368,059,904
000003673 - CRITICAL AREAS MITIGATION	31,984,416
000003681 - REAL ESTATE EXCISE TX CAP	27,610,279
000003682 - REAL ESTATE EXCISE TX 2	29,119,210
000003752 - HMC CAPITAL UTGO SERIES 2023	50,756,655
000003753 - HMC CAPITAL UTGO SERIES 2024	118,677,664
000003855 - COUNTY ROAD MAJOR MAINTENANCE FUND	27,383,592
000003910 - LANDFILL RESERVE FUND	61,003,457
000003916 - 2025A LTGO VP BOND SW	51,414,406
000004040 - SOLID WASTE OPERATING	34,967,740
000004611 - WATER QUALITY OPERATING	240,710,297
000004641 - PUBLIC TRANSPORTATION OP	365,850,002
000004643 - PUBLIC TRANS REVENUE STABILIZATION	364,231,304
000005420 - SAFETY & WORKERS' COMP	105,113,867
000005500 - EMPLOYEE BENEFITS PROGRAM	59,833,060
000005520 - INSURANCE	114,906,969
000005570 - FLEET SVCS EQUIP RENTAL AND REVOLVING	12,513,446
000008920 - WATER QUALITY REV BOND	101,044,234
000008921 - WASTEWATER REVENUE BOND RESERVES	119,817,623
<b>Grand Total</b>	<b>5,175,939,827</b>