## BUDGET MANAGEMENT REPORT QUARTER 3 2024



KING COUNTY OFFICE OF PERFORMANCE, STRATEGY, AND BUDGET

## Budget Management Report 3<sup>rd</sup> Quarter, 2024

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### 2024 3rd Quarter Budget Management Report Funds and Appropriations Monitored in 3rd Quarter of 2024

| Fund/Appropriation | Fund Description   |
|--------------------|--|
| 00000010           | CURRENT EXPENSE SUB-FUND                                 |
| 000001135          | MIDD   |
| 000001160          | DOORS OPEN FUND  |
| 000001290          | YOUTH AND AMATEUR SPORTS FUND                            |
| 000001340          | DEPT OF PERMITTING & ENV REVIEW                          |
| 000001471          | HISTORICAL PRESERVATION AND HISTORICAL PROGRAMS          |
| 000001480          | BEST STARTS FOR KIDS                                     |
| 000001490          | KING COUNTY PUGET SOUND TAXPAYER ACCOUNTABILITY ACCOUNT  |
| 000001600          | DEPARTMENT OF NATURAL RESOURCES AND PARKS ADMINISTRATION |
| 000001800          | PUBLIC HEALTH  |
| 000002240          | EMPLOYMENT AND EDUCATION                                 |
| 000002460          | HOUSING AND COMMUNITY DEVELOPMENT                        |
| 000002465          | HCD RENTAL ASSISTANCE                                    |
| 000002467          | HTH/TOD and Short Term Lodging Tax Bond Proceeds         |
| 000003280          | GENERAL FUND TECHNOLOGY CAPITAL FUND                     |
| 000003421          | MAJOR MAINTENANCE RESERVE                                |
| 000003771          | INFORMATION TECHNOLOGY SERVICES CAPITAL                  |
| 000003781          | DEPARTMENT OF INFORMATION TECHNOLOGY CAPITAL             |
| 000003951          | BUILDING REPAIR AND REPLACEMENT                          |
| 000004501          | RADIO COMMUNICATIONS SERVICES OPERATING                  |
| 000005420          | SAFETY & WORKERS' COMP                                   |
| 000005450          | FINANCIAL MANAGEMENT SERVICES                            |
| 000005481          | GEOGRAPHIC INFORMATION SYSTEMS                           |
| 000005490          | BUSINESS RESOURCE CENTER                                 |
| 000005500          | EMPLOYEE BENEFITS PROGRAM                                |
| 000005511          | FACILITIES MANAGEMENT                                    |
| 000005520          | RISK MANAGEMENT  |
| 000005531          | DEPARTMENT OF INFORMATION TECHNOLOGY OPERATING           |
| 000005570          | PUBLIC WORKS EQUIP RENTAL                                |
| GF APP             | SHERIFF'S OFFICE   |
| GF APP             | DISTRICT COURT   |
| GF APP             | DPD  |
| GF App             | DHR  |
| GF APP             | OFFICE OF EQUITY AND SOCIAL JUSTICE                      |
| GF APP             | Climate Office   |
| GF APP             | JAIL HEALTH  |
| GF APP             | DEPARTMENT OF ADULT AND JUVENILE DETENTION               |
| GF APP             | ΡΑΟ  |
| Total # of Funds   | 38   |

|   | 2021-2022<br>Actuals* | 2023-2024<br>Adopted Budget* | 2023-2024 Current<br>Budget | 2023-2024<br>Biennial-to-Date<br>Actuals | 2023-2024 Estimated | 2025<br>Projected | 2026-2027<br>Projected |
|---|-----------------------|------------------------------|-----------------------------|--|---------------------|-------------------|------------------------|
| BEGINNING FUND BALANCE                        | 174.2                 | 225.9                        | 291.8                       | 291.8                                    | 291.8               | 189.7             | 106.1                  |
| REVENUES <sup>*</sup>                         |                       |                              |                             |  |                     |                   |                        |
| Property Tax <sup>*</sup>                     | 785.2                 | 821.2                        | 829.6                       | 639.4                                    | 829.6               | 430.6             | 890.0                  |
| Sales Tax <sup>*</sup>                        | 364.7                 | 381.2                        | 387.0                       | 305.6                                    | 387.0               | 197.3             | 415.4                  |
| Federal Revenue                               | 199.7                 | 113.6                        | 89.9                        | 58.9                                     | 89.9                | 16.0              | 16.5                   |
| State Revenue                                 | 52.1                  | 43.7                         | 59.0                        | 42.3                                     | 59.0                | 24.6              | 49.1                   |
| Fines, Fees, Transfers                        | 174.8                 | 178.6                        | 209.5                       | 165.4                                    | 209.5               | 101.3             | 181.1                  |
| Charges for Services                          | 584.5                 | 660.7                        | 670.4                       | 523.5                                    | 670.4               | 365.2             | 757.3                  |
| Other Taxes                                   | 17.4                  | 11.0                         | 8.6                         | 6.6                                      | 8.6                 | 6.3               | 12.8                   |
| Interest                                      | 15.2                  | 31.4                         | 51.8                        | 47.0                                     | 51.8                | 21.3              | 34.3                   |
| General Fund Revenues                         | 2,193.6               | 2,241.3                      | 2,305.8                     | 1,788.7                                  | 2,305.8             | 1,162.7           | 2,356.6                |
| EXPENDITURES                                  |                       |                              |                             |  |                     |                   |                        |
| Justice and Safety                            | 1,429.7               | 1,677.4                      | 1,677.4                     | 1,444.5                                  | 1,677.4             | 901.6             | 1,874.9                |
| Administration/General Government             | 363.1                 | 446.2                        | 446.2                       | 363.2                                    | 446.2               | 233.3             | 419.8                  |
| Public Health                                 | 81.4                  | 81.1                         | 81.1                        | 70.8                                     | 81.1                | 20.4              | 41.4                   |
| Debt Service                                  | 66.2                  | 66.1                         | 66.1                        | 38.0                                     | 45.9                | 37.3              | 86.8                   |
| Elections                                     | 46.5                  | 50.8                         | 50.8                        | 48.8                                     | 50.8                | 31.5              | 59.2                   |
| Human Services                                | 63.1                  | 52.8                         | 52.8                        | 51.4                                     | 52.8                | 23.4              | 39.6                   |
| Physical Environment                          | 11.2                  | 19.5                         | 19.5                        | 16.2                                     | 19.5                | 19.1              | 30.1                   |
| Supplementals/Carryover/Reappropriations      | 0.0                   | 0.0                          | 108.1                       | 0.0                                      | 108.1               | 0.0               | 0.0                    |
| Underexpenditures*                            | 0.0                   | (47.0)                       | (47.0)                      | 0.0                                      | (61.5)              | (25.5)            | (51.3)                 |
| General Fund Expenditures                     | 2,061.2               | 2,346.9                      | 2,455.0                     | 2,033.0                                  | 2,420.2             | 1,241.1           | 2,500.5                |
|   | 2,001.2               | 2,340.9                      | 2,433.0                     | 2,055.0                                  | 2,420.2             | 1,241.1           | 2,500.5                |
| Other Fund Transactions $^{*}$                | 21.8                  | 10.2                         | (12.4)                      | 0.0                                      | (12.4)              | 5.2               | 5.2                    |
| Ending Fund Balance                           | 291.8                 | 110.1                        | 154.9                       | 47.5                                     | 189.7               | 106.1             | (43.0)                 |
| DESIGNATIONS AND SUBFUNDS                     |                       |                              |                             |  |                     |                   |                        |
| Designations                                  | 3.9                   | 3.0                          | 3.6                         | 3.6                                      | 3.5                 | 3.3               | 2.9                    |
| Subfund Balances                              | 1.0                   | 0.0                          | 0.0                         | 0.0                                      | 0.0                 | 0.0               | 0.0                    |
| EXPENDITURE RESERVES                          |                       |                              |                             |  |                     |                   |                        |
| Carryover and Reappropriation                 | 10.2                  | 10.3                         | 10.3                        | 0.0                                      | 10.3                | 5.2               | 10.5                   |
| Credit Rating Reserve*                        | 3.7                   | 4.3                          | 4.3                         | 4.3                                      | 4.3                 | 4.9               | 6.1                    |
| Executive Contingency                         | 0.1                   | 0.1                          | 0.1                         | 0.1                                      | 0.1                 | 0.1               | 0.1                    |
| South Park Bridge Post Annexation Operations  | 0.0                   | 0.0                          | 0.0                         | 0.0                                      | 0.0                 | 0.0               | 0.0                    |
| Reverse FMV GAAP Adjustment*                  | (12.4)                | 0.0                          | 0.0                         | 0.0                                      | 0.0                 | 0.0               | 0.0                    |
| Jail Diversion and Reentry Hub Reserve        | 1.4                   | 0.0                          | 0.0                         | 0.0                                      | 0.0                 | 0.0               | 0.0                    |
| Public Safety Alternative Investments Reserve | 0.5                   | 0.0                          | 0.0                         | 0.0                                      | 0.0                 | 0.0               | 0.0                    |
| Trial Court Improvement Account Reserve       | 1.0                   | 1.5                          | 1.1                         | 1.1                                      | 1.1                 | 1.4               | 2.0                    |
| Criminal Justice Expense Reserve*             | 7.4                   | 2.8                          | 2.4                         | 0.0                                      | 0.0                 | 0.0               | 0.0                    |
| COVID Response Reserve*                       | 42.5                  | 0.0                          | 0.0                         | 0.0                                      | 0.0                 | 0.0               | 0.0                    |
| Risk Reserve*                                 | 155.4                 | 26.2                         | 100.0                       | 100.0                                    | 100.0               | 24.9              | 13.4                   |
| Reserves                                      | 214.6                 | 48.3                         | 121.8                       | 109.1                                    | 119.3               | 39.8              | 34.9                   |
| Ending Undesignated Fund Balance*             | 77.1                  | 61.8                         | 33.1                        | (61.6)                                   | 70.4                | 66.3              | (78.0)                 |
| 6% Undesignated Fund Balance Minimum          | 57.9                  | 53.0                         | 52.8                        | 52.8                                     | 52.8                | 49.7              | 51.4                   |
| Over/(Under) 6% Minimum                       | 19.3                  | 8.8                          | (19.7)                      | (131.4)                                  | 17.6                | 16.6              | (129.3)                |
| Over/(Under) 8.0%                             |                       |                              |                             |  |                     |                   |                        |
|   | 0.0                   | (8.8)                        | (37.3)                      | (149.0)                                  | 0.0                 | 0.0               | (146.5)                |
| Rainy Day Reserve                             | 24.7                  | 22.6                         | 22.3                        | 22.3                                     | 26.2                | 27.0              | 28.6                   |

#### 2023-2024 Financial Monitoring General Fund (10) Financial Plan (in millions) - Actuals through Q3 2024 Summary includes Inmate Welfare (16) and Goat Hill Garage Operations (1415) subfunds as reported in ACFR

#### 2023-2024 General Fund Financial Plan Footnotes

- 2021-2022 Actuals reflects PSB's best estimate of total biennial revenues and expenditures through 12/31/2022.
- 2023-2024 Adopted Budget is consistent with the budget system of record (PBCS).

• Revenue estimates for 2023 - 2027 are based on forecasts adopted by the Forecast Council or interim forecasts published by the Office of Economic and Financial Analysis (OEFA), whichever have been most recetly updated, and revenue estimates provided by General Fund appropriation units. The percentages below are the expected percent change over the prior budget cycle. The rates shown are annualized to be able to show the impact of the one-year budget in 2025.

|   | 2023-2024    | 2025  | 2026-2027 |
|---|--------------|-------|-----------|
| Property Tax  | As estimated | 2.2%  | 2.2%      |
| Sales Tax (including sales tax dedicated to criminal justice) | As estimated | 3.2%  | 3.4%      |
| All Other*  | As estimated | -6.3% | -0.4%     |
| Blended Revenue Growth Rate                                   | As estimated | -1.7% | 1.2%      |

\*Other revenues are projected to fall in 2025 assuming federal COVID relief and state funding for the Blake decision response both end.

 Property Tax forecasts for 2023 - 2027 are based on March 2024 OEFA forecast adopted by the Forecast Council and assume the current property tax structure and a collection rate of 99%.

- Sales Tax forecasts for 2023 2027 are based on the March 2024 forecast provided by OEFA.
- Expenditure estimates for 2025 and 2026-2027 are based on the following assumptions. The percentages indicate the expected percentage change over the previous budget cycle and are shown as annual average growth rates to accommodate the one-year budget cycle in 2025.

|                                  | 2023-2024    | 2025 | 2026-2027 |
|----------------------------------|--------------|------|-----------|
| CPI (Seattle July to June CPI-U) | As estimated | 3.5% | 2.8%      |
| Blended Labor                    | As estimated | 6.2% | 2.5%      |
| Operating GF Transfers           | As estimated | 3.5% | 2.8%      |
| Blended Operating Growth Rate    | As estimated | 5.4% | 2.7%      |

#### • CIP General Fund Transfer budget and outyear assumptions (in millions)

|  | 2023-2024 | 2025 | 2026-2027 |
|--|-----------|------|-----------|
| Building Repair and Replacement        | 3.7       | 1.9  | 3.9       |
| GF-backed IT Projects                  | 2.3       | 1.2  | 2.4       |
| Expenditure of Designated Fund Balance | -         | -    | -         |
| Total                                  | 6.0       | 3.1  | 6.4       |

• The debt service schedule for 2023 - 2027 is based on the following table:

| (in millions)                                     |           |      |           |
|---|-----------|------|-----------|
| Debt Service Elements                             | 2023-2024 | 2025 | 2026-2027 |
| Existing Debt Issues                              | 45.9      | 29.6 | 43.1      |
| New Debt Issuance                                 | -         | 7.2  | 41.2      |
| Debt contingency for new issues and variable rate | -         | 0.5  | 2.5       |
| Total Debt Service                                | 45.9      | 37.3 | 86.8      |

Based on current projections, projected debt service expense will not exceed the County's policy that debt service should be less than 6% of General Fund expenditures.

- The 2023-2024 Budget includes vacancy assumptions in the majority of General Fund operating budgets. This is budgeted directly in appropriation units. An additional biennual underexpenditure assumption of \$57 million is included, reflecting an assumed \$46.7 million in actual underexpenditures and a reappropriation rate of \$10.3 million per biennium.
- Designations and subfund balances include the following for each of the years (in millions):

|                               | 2023-2024 | 2025 | 2026-2027 |
|-------------------------------|-----------|------|-----------|
| Loans                         | 0.0       | 0.0  | 0.0       |
| Assigned for Capital Projects | 0.0       | 0.0  | 0.0       |

| 2023-2024 General Fund Financial Plan Footnotes |     |     |     |
|---|-----|-----|-----|
| Crime Victim Compensation Program               | 0.7 | 0.7 | 0.7 |
| Drug Enforcement Program                        | 1.4 | 1.4 | 1.4 |
| Anti-Profiteering Program                       | 0.1 | 0.1 | 0.1 |
| Dispute Resolution                              | 0.0 | 0.0 | 0.0 |
| Wheelchair Access                               | 1.2 | 1.0 | 0.6 |
| Total*  | 3.5 | 3.3 | 2.9 |

\*Totals may not match financial plan exactly due to rounding

- The Credit Rating Reserve dedicates fees collected from other county funds to increase fund balance and maintain the county's bond rating. Other funds that have issued debt and benefit from the county's bond rating through lower interest contribute to this reserve based on the amount of outstanding principal on LTGO debt. 35% of the Credit Enhancement Fee is placed in this reserve. The goal for this reserve is to reach 1% of total outstanding GO debt backed by the full faith and credit of the General Fund.
- The 2021-2022 biennium included four new reserves for future investments: Community Navigators Reserve, Jail Diversion
  and Reentry Hub Reserve, Adult Diversion Program Reserve, and Public Safety Alternatives Investment Reserve. These four
  reserves were designed to set aside funding to design and implement key diversion and criminal legal system reform initiatives.
  The Community Navigators and Adult Diversion Program Reserve were programmed and spent in the 2021-2022 biennium. The two
  remaining reserves are programmed in the 2023-2024 Adopted Budget.
- Criminal Justice Expense Reserve was created using a one-time distribution of funds from the state legislature for one-time costs related to law enforcement and criminal justice related legislation enacted between January 1, 2020 and June 30, 2021. This reserve is fully programmed in the 2023-2024 Proposed 3rd Omnibus Supplemental.
- Reverse Fair Market Value (FMV) GAAP Adjustment Reserve: Pursuant to GASB Statement No. 31 and 72, governmental
  entities, including governmental external investment pools, should report investments at fair value in the balance sheet (or
  other statement of financial position). These paper losses are reported and backed out in 2021-2022 Actuals Other Fund
  Transactions and Reserves, respectively, and reversed in 2023-2024 Estimated Other Fund Transactions.
- The COVID Reserve reflects funding for COVID relief programs that was transferred to the General Fund in 2022. This reserve was fully programmed in the COVID 10 Omnibus Supplemental.
- The Risk Reserve sets aside fund balance to mitigate known and unknown risks.
- County policy requires undesignated fund balance of 6%-8% of certain revenues. Per county policy, the county will strive to maintain reserves in times of economic prosperity to offset times of declining revenue.

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### Parameters

| Start Year           | 2023 |
|----------------------|------|
| End Year             | 2024 |
| Fund                 |      |
| Quarter              | 7    |
| Include GAAP?        | No   |
| Benchmark Percentage | 87.5 |

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| Fund      | Fund Description                    |                    | 2        | 023/2024 Budget<br>(Per EBS G/L) |          | 23 2024 Actuals<br>(Per EBS G/L) | % of Budget<br>(87.5%<br>benchmark) |
|-----------|-------------------------------------|--------------------|----------|----------------------------------|----------|----------------------------------|-------------------------------------|
| 000000010 | CURRENT EXPENSE SUB-FUND            | Expense<br>Revenue | \$<br>\$ | 2,495,850,448<br>2,232,191,758   | \$<br>\$ | 2,027,542,851<br>1,775,823,170   | 81.2%<br>79.6%                      |
| 000000016 | INMATE WELFARE FUND                 | Revenue            | \$<br>\$ | 0                                | پ<br>\$  | 112,470                          | 79.0%                               |
|           | -                                   |                    |          |                                  |          |                                  |                                     |
| 00000017  | GF LTGO BONDS SUBFUND 2023B         | Expense<br>Revenue | \$<br>\$ | 0                                | \$<br>\$ | 34,904<br>48,761                 |                                     |
|           |                                     |                    |          | _                                |          |                                  |                                     |
| 00000018  | LTGO SERIES 2024A VP BONDS          | Revenue            | \$       | 0                                | \$       | 2,696,786                        |                                     |
| 000001030 | COUNTY ROAD FUND                    | Expense            | \$       | 254,029,625                      | \$       | 195,666,581                      | 77.0%                               |
|           |                                     | Revenue            | \$       | 249,433,438                      | \$       | 193,803,702                      | 77.7%                               |
| 000001040 | SW POST CLOSURE LF MAINT            | Expense            | \$       | 4,355,790                        | \$       | 4,327,492                        | 99.4%                               |
|           |                                     | Revenue            | \$       | 4,412,481                        | \$       | 4,070,194                        | 92.2%                               |
| 000001060 | VETERANS RELIEF                     | Expense            | \$       | 7,499,205                        | \$       | 6,647,968                        | 88.6%                               |
|           |                                     | Revenue            | \$       | 7,023,983                        | \$       | 5,418,183                        | 77.1%                               |
| 000001070 | DEVELOPMENTAL DISABILITY            | Expense            | \$       | 191,236,796                      | \$       | 158,983,539                      | 83.1%                               |
|           |                                     | Revenue            | \$       | 191,996,179                      | \$       | 160,686,208                      | 83.7%                               |
| 000001080 | DCHS ADMINISTRATION                 | Expense            | \$       | 29,097,264                       | \$       | 24,191,027                       | 83.1%                               |
|           |                                     | Revenue            | \$       | 29,097,260                       | \$       | 28,077,979                       | 96.5%                               |
| 000001090 | RECORDER'S O & M FUND               | Expense            | \$       | 3,951,997                        | \$       | 2,938,033                        | 74.3%                               |
|           |                                     | Revenue            | \$       | 3,543,652                        | \$       | 2,260,685                        | 63.8%                               |
| 000001110 | EMERGENCY TELEPHONE E911            | Expense            | \$       | 55,019,502                       | \$       | 39,132,457                       | 71.1%                               |
|           |                                     | Revenue            | \$       | 52,719,585                       | \$       | 48,774,236                       | 92.5%                               |
| 000001120 | BEHAVIORAL HEALTH                   | Expense            | \$       | 796,243,842                      | \$       | 700,767,456                      | 88.0%                               |
|           |                                     | Revenue            | \$       | 799,822,741                      | \$       | 713,427,365                      | 89.2%                               |
| 000001135 | MIDD                                | Expense            | \$       | 234,291,782                      | \$       | 150,742,370                      | 64.3%                               |
|           |                                     | Revenue            | \$       | 184,985,771                      | \$       | 147,302,430                      | 79.6%                               |
| 000001143 | VETERANS SENIORS & HUMAN SERVICES L | Expense            | \$       | 176,965,041                      | \$       | 86,978,938                       | 49.2%                               |
|           |                                     | Revenue            | \$       | 68,257,522                       | \$       | 72,042,545                       | 105.5%                              |
| 000001144 | VETS SEN AND HUMAN SVCS LEVY 2024-2 | Revenue            | \$       | 0                                | \$       | 45,079,586                       |                                     |
| 000001160 | DOORS OPEN PROGRAM                  | Expense            | \$       | 72,879,178                       | \$       | 0                                | 0.0%                                |
|           |                                     | Revenue            | \$       | 72,879,178                       | \$       | 31,073,148                       | 42.6%                               |
| 000001170 | ARTS & CULTURAL DEV FUND            | Expense            | \$       | 45,010,843                       | \$       | 28,543,403                       | 63.4%                               |
|           |                                     | Revenue            | \$       | 45,010,843                       | \$       | 27,500,390                       | 61.1%                               |
| 000001172 | 2016 LTGO TAXABLE BONDS FOR CDA BLD | Revenue            | \$       | 0                                | \$       | 3,293                            |                                     |
| 000001180 | LODGING TAX FUND                    | Expense            | \$       | 92,982,600                       | \$       | 47,020,026                       | 50.6%                               |
|           |                                     | Revenue            | \$       | 74,442,354                       | \$       | 62,778,623                       | 84.3%                               |
| 000001181 | LODGING TAX 2021 GO BOND SUBFUND    | Expense            | \$       | 0                                | \$       | 6,744                            |                                     |
|           |                                     | Revenue            | \$       | 0                                | \$       | 159                              |                                     |
| 000001190 | EMERGENCY MEDICAL SERVICE           | Expense            | \$       | 259,634,852                      | \$       | 170,813,183                      | 65.8%                               |
|           |                                     | Revenue            | \$       | 237,813,010                      | \$       | 192,693,624                      | 81.0%                               |
| 000001200 | TREASURERS O & M                    | Expense            | \$       | 0                                | \$       | 431,814                          |                                     |
|           |                                     | Revenue            | \$       | 0                                | \$       | 720,546                          |                                     |
| 000001210 | SHARED SERVICES FUND                | Expense            | \$       | 112,022,320                      | \$       | 80,750,370                       | 72.1%                               |
|           |                                     | Revenue            | \$       | 106,031,722                      | \$       | 83,754,632                       | 79.0%                               |

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| Fund      | Fund Description                    |                    |          | 2023/2024 Budget<br>(Per EBS G/L) |          | Q3 2024 Actuals<br>(Per EBS G/L) | % of Budget<br>(87.5%<br>benchmark) |
|-----------|-------------------------------------|--------------------|----------|-----------------------------------|----------|----------------------------------|-------------------------------------|
| 000001211 | SURFACE WATER MGT FUND              | Expense<br>Revenue | \$<br>\$ | 101,062,474<br>92,656,474         | \$<br>\$ | 78,795,191<br>74,314,628         | 78.0%<br>80.2%                      |
| 000001220 | AUTO FINGERPRINT IDENT FD           | Expense            | \$       | 44,530,986                        | \$       | 32,840,791                       | 73.7%                               |
| 000001220 | AUTO FINGERPRINT IDENT FD           | Revenue            | э<br>\$  | 44,530,986 47,476,040             | ъ<br>\$  | 38,925,157                       | 82.0%                               |
| 000001280 | LOCAL HAZARDOUS WASTE FD            | Expense            | \$       | 43,885,692                        | \$       | 25,509,353                       | 58.1%                               |
| 000001200 |                                     | Revenue            | \$       | 37,913,658                        | \$       | 33,034,706                       | 87.1%                               |
| 000001290 | YTH AMATEUR SPRTS FUND              | Expense            | \$       | 17,583,654                        | \$       | 6,759,060                        | 38.4%                               |
|           |                                     | Revenue            | \$       | 13,422,243                        | \$       | 10,069,330                       | 75.0%                               |
| 000001292 | 2018 GO BONDS YTH SPORTS FACILITY G | Revenue            | \$       | 0                                 | \$       | 12,942                           |                                     |
| 000001311 | NOXIOUS WEED CONTROL                | Expense            | \$       | 11,034,926                        | \$       | 8,850,966                        | 80.2%                               |
|           |                                     | Revenue            | \$       | 10,074,478                        | \$       | 7,333,356                        | 72.8%                               |
| 000001320 | HEALTH THROUGH HOUSING FUND         | Expense            | \$       | 151,616,015                       | \$       | 69,945,464                       | 46.1%                               |
|           |                                     | Revenue            | \$       | 139,736,972                       | \$       | 117,005,539                      | 83.7%                               |
| 000001330 | KC EMPLOYEE DEFERRED COMP ADMIN     | Expense            | \$       | 1,013,096                         | \$       | 733,132                          | 72.4%                               |
|           |                                     | Revenue            | \$       | 895,976                           | \$       | 741,046                          | 82.7%                               |
| 000001340 | PERMITTING DIVISION FUND            | Expense            | \$       | 32,689,077                        | \$       | 27,592,683                       | 84.4%                               |
|           |                                     | Revenue            | \$       | 32,521,505                        | \$       | 24,168,721                       | 74.3%                               |
| 000001341 | CODE COMPLIANCE AND ABATEMENT FUND  | Expense            | \$       | 1,117,838                         | \$       | 534,159                          | 47.8%                               |
|           |                                     | Revenue            | \$       | 1,100,000                         | \$       | 446,035                          | 40.5%                               |
| 000001346 | DPER GENERAL PUBLIC SERVICES        | Expense            | \$       | 6,773,923                         | \$       | 5,954,116                        | 87.9%                               |
|           |                                     | Revenue            | \$       | 6,522,971                         | \$       | 5,795,004                        | 88.8%                               |
| 000001350 | DEPT OF LOCAL SERVICES              | Expense            | \$       | 30,173,619                        | \$       | 15,473,657                       | 51.3%                               |
|           |                                     | Revenue            | \$       | 29,246,563                        | \$       | 16,790,217                       | 57.4%                               |
| 000001351 | DLS LTGO 2024A BOND FUND            | Revenue            | \$       | 0                                 | \$       | 972,433                          |                                     |
| 000001381 | PRKS TRUST & CONTRIBUTION           | Revenue            | \$       | 0                                 | \$       | 10,549                           |                                     |
| 000001411 | RAINY DAY RESERVE FUND              | Expense            | \$       | 0                                 | \$       | 797                              |                                     |
|           |                                     | Revenue            | \$       | 0                                 | \$       | -2,375,388                       |                                     |
| 000001415 | PARKING FACILITIES                  | Expense            | \$       | 6,503,670                         | \$       | 5,408,717                        | 83.2%                               |
|           |                                     | Revenue            | \$       | 10,144,472                        | \$       | 8,718,219                        | 85.9%                               |
| 000001421 | COMMUNITY SERVICES OPERATING FUND   | Expense            | \$       | 27,016,540                        | \$       | 17,915,614                       | 66.3%                               |
|           |                                     | Revenue            | \$       | 24,686,821                        | \$       | 17,693,939                       | 71.7%                               |
| 000001431 | ANIMAL SERVICES FND                 | Expense<br>Revenue | \$ \$    | 16,766,379<br>15,438,890          | \$<br>\$ | 14,527,422<br>14,066,739         | 86.6%<br>91.1%                      |
| 000004400 |                                     |                    |          |                                   |          |                                  |                                     |
| 000001432 | ANIMAL BEQUEST FND                  | Expense<br>Revenue | \$<br>\$ | 450,000<br>1,247,000              | \$<br>\$ | 190,000<br>595,202               | 42.2%<br>47.7%                      |
| 000001451 | PARKS OPERATING LEVY                | Expense            | \$       | 144,163,401                       | \$       | 116,294,265                      | 80.7%                               |
| 000001431 | FARING ELVI                         | Revenue            | э<br>\$  | 129,628,524                       | э<br>\$  | 95,308,413                       | 73.5%                               |
| 000001452 | OS TRAILS & ZOO LEVY SUBF           | Revenue            | \$       | 0                                 | \$       | 3,757                            |                                     |
| 000001453 | PARKS OPEN SPACE AND TRAILS LEVY    | Revenue            | \$       | 0                                 | \$       | 52,846                           |                                     |
| 000001454 | PARKS REC TRAILS OPEN SPACE LEVY    | Expense            | \$       | 308,662,603                       | \$       | 236,135,467                      | 76.5%                               |
|           |                                     | Revenue            | \$       | 308,545,190                       | \$       | 237,701,667                      | 77.0%                               |
| 000001460 | CRISIS CARE CENTERS                 | Expense            | \$       | 85,936,000                        | \$       | 810,583                          | 0.9%                                |
|           |                                     | Revenue            | \$       | 120,077,254                       | \$       | 65,937,233                       | 54.9%                               |

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| 000001471 | Fund Description                    |         |         | 2023/2024 Budget<br>(Per EBS G/L) |         | Q3 2024 Actuals<br>(Per EBS G/L) | % of Budget<br>(87.5%<br>benchmark) |
|-----------|-------------------------------------|---------|---------|-----------------------------------|---------|----------------------------------|-------------------------------------|
| 000001471 | HISTORCL PRSRVTN & H PRGM           | Expense | \$      | 1,369,198                         | \$      | 1,165,763                        | 85.1%                               |
|           |                                     | Revenue | \$      | 1,286,689                         | \$      | 855,122                          | 66.5%                               |
| 000001472 | CULTURAL RESOURCES MITIGATION       | Expense | \$      | 0                                 | \$      | 15,933                           |                                     |
|           |                                     | Revenue | \$      | 0                                 | \$      | 101,332                          |                                     |
| 000001480 | BEST STARTS FOR KIDS LEVY           | Expense | \$      | 295,254,809                       | \$      | 231,379,889                      | 78.4%                               |
|           |                                     | Revenue | \$      | 288,258,949                       | \$      | 222,976,490                      | 77.4%                               |
| 000001481 | BEST STARTS FOR KIDS LEVY REVENUE 2 | Revenue | \$      | 0                                 | \$      | 2,987,686                        |                                     |
| 000001490 | PUGET SOUND TAXPAYER ACCOUNTABILITY | Expense | \$      | 20,441,795                        | \$      | 8,128,278                        | 39.8%                               |
|           |                                     | Revenue | \$      | 19,570,000                        | \$      | 18,644,015                       | 95.3%                               |
| 000001511 | PUGET SOUND EMERGENCY RADIO NETWORK | Expense | \$      | 77,619,807                        | \$      | 60,108,513                       | 77.4%                               |
|           |                                     | Revenue | \$      | 73,774,782                        | \$      | 57,878,759                       | 78.5%                               |
| 000001561 | KC FLD CNTRL OPR CONTRACT           | Expense | \$      | 282,309,520                       | \$      | 22,480,131                       | 8.0%                                |
|           |                                     | Revenue | \$      | 178,092,021                       | \$      | 19,273,648                       | 10.8%                               |
| 000001600 | DEPT OF NATURAL RESOURCES AND PARKS | Expense | \$      | 18,388,539                        | \$      | 14,874,924                       | 80.9%                               |
|           |                                     | Revenue | \$      | 18,353,240                        | \$      | 16,718,635                       | 91.1%                               |
| 000001800 | PUBLIC HEALTH                       | Expense | \$      | 620,475,136                       | \$      | 465,636,782                      | 75.0%                               |
|           |                                     | Revenue | \$      | 648,768,355                       | \$      | 494,305,386                      | 76.2%                               |
| 000001802 | SETTLEMENT SUBFUND                  | Expense | \$      | 5,538,652                         | \$      | 764,473                          | 13.8%                               |
|           |                                     | Revenue | \$      | 5,698,258                         | \$      | 41,276,896                       | 724.4%                              |
| 000001820 | INTERCOUNTY RIVER IMPROV            | Revenue | \$      | 0                                 | \$      | 46                               |                                     |
| 000001850 | ENVIRONMENTAL HEALTH FUND           | Expense | \$      | 78,657,434                        | \$      | 64,663,279                       | 82.2%                               |
|           |                                     | Revenue | \$      | 75,084,493                        | \$      | 70,655,693                       | 94.1%                               |
| 000001851 | EQUITABLE WASTEWATER FUTURES PROJEC | Revenue | \$      | 0                                 | \$      | 205,608                          |                                     |
| 000001852 | EQUITY WASTEWATER FUTURES PROJ LTGO | Revenue | \$      | 0                                 | \$      | 1,628,779                        |                                     |
| 000001890 | PUBLIC HEALTH ADMINISTRATION FUND   | Expense | \$      | 34,996,480                        | \$      | 29,916,199                       | 85.5%                               |
|           |                                     | Revenue | \$      | 35,201,576                        | \$      | 30,329,992                       | 86.2%                               |
| 000002140 | GRANTS FUND                         | Expense | \$      | 35,469,644                        | \$      | 23,433,828                       | 66.1%                               |
|           |                                     | Revenue | \$      | 35,469,647                        | \$      | 14,249,206                       | 40.2%                               |
| 000002142 | GRANTS SUBFUND - CSLFRF             | Expense | \$      | 0                                 | \$      | 5,908,107                        |                                     |
|           |                                     | Revenue | \$      | 0                                 | \$      | 137,020,798                      |                                     |
| 000002240 | EMPLOYMENT & EDUCATN RESOURCES FD   | Expense | \$      | 43,460,529                        | \$      | 33,380,549                       | 76.8%                               |
|           |                                     | Revenue | \$      | 43,709,601                        | \$      | 36,660,543                       | 83.9%                               |
| 000002460 | FED HOUSNG & COMM DEV FND           | Expense | \$      | 616,343,738                       | \$      | 412,516,261                      | 66.9%                               |
|           |                                     | Revenue | \$      | 629,571,546                       | \$      | 359,926,485                      | 57.2%                               |
| 000002462 | CDBG GREENBRIDGE LN REPAY           | Expense | \$      | 0                                 | \$      | 539,219                          |                                     |
| 000002465 | HCD RENTAL ASSISTANCE               | Expense | \$      | 0                                 | \$      | 37,557,861                       |                                     |
|           |                                     | Revenue | \$      | 0                                 | \$      | 45,901,043                       |                                     |
| 000002466 | 2021 LTGO BOND HCDF2460             | Revenue | \$      | 0                                 | \$      | -48,002,071                      |                                     |
| 000002467 | 2023C LTGO TAXABLE SOCIAL BOND HCDF | Revenue | \$      | 0                                 | \$      | 122,602,559                      |                                     |
| 000003151 | CONSERV FUTURES SUB-FUND            | Expense | \$      | 0                                 | \$      | 94,542,872                       |                                     |
| 00000101  |                                     | Revenue | φ<br>\$ | 0                                 | ф<br>\$ | 130,841,003                      |                                     |
|           | GO BONDS CONSERVATION SUBFUND       | Revenue | \$      | 0                                 | \$      | 2,105                            |                                     |

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| Fund      | Fund Description                    |                    | 2023/2024 Budget<br>(Per EBS G/L) | Q3 2024 Actuals<br>(Per EBS G/L)     | % of Budget<br>(87.5%<br>benchmark) |
|-----------|-------------------------------------|--------------------|-----------------------------------|--------------------------------------|-------------------------------------|
| 000003160 | PARKS REC OPEN SPACE                | Expense            | \$ 0                              | \$ 45,815,590<br><b>*</b> 00,011,700 | -                                   |
| 000000404 |                                     | Revenue            | \$ 0                              | \$ 39,211,723                        |                                     |
| 000003161 | PARKS BOND 3160 SUB                 | Revenue            | \$ 0                              | \$ -23,751,404                       |                                     |
| 000003162 | PARKS CIP SERIES LTGO 2023B         | Revenue            | \$ 0                              | \$ 11,031,501                        |                                     |
| 000003170 | E 911 CAPITAL FUND                  | Expense<br>Revenue | \$ 0<br>\$ 0                      | \$ 2,829,021<br>\$ 971,568           |                                     |
| 000000000 |                                     |                    | -                                 |                                      |                                     |
| 000003230 | DPH TECHNOLOGY CAPITAL FUND         | Expense<br>Revenue | \$ 0<br>\$ 0                      | \$ 2,853,630<br>\$ 1,778,872         |                                     |
| 000003240 | DCHS TECHNOLOGY CAPITAL FUND        | Expense            | \$ 0                              | \$ 2,931,863                         |                                     |
| 000003240 |                                     | Revenue            | \$ 0                              | \$ 2,867,696                         |                                     |
| 000003250 | DES TECHNOLOGY FUND                 | Expense            | \$ 0                              | \$ 4,124,115                         |                                     |
| 00000200  |                                     | Revenue            | \$ 0                              | \$ 4,101,665                         |                                     |
| 000003251 | 2019B LTGO BONDS - DES SUBFND       | Revenue            | \$ 0                              | \$ 15                                |                                     |
| 000003280 | PSB GENERAL FUND TECHNOLOGY CAPITAL | Expense            | \$ 0                              | \$ 3,861,378                         |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 3,899,844                         |                                     |
| 000003281 | DPD LTGO BONDS SUBFUND 2019B        | Expense            | \$ 0                              | \$ 44                                |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ -1,909,363                        |                                     |
| 000003282 | 2023A LTGO BONDS SUBFUND GF         | Revenue            | \$ 0                              | \$ 2,513,685                         |                                     |
| 000003283 | 2024A DAJD LTGO VP BONDS SUBFUND GF | Revenue            | \$ 0                              | \$ 2,114,075                         |                                     |
| 000003284 | 2024A PAO LTGO VP BONDS SUBFUND GF  | Revenue            | \$ 0                              | \$ 1,659,013                         |                                     |
| 000003292 | SWM CIP NON-BOND SUBFUND            | Expense            | \$ 0                              | \$ 29,138,735                        |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 39,360,859                        |                                     |
| 000003310 | LONG-TERM LEASES                    | Expense            | \$ 0                              | \$ 72,873,116                        |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 54,169,191                        |                                     |
| 000003350 | YOUTH SRVS FACILTS CONST            | Revenue            | \$ 0                              | \$ 44,602                            |                                     |
| 000003361 | PUGET SOUND EMERGENCY RADIO NETWORK | Expense            | \$ 0                              | \$ 63,850,510                        |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 51,118,722                        |                                     |
| 000003380 | AIRPORT CONSTRUCTION                | Expense            | \$ 0                              | \$ 19,822,981                        |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 39,752,421                        |                                     |
| 000003421 | MJR MNTNCE RSRV SUB-FUND            | Expense            | \$ 0<br>\$ 0                      | \$ 11,716,793<br>\$ 20,140,551       |                                     |
| 000000405 |                                     | Revenue            | Ф С                               | \$ 20,140,551                        |                                     |
| 000003425 | LTGO BOND - F3421                   | Revenue            | \$ 0                              |                                      |                                     |
| 000003427 | LTGO 2024A VP BOND-F3421            | Revenue            | \$ 0                              |                                      |                                     |
| 000003473 | RADIO COMM SRVS CIP FUND            | Expense<br>Revenue | \$ 0                              | \$ 1,831,700<br>\$ 1,261,765         |                                     |
| 000000500 |                                     |                    | \$ 0                              | \$ 1,361,765                         |                                     |
| 000003522 | OS KC NON BND FND SUBFUND           | Expense<br>Revenue | \$ 0<br>\$ 0                      | \$ 549,098<br>\$ 337,773             |                                     |
| 000003525 | LTGO BONDS OPEN SPACE SUBFUND       | Revenue            | \$ 0                              | \$ 737,606                           |                                     |
| 000003571 | KC FLD CNTRL CAP CONTRACT           | Expense            | \$ 0                              | \$ 75,541,693                        |                                     |
| 000000071 |                                     | Revenue            | \$ 0                              | \$ 75,541,693<br>\$ 63,472,479       |                                     |
| 000003581 | PARKS CAPITAL FUND                  | Expense            | \$ 0                              | \$ 121,456,513                       |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 155,120,170                       |                                     |

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|-----------|----------------|
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| Fund      | Fund Description                    |                    | 2023/2024 Budget<br>(Per EBS G/L) | Q3 2024 Actuals<br>(Per EBS G/L) | % of Budget<br>(87.5%<br>benchmark) |
|-----------|-------------------------------------|--------------------|-----------------------------------|----------------------------------|-------------------------------------|
| 000003591 | KC MARINE CONST                     | Expense            | \$ 0                              | \$ 343,574                       |                                     |
| 000000044 |                                     | Revenue            | \$ 0                              | \$ 114,448                       |                                     |
| 000003611 | WATER QUALITY CONST-UNRES           | Expense<br>Revenue | \$ 0<br>\$ 0                      | \$ 550,323,386<br>\$ 15,447,520  |                                     |
| 000003612 | WTD INTERNALLY FINANCED PROJECTS FU | Expense            | \$ 0                              | \$ 8,765                         |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 342,321                       |                                     |
| 000003641 | PUBLIC TRANS CONST-UNREST           | Expense            | \$ 0                              | \$ 237,114,007                   |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 142,946,509                   |                                     |
| 000003642 | PUBLIC TRANS REVENUE FLEET CAPITAL  | Expense            | \$ 0                              | \$ 49,983,012                    |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 56,801,843                    |                                     |
| 000003673 | CRITICAL AREAS MITIGATION           | Expense<br>Revenue | \$ 0<br>\$ 0                      | \$ 6,575,274<br>\$ 8,926,988     |                                     |
| 000003681 | REAL ESTATE EXCISE TX CAP           | Expense            | \$ 0                              | \$ 12,488,110                    |                                     |
| 000000001 |                                     | Revenue            | \$ 0                              | \$ 16,734,217                    |                                     |
| 000003682 | REAL ESTATE EXCISE TX 2             | Expense            | \$ 0                              | \$ 17,139,616                    |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 17,232,817                    |                                     |
| 000003691 | TRNSF OF DEV CREDIT PROG            | Expense            | \$ 0                              | \$ 4,629,071                     |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 941,533                       |                                     |
| 000003750 | HMC CAPITAL PROGRAM 2020 PROP 1     | Expense            | \$ 0                              | \$ 67,645,526                    |                                     |
| 00000754  |                                     | Revenue            | \$ 0                              | \$ 68,068,307                    |                                     |
| 000003751 | HMC CAPITAL UTGO SERIES 2021        | Revenue            | \$ 0                              | \$ -13,637,623                   |                                     |
| 000003752 | HMC CAPITAL UTGO SERIES 2023A       | Expense<br>Revenue | \$ 0<br>\$ 0                      | \$ 534,513<br>\$ 55,602,038      |                                     |
| 000003760 | UNINCORP KING COUNTY CAPITAL        | Expense            | \$ 0                              | \$ 3,896,319                     |                                     |
| 000000700 |                                     | Revenue            | \$ 0                              | \$ 1,598,237                     |                                     |
| 000003761 | DLS LTGO 2024A UKC CAPITAL BOND FUN | Revenue            | \$ 0                              | \$ 544,255                       |                                     |
| 000003771 | OIRM CAPITAL PROJECTS               | Expense            | \$ 0                              | \$ 10,810,741                    |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 32,714,942                    |                                     |
| 000003775 | 2015 LTGO SERIES B - KCIT           | Expense            | \$ 0                              | \$ 633,156                       |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ -634,242                      |                                     |
| 000003777 | 2019B LTGO BOND SUB FUND - KCIT     | Expense            | \$ 0                              | \$ 542,300                       |                                     |
| 00000770  |                                     | Revenue            | \$ 0                              | \$ 18,532                        |                                     |
| 000003778 | 2020A LTGO BOND SUB FUND - KCIT     | Expense<br>Revenue | \$ 0<br>\$ 0                      | \$ 27,412<br>\$ 140              |                                     |
| 000003779 | 2022A LTGO BOND SUB FUND - KCIT     | Expense            | \$ 0                              | \$ 4,934                         |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 59                            |                                     |
| 00000377A | 2024A LTGO BOND SUB FUND - KCIT     | Expense            | \$ 0                              | \$ 165,905                       |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 6,320,552                     |                                     |
| 000003781 | ITS CAPITAL                         | Expense            | \$ 0                              | \$ 12,555,478                    |                                     |
|           |                                     | Revenue            | \$ 0                              | \$ 11,688,002                    |                                     |
| 000003791 | HMC ALTERNATIVE FINANCING PROJECTS  | Expense            | \$ 0                              | \$ 1,985,798<br>\$ 101,775       |                                     |
| 000000040 |                                     | Revenue            | \$ 0                              | \$ 101,775<br>\$ 0.025,727       |                                     |
| 000003810 | SW CAP EQUIP REPLACEMENT            | Expense<br>Revenue | \$ 0<br>\$ 0                      | \$ 9,935,727<br>\$ 11,844,377    |                                     |
|           |                                     |                    | Ť 0                               | + 1,01,011                       |                                     |

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| Fund        | Fund Description                    |                    |          | 23/2024 Budget<br>Per EBS G/L) | -        | 3 2024 Actuals<br>Per EBS G/L) | % of Budget<br>(87.5%<br>benchmark) |
|-------------|-------------------------------------|--------------------|----------|--------------------------------|----------|--------------------------------|-------------------------------------|
| 000003830   | ENVIRONMENTAL RESERVE               | Revenue            | \$       | 0                              | \$       | 61,850                         |                                     |
| 000003850   | RENTON MAINTENANCE FACIL            | Expense            | \$       | 0                              | \$       | 3,384,879                      |                                     |
|             |                                     | Revenue            | \$       | 0                              | \$       | 185,227                        |                                     |
| 000003855   | COUNTY ROAD MAJOR MAINTENANCE FUND  | Expense            | \$       | 0                              | \$       | 35,822,629                     |                                     |
|             |                                     | Revenue            | \$       | 0                              | \$       | 32,402,088                     |                                     |
| 000003857   | 2021 SERIES A GO BONDS BRIDGES SUBF | Revenue            | \$       | 0                              | \$       | -505,393                       |                                     |
| 000003858   | 2022 SERIES A GO BONDS BRIDGES SUBF | Revenue            | \$       | 0                              | \$       | -1,701,156                     |                                     |
| 000003859   | 2023 SERIES B GO BONDS BRIDGES SUBF | Revenue            | \$       | 0                              | \$       | 7,986,166                      |                                     |
| 000003860   | COUNTY ROAD CONSTRUCTION            | Expense            | \$       | 0                              | \$       | -19,023                        |                                     |
|             |                                     | Revenue            | \$       | 0                              | \$       | 79,743                         |                                     |
| 000003865   | KING COUNTY ROAD CONSTRUCTION       | Expense<br>Revenue | \$<br>\$ | 0<br>0                         | \$<br>\$ | 8,789,525<br>12,649,572        |                                     |
| 000003901   | SOLID WASTE CONSTRUCTION            |                    |          | 0                              |          | 85,293,649                     |                                     |
| 000003901   | SOLID WASTE CONSTRUCTION            | Expense<br>Revenue | \$<br>\$ | 0                              | \$<br>\$ | 85,293,649<br>87,970,656       |                                     |
| 000003908   | SOLID WASTE CONSTR 2017 LTGO BND    | Revenue            | \$       | 0                              | \$       | -585                           |                                     |
| 000003910   | LANDFILL RESERVE FUND               | Expense            | \$       | 0                              | \$       | 18,963,900                     |                                     |
| 000003910   | LANDHEL RESERVE FUND                | Revenue            | э<br>\$  | 0                              | э<br>\$  | 36,960,981                     |                                     |
| 000003911   | 2021A LTGO BOND SW FACILITIES       | Revenue            | \$       | 0                              | \$       | -19,411,840                    |                                     |
| 000003912   | 2023A LTGO BOND SW FACILITIES       | Revenue            | \$       | 0                              | \$       | -50,245,276                    |                                     |
| 000003913   | 2023B LTGO BOND SW FACILITIES       | Revenue            | \$       | 0                              | \$       | -22,056,689                    |                                     |
| 000003914   | 2024A LTGO BOND SW FACILITIES       | Revenue            | \$       | 0                              | \$       | 19,094,858                     |                                     |
| 000003951   | BLDG REPAIR/REPL SUBFUND            | Expense            | \$       | 0                              | \$       | 98,792,778                     |                                     |
| 000003331   |                                     | Revenue            | \$<br>\$ | 0                              | \$       | -5,328,451                     |                                     |
| 000003952   | LTGO BOND - F3951                   | Revenue            | \$       | 0                              | \$       | 87,784                         |                                     |
| 000003954   | 2019 LTGO SERIES B - FMD            | Revenue            | \$       | 0                              | \$       | 205,093                        |                                     |
| 00000395A   | 2020 LTGO SERIES A - FMD            | Revenue            | \$       | 0                              | \$       | 83,818                         |                                     |
| 00000395B   | 2023 LTGO SERIES 2023A              | Expense            | \$       | 0                              | \$       | 19,918                         |                                     |
|             |                                     | Revenue            | \$       | 0                              | \$       | 4,163,335                      |                                     |
| 000003961   | HMC REPAIR AND REPLAC FD            | Expense            | \$       | 0                              | \$       | 54,283,590                     |                                     |
|             |                                     | Revenue            | \$       | 0                              | \$       | 54,473,042                     |                                     |
| 000004040   | SOLID WASTE OPERATING               | Expense            | \$       | 364,236,362                    | \$       | 301,628,181                    | 82.8%                               |
|             |                                     | Revenue            | \$       | 351,316,308                    | \$       | 291,443,302                    | 83.0%                               |
| 000004041   | CONSTRUCTION AND DEMO PROGRAM       | Revenue            | \$       | 0                              | \$       | 1,300,229                      |                                     |
| 000004043   | SW OPER 2017B FRED BOND             | Revenue            | \$       | 0                              | \$       | 0                              |                                     |
| 000004290   | AIRPORT                             | Expense            | \$       | 86,183,854                     | \$       | 77,071,882                     | 89.4%                               |
|             |                                     | Revenue            | \$       | 71,767,020                     | \$       | 67,383,528                     | 93.9%                               |
| 000004501   | RADIO COMM OPRTNG FND               | Expense            | \$       | 10,299,093                     | \$ 6     | 8,443,180                      | 82.0%                               |
|             |                                     | Revenue            | \$       | 9,608,640                      | \$       | 8,605,991                      | 89.6%                               |
| 000004503   | RCS COMMON EQPT MAINT SUB           | Revenue            | \$       | 0                              | \$       | 368,225                        |                                     |
| 000004531   | I-NET OPERATING                     | Expense            | \$<br>¢  | 6,634,402                      | \$       | 5,114,540                      | 77.1%                               |
| 00000 155 / |                                     | Revenue            | \$       | 7,347,468                      | \$       | 6,163,324                      | 83.9%                               |
| 000004551   | LINK RISK FUND                      | Revenue            | \$       | 0                              | \$       | 15,753                         |                                     |

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| Fund      | Fund Description                    |         |    | 23/2024 Budget<br>(Per EBS G/L) |    | 23 2024 Actuals<br>(Per EBS G/L) | % of Budget<br>(87.5%<br>benchmark) |
|-----------|-------------------------------------|---------|----|---------------------------------|----|----------------------------------|-------------------------------------|
| 000004611 | WATER QUALITY OPERATING             | Expense | \$ | 397,030,135                     | \$ | 330,875,410                      | 83.3%                               |
|           |                                     | Revenue | \$ | 1,244,739,327                   | \$ | 1,079,652,586                    | 86.7%                               |
| 000004641 | PUBLIC TRANSPORTATION OP            | Expense | \$ | 2,526,584,212                   | \$ | 1,971,415,678                    | 78.0%                               |
|           |                                     | Revenue | \$ | 2,348,988,454                   | \$ | 1,651,921,081                    | 70.3%                               |
| 000004643 | PUBLIC TRANS REVENUE STABILIZATION  | Revenue | \$ | 16,192,373                      | \$ | 28,890,707                       | 178.4%                              |
| 000005420 | SAFETY & WORKERS' COMP              | Expense | \$ | 104,159,442                     | \$ | 83,359,069                       | 80.0%                               |
|           |                                     | Revenue | \$ | 78,614,413                      | \$ | 80,654,774                       | 102.6%                              |
| 000005450 | FINANCE & BUS OPERATIONS            | Expense | \$ | 76,397,130                      | \$ | 66,356,705                       | 86.9%                               |
|           |                                     | Revenue | \$ | 71,195,284                      | \$ | 64,969,479                       | 91.3%                               |
| 000005481 | KING COUNTY GIS FUND                | Expense | \$ | 15,784,771                      | \$ | 11,554,977                       | 73.2%                               |
|           |                                     | Revenue | \$ | 16,551,218                      | \$ | 11,025,957                       | 66.6%                               |
| 000005490 | BUSINESS RESOURCE CENTER            | Expense | \$ | 60,240,187                      | \$ | 43,392,057                       | 72.0%                               |
|           |                                     | Revenue | \$ | 48,666,456                      | \$ | 42,602,385                       | 87.5%                               |
| 000005500 | EMPLOYEE BENEFITS PROGRAM           | Expense | \$ | 707,846,621                     | \$ | 596,853,568                      | 84.3%                               |
|           |                                     | Revenue | \$ | 623,815,302                     | \$ | 552,013,988                      | 88.5%                               |
| 000005511 | FACILITIES MANAGEMENT SUB           | Expense | \$ | 195,401,544                     | \$ | 164,075,849                      | 84.0%                               |
|           |                                     | Revenue | \$ | 182,952,031                     | \$ | 147,537,240                      | 80.6%                               |
| 000005520 | INSURANCE                           | Expense | \$ | 144,157,218                     | \$ | 95,306,921                       | 66.1%                               |
|           |                                     | Revenue | \$ | 151,647,748                     | \$ | 137,345,334                      | 90.6%                               |
| 000005531 | DATA PROCESSING SERVICES            | Expense | \$ | 273,851,290                     | \$ | 237,176,084                      | 86.6%                               |
|           |                                     | Revenue | \$ | 270,429,990                     | \$ | 226,315,078                      | 83.7%                               |
| 000005533 | 2023B LTGO KCIT BOND SUBFUND        | Revenue | \$ | 0                               | \$ | 31,564                           |                                     |
| 000005534 | 2024A LTGO KCIT BOND SUBFUND        | Expense | \$ | 0                               | \$ | 15,188                           |                                     |
|           |                                     | Revenue | \$ | 0                               | \$ | 2,395,219                        |                                     |
| 000005540 | PAYROLL REVOLVING                   | Revenue | \$ | 0                               | \$ | 195                              |                                     |
| 000005550 | ACCOUNTS PAYABLE REVOLVNG           | Revenue | \$ | 0                               | \$ | 63                               |                                     |
| 000005570 | FLEET SVCS EQUIP RENTAL AND REVOLVI | Expense | \$ | 107,380,049                     | \$ | 68,046,426                       | 63.4%                               |
|           |                                     | Revenue | \$ | 71,271,700                      | \$ | 60,659,767                       | 85.1%                               |
| 000008400 | LIMITED G O BOND REDEMPT            | Expense | \$ | 431,608,747                     | \$ | 219,113,033                      | 50.8%                               |
|           |                                     | Revenue | \$ | 429,008,747                     | \$ | 219,140,965                      | 51.1%                               |
| 000008407 | HUD SEC 108 LOAN REPAYMNT           | Expense | \$ | 1,118,150                       | \$ | 539,219                          | 48.2%                               |
|           |                                     | Revenue | \$ | 589,466                         | \$ | 539,219                          | 91.5%                               |
| 000008430 | PUBLIC TRANSPORTATION BONDS         | Expense | \$ | 13,283,052                      | \$ | 10,356,216                       | 78.0%                               |
|           |                                     | Revenue | \$ | 19,137,198                      | \$ | 16,115,113                       | 84.2%                               |
| 000008500 | UNLIMITED G O BOND REDEMP           | Expense | \$ | 23,559,313                      | \$ | 18,965,305                       | 80.5%                               |
|           |                                     | Revenue | \$ | 23,057,100                      | \$ | 22,085,199                       | 95.8%                               |
| 000008920 | WATER QUALITY REV BOND              | Expense | \$ | 948,599,518                     | \$ | 193,914,090                      | 20.4%                               |
|           |                                     | Revenue | \$ | 0                               | \$ | 4,434,256                        |                                     |
| 000008921 | WASTEWATER REVENUE BOND RESERVES    | Revenue | \$ | 0                               | \$ | 7,429,669                        |                                     |
| 000008922 | WASTEWATER STATE LOAN RESERVES      | Revenue | \$ | 0                               | \$ | 57,668                           |                                     |
| 00000322  |                                     | Revenue | Ψ  | 0                               | φ  | 57,000                           |                                     |

Agency: All, Fund:All, Year: 2024, Qtr: 3rd Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

| Project<br>Number | Project Name  | Scope Status | Schedule Status | Current<br>Substantial<br>Completion Date | <b>Baseline Duration</b> | Current Duration | Variance at<br>Completion (VAC) | % VAC | Cost Status | Baseline Budget at<br>Completion (BAC) | Current<br>Estimate At<br>Completion (EAC) | Cost Variance<br>At Completion<br>(CVAC) | % CVAC | Report<br>Date |
|-------------------|---|--------------|-----------------|---|--------------------------|------------------|---------------------------------|-------|-------------|--|--|--|--------|----------------|
| 3160 PARK         | S RECREATION AND OPEN SPACE - Parks and Re                    | creat        | tion            |   | ·                        |                  |                                 |       |             |  |  |  |        |                |
| 1122161           | Parks Central Maintenance Facility                            |              |                 | 1/3/2025                                  | 1,574                    | 2,387            | 813                             | 51%   |             | \$43,613,292                           | \$63,432,951                               | \$19,819,659                             | 45%    | Q3 2024        |
| 3250 DEPA         | RTMENT OF EXECUTIVE SERVICES TECHNOLOGY                       | САР          | ITAL -          | Other                                     |                          |                  |                                 |       |             |  |  | ·  |        |                |
| 1139605           | PeopleSoft Systems Infrastructure<br>Replacement Project      |              |                 |   |                          |                  |                                 |       |             |  |  |  |        | Q3 2024        |
| 3361 PUGE         | T SOUND EMERGENCY RADIO NETWORK CAPIT                         | 4L - K       | (ing C          | ounty Informatio                          | on Techno                | ology            |                                 |       |             |  |  |  |        |                |
| 1126875           | Puget Sound Emergency Radio Network                           |              |                 | 12/31/2023                                | 2,137                    | 3,105            | 968                             | 45%   |             | \$259,694,644                          | \$279,265,883                              | \$19,571,239                             | 7%     | Q3 2024        |
| 3380 AIRPO        | DRT CAPITAL - Airport Division                                |              |                 |   |                          |                  |                                 |       |             |  |  |  |        |                |
| 1135085           | Runway 14L-32R Rehabilitation                                 |              |                 | 10/31/2025                                | 462                      | 827              | 365                             | 79%   |             | \$32,334,064                           | \$32,334,064                               | \$0                                      | 0%     | Q3 2024        |
| 1141114           | A11 Connector Reconstruction                                  |              |                 | 9/30/2025                                 | 473                      | 838              | 365                             | 77%   |             | \$1,211,409                            | \$1,211,409                                | \$0                                      | 0%     | Q3 2024        |
| 1141122           | Stormwater Pipe Replacement Phase III                         |              |                 | 10/31/2025                                | 311                      | 822              | 511                             | 164%  |             | \$5,567,341                            | \$5,567,341                                | \$0                                      | 0%     | Q3 2024        |
| 1141164           | Airfield Electrical System Upgrades Phase III                 |              |                 | 6/2/2025                                  | 293                      | 538              | 245                             | 83%   |             | \$3,562,390                            | \$3,562,390                                | \$0                                      | 0%     | Q3 2024        |
| 3421 MAJO         | R MAINTENANCE RESERVE SUBFUND - Facilities                    | s Mg         | mt              |   |                          |                  |                                 |       |             |  |  |  |        |                |
| 1127249           | MRJC Detention HVAC Replacement                               |              |                 | 9/4/2020                                  | 1,108                    | 1,292            | 184                             | 16%   |             | \$2,754,379                            | \$4,040,501                                | \$1,286,122                              | 46%    | Q3 2024        |
| 1129770           | Archives Building Fire Protection Sprinkler<br>System         |              | •               | 1/20/2021                                 | 197                      | 576              | 379                             | 192%  |             | \$1,447,358                            | \$1,645,776                                | \$198,418                                | 13%    | Q3 2024        |
| 1129786           | Administration Building Fire Alarm Systems                    |              |                 | 9/10/2021                                 | 514                      | 819              | 305                             | 59%   |             | \$1,272,568                            | \$1,296,475                                | \$23,907                                 | 1%     | Q3 2024        |
| 1130853           | MRJC Detention Switchboard and Motor<br>Maintenance           |              |                 | 3/30/2021                                 | 519                      | 423              | -96                             | -18%  |             | \$1,021,291                            | \$1,021,310                                | \$19                                     | 0%     | Q3 2024        |
| 1132355           | Northeast District County Wall Replacement                    |              |                 | 10/22/2021                                | 268                      | 690              | 422                             | 157%  |             | \$1,166,777                            | \$1,166,777                                | \$0                                      | 0%     | Q3 2024        |
| 1134408           | DES FMD MMRF BARCLAY DEAN ROOF<br>REPLACEMENT                 |              |                 | 11/4/2019                                 | 223                      | 168              | -55                             | -24%  |             | \$1,027,314                            | \$1,027,314                                | \$0                                      | 0%     | Q3 2024        |
| 1137046           | King County Correctional Facility Water Piping<br>Replacement |              |                 | 2/25/2022                                 | 556                      | 816              | 260                             | 46%   |             | \$23,500,000                           | \$23,500,000                               | \$0                                      | 0%     | Q3 2024        |
| 3571 KING         | COUNTY FLOOD CONTROL CAPITAL CONTRACT                         | - Wa         | ter an          | d Land Resource                           | es                       |                  |                                 |       |             |  |  |  |        |                |
| 1121044           | Circle River Ranch Flood Risk Reduction                       |              |                 | 9/11/2024                                 | 481                      | 481              | 0                               | 0%    |             | \$2,149,416                            | \$1,921,180                                | (\$228,237)                              | -10%   | Q3 2024        |

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Agency: All, Fund:All, Year: 2024, Qtr: 3rd Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

| Project<br>Number   | Project Name  | Scope Status | Schedule Status | Current<br>Substantial<br>Completion Date | Baseline Duration | Current Duration | Variance at<br>Completion (VAC) | % VAC | Cost Status | Baseline Budget at<br>Completion (BAC) | Current<br>Estimate At<br>Completion (EAC) | Cost Variance<br>At Completion<br>(CVAC) | % CVAC | Report<br>Date |
|---|---|--------------|-----------------|---|-------------------|------------------|---------------------------------|-------|-------------|--|--|--|--------|----------------|
| 3571 KING   | COUNTY FLOOD CONTROL CAPITAL CONTRACT                         | - Wa         | ter an          | d Land Resource                           | es                |                  |                                 |       |             |  |  |  |        |                |
| 1131549       Herzman to Camp Freeman Levee Setback and Repair       Image: Complexity of the setback and the |   |              |                 |   |                   |                  |                                 |       |             |  |  |  |        | Q3 2024        |
| 1134344   | Stossel Revetment Major Repair                                |              |                 | 12/31/2025                                | 496               | 1,218            | 722                             | 145%  |             | \$2,622,001                            | \$3,455,524                                | \$833,523                                | 31%    | Q3 2024        |
| 1139129   | Belmondo Levee 2020 Repair                                    |              |                 | 9/1/2023                                  | 385               | 420              | 35                              | 9%    |             | \$1,371,165                            | \$2,010,705                                | \$639,540                                | 46%    | Q3 2024        |
| 3581 PARK   | S CAPITAL - Parks and Recreation                              |              |                 |   |                   |                  |                                 |       |             |  |  |  |        |                |
| 1044668   | Foothills Regional Trail                                      |              |                 | 9/26/2024                                 | 1,282             | 3,056            | 1,774                           | 138%  |             | \$9,319,162                            | \$28,304,000                               | \$18,984,838                             | 203%   | Q3 2024        |
| 1124791   | East Lake Sammamish Trail South Sammamish<br>Segment B Design |              | •               | 12/31/2023                                | 1,704             | 3,105            | 1,401                           | 82%   |             | \$25,986,863                           | \$16,831,636                               | (\$9,155,227)                            | -35%   | Q3 2024        |
| 1125133   | Lake To Sound Trail Segment C - Seatac                        |              |                 | 9/18/2023                                 | 1,520             | 1,874            | 354                             | 23%   |             | \$12,013,180                           | \$12,577,741                               | \$564,561                                | 4%     | Q3 2024        |
| 1129143   | Eastrail NE 8th Street Crossing                               |              |                 | 6/22/2024                                 | 1,195             | 1,949            | 754                             | 63%   |             | \$23,680,000                           | \$28,150,976                               | \$4,470,976                              | 18%    | Q3 2024        |
| 1131218   | Wilburton Trestle Rehabilitation                              |              |                 | 8/6/2026                                  | 1,805             | 2,805            | 1,000                           | 55%   |             | \$32,900,000                           | \$39,135,197                               | \$6,235,197                              | 18%    | Q3 2024        |
| 1137969   | Green to Cedar Trail Ravensdale Culvert<br>Replacement        |              | •               | 1/4/2023                                  | 666               | 792              | 126                             | 18%   |             | \$2,957,927                            | \$2,407,360                                | (\$550,567)                              | -18%   | Q3 2024        |
| 1138790   | Dockton Moorage Renovation Phase 1                            |              | $\blacklozenge$ | 5/31/2022                                 | 568               | 750              | 182                             | 32%   |             | \$2,500,000                            | \$2,374,304                                | (\$125,696)                              | -5%    | Q3 2024        |
| 1139081   | Parks Derby Creek Culvert Replacements                        |              |                 | 1/20/2022                                 | 1,979             | 2,333            | 354                             | 17%   |             | \$1,120,000                            | \$1,960,000                                | \$840,000                                | 75%    | Q3 2024        |
| 1139638   | Skyway Park Improvements Phase 1                              |              |                 | 2/3/2023                                  |                   | 1,890            |                                 | 0%    |             | \$2,897,947                            | \$3,457,139                                | \$559,192                                | 19%    | Q3 2024        |
| 1140064   | North Segment Phase 1 Rail Removal and Interim Trail          |              | •               | 5/11/2022                                 | 508               | 618              | 110                             | 21%   |             | \$2,530,000                            | \$2,250,000                                | (\$280,000)                              | -11%   | Q3 2024        |
| 1140874   | Sunset Park Playfield Remediation                             |              |                 | 7/11/2022                                 | 426               | 433              | 7                               | 1%    |             | \$1,270,000                            | \$1,270,000                                | \$0                                      | 0%     | Q3 2024        |
| 1141261   | East Lake Sammamish Trail Segment B Phase 2                   |              |                 | 10/6/2023                                 |                   | 3,019            |                                 | 0%    |             | \$16,896,244                           | \$20,846,244                               | \$3,950,000                              | 23%    | Q3 2024        |
| 1141263   | East Lake Sammamish Trail Segment B Phase 1                   |              |                 | 6/1/2024                                  |                   |                  |                                 | 0%    |             | \$12,593,000                           | \$20,593,687                               | \$8,000,687                              | 63%    | Q3 2024        |
| 1143493   | Lake to Sound Trail Segment C Burien                          |              |                 | 12/31/2024                                |                   | 2,344            |                                 | 0%    |             | \$6,605,000                            | \$6,373,133                                | (\$231,867)                              | -3%    | Q3 2024        |
| 3591 MARI   | NE CAPITAL - Marine Division                                  |              |                 |   |                   |                  |                                 |       |             |  |  |  |        |                |
| 1111718   | MD SEATTLE FERRY TERMINAL                                     |              |                 | 7/30/2019                                 | 1,035             | 1,246            | 211                             | 20%   |             | \$34,490,000                           | \$34,490,000                               | \$0                                      | 0%     | Q3 2024        |
| 1129116   | MD Float Replacement Pier 50                                  |              |                 | 8/12/2019                                 | 241               | 525              | 284                             | 117%  |             | \$9,270,145                            | \$9,971,823                                | \$701,678                                | 7%     | Q3 2024        |

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Agency: All, Fund:All, Year: 2024, Qtr: 3rd Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

|                   |   |              | s               | e l                                       | E I               | 5                | Û                               |       |                 | at<br>C)                               | Ċ  | _  |        |                |
|-------------------|---|--------------|-----------------|---|-------------------|------------------|---------------------------------|-------|-----------------|--|--|--|--------|----------------|
| Project<br>Number | Project Name  | Scope Status | Schedule Status | Current<br>Substantial<br>Completion Date | Baseline Duration | Current Duration | Variance at<br>Completion (VAC) | % VAC | Cost Status     | Baseline Budget at<br>Completion (BAC) | Current<br>Estimate At<br>Completion (EAC) | Cost Variance<br>At Completion<br>(CVAC) | % CVAC | Report<br>Date |
| 3611 WATE         | R QUALITY CONSTRUCTION - Wastewater Trea                | tmen         | t               |   |                   |                  |                                 |       |                 |  |  |  |        |                |
| 1116797           | Jameson/Arcweld Buildings Replacement                   |              |                 | 1/4/2024                                  | 1,663             | 1,536            | -127                            | -7%   |                 | \$71,290,311                           | \$22,357,664                               | (\$48,932,646)                           | -68%   | Q3 2024        |
| 1116800           | North Mercer Island & Enatai Interceptors<br>Upgrade    |              | •               | 10/17/2025                                | 2,121             | 3,048            | 927                             | 43%   | •               | \$116,035,624                          | \$181,452,780                              | \$65,417,156                             | 56%    | Q3 2024        |
| 1116801           | Lake Hills and NW Lake Sammamish<br>Interceptor Upgrade |              | •               | 6/6/2030                                  | 1,995             | 4,650            | 2,655                           | 133%  |                 | \$119,342,432                          | \$174,769,311                              | \$55,426,879                             | 46%    | Q3 2024        |
| 1120861           | Mobile Odor Control Unit Replacement                    |              |                 | 9/16/2024                                 | 696               | 2,862            | 2,166                           | 311%  |                 | \$3,171,445                            | \$3,093,702                                | (\$77,743)                               | -2%    | Q3 2024        |
| 1121402           | Georgetown Wet Weather Treatment Station                |              |                 | 10/14/2022                                | 2,141             | 2,369            | 228                             | 10%   |                 | \$260,713,113                          | \$253,870,879                              | (\$6,842,234)                            | -2%    | Q3 2024        |
| 1121409           | West Duwamish Wet Weather Storage                       |              |                 | 10/25/2027                                | 1,833             | 2,071            | 238                             | 12%   |                 | \$107,117,981                          | \$107,148,640                              | \$30,659                                 | 0%     | Q3 2024        |
| 1123624           | Coal Creek Siphon & Trunk Parallel                      |              |                 | 12/31/2029                                | 2,432             | 3,744            | 1,312                           | 53%   |                 | \$132,310,569                          | \$172,946,998                              | \$40,636,429                             | 30%    | Q3 2024        |
| 1123626           | SP Biogas and Heat Systems Improvements                 |              |                 | 3/16/2027                                 | 1,410             | 3,626            | 2,216                           | 157%  |                 | \$59,897,304                           | \$55,979,591                               | (\$3,917,713)                            | -6%    | Q3 2024        |
| 1127489           | West Point Primary Sedimentation Area Roof<br>Structure |              | •               | 9/18/2026                                 | 1,387             | 2,809            | 1,422                           | 102%  |                 | \$37,658,373                           | \$48,886,812                               | \$11,228,439                             | 29%    | Q3 2024        |
| 1128354           | Interbay Force Main & Odor Control                      |              |                 | 11/5/2027                                 | 1,414             | 2,466            | 1,052                           | 74%   |                 | \$64,201,202                           | \$98,467,786                               | \$34,266,584                             | 53%    | Q3 2024        |
| 1129156           | Juanita Bay PS RSP Protection System Upgrade            |              |                 | 1/31/2023                                 | 407               | 574              | 167                             | 41%   |                 | \$1,776,188                            | \$1,893,557                                | \$117,369                                | 6%     | Q3 2024        |
| 1129526           | WPTP LSG Piping Replacement                             |              |                 | 8/7/2024                                  | 2,634             | 1,758            | -876                            | -33%  |                 | \$24,920,340                           | \$27,303,827                               | \$2,383,486                              | 9%     | Q3 2024        |
| 1129529           | WPTP PE and RAS Pipe<br>Restoration/Replacement         |              |                 | 9/14/2027                                 | 1,471             | 1,820            | 349                             | 23%   |                 | \$52,276,657                           | \$52,276,657                               | \$0                                      | 0%     | Q3 2024        |
| 1129532           | BW Aeration Basin Optimization                          |              |                 | 6/13/2025                                 | 927               | 1,711            | 784                             | 84%   |                 | \$21,193,113                           | \$23,544,177                               | \$2,351,064                              | 11%    | Q3 2024        |
| 1134063           | WPTP Power Monitoring Upgrades                          |              |                 | 10/10/2023                                | 596               | 924              | 328                             | 55%   |                 | \$3,840,813                            | \$8,228,972                                | \$4,388,158                              | 114%   | Q3 2024        |
| 1134064           | WPTP Admin/Ops Center Seismic Upgrades                  |              |                 | 3/26/2027                                 | 1,001             | 1,725            | 724                             | 72%   |                 | \$17,253,831                           | \$17,253,827                               | (\$4)                                    | 0%     | Q3 2024        |
| 1134065           | SPTP Influent Pump Station Seismic Upgrades             |              |                 | 7/29/2027                                 | 1,368             | 1,535            | 167                             | 12%   |                 | \$31,364,101                           | \$31,124,667                               | (\$239,434)                              | 0%     | Q3 2024        |
| 1134068           | Alki Permanent Standby Generator                        |              |                 | 11/3/2026                                 | 931               | 2,331            | 1,400                           | 150%  |                 | \$14,812,683                           | \$23,292,095                               | \$8,479,411                              | 57%    | Q3 2024        |
| 1134069           | WPTP Raw Sewage Pump Replacement                        |              |                 | 9/30/2029                                 | 2,639             | 2,651            | 12                              | 0%    | $\blacklozenge$ | \$216,305,529                          | \$250,229,102                              | \$33,923,573                             | 15%    | Q3 2024        |
| 1134070           | WTD CMMS Upgrade  |              |                 | 2/24/2025                                 | 437               | 1,175            | 738                             | 168%  |                 | \$12,464,036                           | \$11,865,473                               | (\$598,563)                              | -4%    | Q3 2024        |
| 1134071           | WTD Ovation Control Systems Upgrades                    |              |                 | 11/18/2025                                | 975               | 2,393            | 1,418                           | 145%  |                 | \$15,547,968                           | \$18,858,440                               | \$3,310,472                              | 21%    | Q3 2024        |
| 1134072           | WPTP Passive Weir for Emergency Bypass                  |              |                 | 11/26/2025                                | 1,408             | 1,450            | 42                              | 2%    |                 | \$10,747,594                           | \$23,300,004                               | \$12,552,411                             | 116%   | Q3 2024        |

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Agency: All, Fund:All, Year: 2024, Qtr: 3rd Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

| Project   |   | Scope Status | Schedule Status | Current<br>Substantial<br>Completion Date | Baseline Duration | Current Duration | Variance at<br>Completion (VAC) | % AGC | Cost Status     | Baseline Budget at<br>Completion (BAC) | Current<br>Estimate At<br>Completion (EAC) | Cost Variance<br>At Completion<br>(CVAC) | % CVAC | Report<br>Date |
|-----------|---|--------------|-----------------|---|-------------------|------------------|---------------------------------|-------|-----------------|--|--|--|--------|----------------|
| Number    | Project Name  |              |                 | Ŭ   | ä                 | Ū                | Ŭ                               |       |                 | C                                      | Ŭ  |  |        |                |
| 3611 WATE | R QUALITY CONSTRUCTION - Wastewater Treat                                 | men          | t               |   |                   |                  |                                 |       |                 |  |  |  |        |                |
| 1134074   | BW Reclaimed Water Storage  |              |                 | 3/20/2030                                 | 2,010             | 2,010            | 0                               | 0%    |                 | \$67,863,772                           | \$67,863,772                               | \$0                                      | 0%     | Q3 2024        |
| 1134075   | Lake Hills Interceptor Rehabilitation Phase II                            |              |                 | 12/6/2023                                 | 682               | 673              | -9                              | -1%   |                 | \$29,601,534                           | \$21,023,723                               | (\$8,577,811)                            | -28%   | Q3 2024        |
| 1134301   | PIMS Replacement  |              |                 | 9/30/2025                                 | 371               | 2,282            | 1,911                           | 515%  |                 | \$1,844,892                            | \$2,919,308                                | \$1,074,416                              | 58%    | Q3 2024        |
| 1134438   | SP Division Control Building Fire Protection<br>and Alarm System Upgrades |              |                 | 1/30/2025                                 | 939               | 1,052            | 113                             | 12%   |                 | \$3,225,278                            | \$3,225,277                                | (\$1)                                    | 0%     | Q3 2024        |
| 1137181   | Richmond Beach PS MCC and Switchboard Replacement                         |              | •               | 10/18/2023                                | 769               | 1,289            | 520                             | 67%   |                 | \$6,492,547                            | \$4,731,270                                | (\$1,761,277)                            | -27%   | Q3 2024        |
| 1137640   | Small Generators Replacement - Group 1                                    |              |                 | 8/31/2026                                 | 1,305             | 1,818            | 513                             | 39%   |                 | \$5,401,119                            | \$5,688,028                                | \$286,909                                | 5%     | Q3 2024        |
| 1137751   | SP Essential Services Standby Generator<br>Replacement                    |              | •               | 12/31/2025                                | 616               | 1,933            | 1,317                           | 213%  |                 | \$2,211,228                            | \$2,984,315                                | \$773,087                                | 34%    | Q3 2024        |
| 1138085   | WP Warning System Upgrade   |              |                 | 11/14/2024                                | 468               | 877              | 409                             | 87%   |                 | \$2,446,898                            | \$2,696,898                                | \$250,000                                | 10%    | Q3 2024        |
| 1138496   | Denny Way Regulator Erosion Control                                       |              |                 | 9/27/2024                                 | 456               | 1,306            | 850                             | 186%  |                 | \$1,106,000                            | \$1,105,995                                | (\$5)                                    | 0%     | Q3 2024        |
| 1138499   | SP Dewatering Building Truck Loading Bay<br>Ventilation Improvements      |              | •               | 2/12/2026                                 | 924               | 1,241            | 317                             | 34%   | •               | \$2,389,260                            | \$3,193,586                                | \$804,326                                | 33%    | Q3 2024        |
| 1138543   | System-wide Arc Flash Hazard Assessment                                   |              |                 | 7/2/2026                                  | 1,256             |                  |                                 | 0%    |                 | \$2,490,193                            | \$3,971,036                                | \$1,480,843                              | 59%    | Q3 2024        |
| 1138777   | BW Influent Structure Wash-down System                                    |              |                 | 8/31/2025                                 | 367               | 1,363            | 996                             | 271%  |                 | \$935,206                              | \$1,093,052                                | \$157,846                                | 16%    | Q3 2024        |
| 1139037   | Lakeland Hills Install Generator  |              | $\blacklozenge$ | 7/24/2024                                 | 859               | 1,755            | 896                             | 104%  | $\blacklozenge$ | \$5,386,868                            | \$7,398,872                                | \$2,012,004                              | 37%    | Q3 2024        |
| 1139038   | Medina PS MCC & Generator Replacement                                     |              | $\blacklozenge$ | 2/24/2025                                 | 727               | 1,609            | 882                             | 121%  |                 | \$6,099,315                            | \$7,599,404                                | \$1,500,089                              | 24%    | Q3 2024        |
| 1139044   | Loop Biosolids Compost Pilot at SP  |              | $\blacklozenge$ | 10/31/2024                                | 657               | 1,780            | 1,123                           | 170%  |                 | \$3,325,570                            | \$6,388,336                                | \$3,062,766                              | 92%    | Q3 2024        |
| 1139051   | West Point EPS Isolation Gate Rehabilitation                              |              |                 | 10/5/2026                                 | 784               | 784              | 0                               | 0%    |                 | \$19,169,928                           | \$19,169,928                               | \$0                                      | 0%     | Q3 2024        |
| 1139601   | SP Fire Control Panel Upgrade   |              |                 | 6/30/2024                                 | 504               | 838              | 334                             | 66%   |                 | \$753,461                              | \$1,783,996                                | \$1,030,535                              | 136%   | Q3 2024        |
| 1139645   | West Point PE and FE Flowmeter Replacement                                |              |                 | 8/8/2024                                  | 606               | 919              | 313                             | 51%   |                 | \$960,000                              | \$1,375,858                                | \$415,858                                | 43%    | Q3 2024        |
| 1139673   | York FM Cathodic Protection   |              |                 | 10/31/2024                                | 437               | 926              | 489                             | 111%  |                 | \$1,410,210                            | \$1,148,405                                | (\$261,805)                              | -18%   | Q3 2024        |
| 1141028   | Offsite Fuel Storage Tank Monitoring Upgrade                              |              |                 | 11/30/2024                                | 118               | 472              | 354                             | 300%  |                 | \$1,286,069                            | \$1,472,937                                | \$186,868                                | 14%    | Q3 2024        |
| 1141030   | WP Power Quality Improvements   |              |                 | 10/16/2024                                | 1,142             | 995              | -147                            | -12%  |                 | \$159,066,642                          | \$164,281,555                              | \$5,214,913                              | 3%     | Q3 2024        |
| 1141559   | Small Generator Replacement Group 2                                       |              |                 | 7/21/2027                                 | 1,242             | 1,219            | -23                             | -1%   |                 | \$8,628,243                            | \$8,628,243                                | \$0                                      | 0%     | Q3 2024        |

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| Project<br>Number | Project Name  | Scope Status | Schedule Status | Current<br>Substantial<br>Completion Date | <b>Baseline Duration</b> | Current Duration | Variance at<br>Completion (VAC) | % VAC | Cost Status     | Baseline Budget at<br>Completion (BAC) | Current<br>Estimate At<br>Completion (EAC) | Cost Variance<br>At Completion<br>(CVAC) | % CVAC | Report<br>Date |
|-------------------|---|--------------|-----------------|---|--------------------------|------------------|---------------------------------|-------|-----------------|--|--|--|--------|----------------|
| 3611 WATE         | R QUALITY CONSTRUCTION - Wastewater Treat                                 | tmen         | t               |   |                          |                  |                                 |       |                 |  |  |  |        |                |
| 1141881           | SP DAFT Tank Rehabilitation   |              |                 | 3/7/2029                                  | 1,968                    | 1,968            | 0                               | 0%    |                 | \$68,616,517                           | \$68,616,511                               | (\$7)                                    | 0%     | Q3 2024        |
| 1141884           | WPTP Grit Classifier Replacement  |              |                 | 9/30/2025                                 | 982                      | 987              | 5                               | 0%    |                 | \$11,280,589                           | \$10,983,612                               | (\$296,976)                              | -2%    | Q3 2024        |
| 1142893           | SP Division Channel Relining  |              |                 | 10/6/2025                                 | 412                      | 412              | 0                               | 0%    |                 | \$4,582,982                            | \$4,582,982                                | \$0                                      | 0%     | Q3 2024        |
| 1142896           | Lakeland Hills PS Elevator Replacement                                    |              |                 | 12/19/2024                                | 357                      | 807              | 450                             | 126%  |                 | \$1,054,231                            | \$1,054,227                                | (\$4)                                    | 0%     | Q3 2024        |
| 1142898           | Medina PS Pump Room Header Replacement                                    |              |                 | 10/31/2023                                | 423                      | 476              | 53                              | 12%   | $\blacklozenge$ | \$2,605,131                            | \$3,068,647                                | \$463,516                                | 17%    | Q3 2024        |
| 1143277           | WPTP Fire Suppression System Supply Line<br>RPBA & PRV Installation       |              |                 | 5/29/2025                                 | 619                      | 891              | 272                             | 43%   |                 | \$2,132,060                            | \$2,362,897                                | \$230,837                                | 10%    | Q3 2024        |
| 1143278           | WPTP Uninterruptible Power Supply (UPS)<br>Replacement 2022-2023          |              |                 | 12/15/2023                                | 402                      | 395              | -7                              | -1%   |                 | \$1,577,079                            | \$1,704,840                                | \$127,761                                | 8%     | Q3 2024        |
| 1143480           | WP IPS Pump Refurbishment #2 and #3                                       |              |                 | 10/31/2023                                | 549                      | 224              | -325                            | -59%  |                 | \$10,396,282                           | \$4,312,520                                | (\$6,083,762)                            | -58%   | Q3 2024        |
| 1143539           | Juanita Bay PS RSP 1-4 Suction Valves<br>Replacement                      |              |                 | 9/30/2025                                 | 273                      | 679              | 406                             | 148%  |                 | \$2,213,129                            | \$2,213,124                                | (\$5)                                    | 0%     | Q3 2024        |
| 1143839           | Carkeek CSO Dechlorination System<br>Modifications                        |              |                 | 2/5/2025                                  | 745                      | 1,583            | 838                             | 112%  | ٠               | \$1,953,306                            | \$6,851,927                                | \$4,898,621                              | 250%   | Q3 2024        |
| 1144135           | Carnation TP UV Disinfection System                                       |              |                 | 10/31/2024                                | 193                      | 695              | 502                             | 260%  |                 | \$1,269,129                            | \$1,736,999                                | \$467,869                                | 36%    | Q3 2024        |
| 1144157           | Murray Forcemain Rehabilitation   |              |                 | 9/30/2026                                 | 806                      | 806              | 0                               | 0%    |                 | \$9,719,101                            | \$9,719,101                                | \$0                                      | 0%     | Q3 2024        |
| 1144964           | Richmond Beach RSP and Motor Replacement                                  |              |                 | 6/25/2025                                 | 586                      | 869              | 283                             | 48%   |                 | \$2,106,318                            | \$2,106,313                                | (\$5)                                    | 0%     | Q3 2024        |
| 1145319           | South Plant Alkalinity Addition   |              |                 | 1/11/2024                                 | 73                       | 177              | 104                             | 142%  |                 | \$1,328,361                            | \$1,294,581                                | (\$33,780)                               | -2%    | Q3 2024        |
| 1145557           | BW Permanent Magnesium Hydroxide Install                                  |              |                 | 1/30/2026                                 | 542                      | 542              | 0                               | 0%    |                 | \$4,445,656                            | \$4,445,656                                | \$0                                      | 0%     | Q3 2024        |
| 1145853           | 53rd St. PS Pump Replacement  |              |                 | 9/20/2024                                 | 331                      | 353              | 22                              | 6%    |                 | \$2,342,087                            | \$2,440,645                                | \$98,559                                 | 4%     | Q3 2024        |
| 1146229           | WPO 8th Avenue South CSO Outfall Backflow<br>Protection                   |              |                 | 4/24/2025                                 | 324                      | 324              | 0                               | 0%    |                 | \$943,795                              | \$943,795                                  | \$0                                      | 0%     | Q3 2024        |
| 1146503           | VTP - Influent Splitter Box Gate Actuator<br>Replacement & Controls (MAM) |              |                 | 11/5/2025                                 | 489                      | 519              | 30                              | 6%    |                 | \$2,290,336                            | \$2,290,336                                | \$0                                      | 0%     | Q3 2024        |
| 3641 PUBL         | 541 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL - Transit                |              |                 |   |                          |                  |                                 |       |                 |  |  |  |        |                |
| 1125765           | Broad Street Substation Transformer                                       |              |                 | 6/30/2026                                 | 910                      | 1,658            | 748                             | 82%   |                 | \$8,385,211                            | \$8,385,211                                | \$0                                      | 0%     | Q3 2024        |

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| Project<br>Number | Project Name   | Scope Status | Schedule Status | Current<br>Substantial<br>Completion Date | Baseline Duration | Current Duration | Variance at<br>Completion (VAC) | % VAC | Cost Status | Baseline Budget at<br>Completion (BAC) | Current<br>Estimate At<br>Completion (EAC) | Cost Variance<br>At Completion<br>(CVAC) | % CVAC | Report<br>Date |
|-------------------|--|--------------|-----------------|---|-------------------|------------------|---------------------------------|-------|-------------|--|--|--|--------|----------------|
| 3641 PUBL         |  | L - 11       | ansit           |   |                   |                  |                                 |       |             |  |  |  |        |                |
| 1129634           | Atlantic Base Heating, Ventilation and Air<br>Conditioning Replacement |              |                 | 7/18/2025                                 | 538               | 1,864            | 1,326                           | 246%  |             | \$19,847,575                           | \$28,571,942                               | \$8,724,367                              | 43%    | Q3 2024        |
| 1132325           | Delridge to Burien RapidRide Line (H)                                  |              |                 | 12/31/2024                                | 1,442             | 2,680            | 1,238                           | 85%   |             | \$57,185,424                           | \$76,297,787                               | \$19,112,363                             | 33%    | Q3 2024        |
| 1134206           | Bus Layover Facility at Eastlake                                       |              |                 | 8/30/2024                                 | 1,630             | 2,587            | 957                             | 58%   |             | \$25,558,839                           | \$25,558,885                               | \$46                                     | 0%     | Q3 2024        |
| 1134223           | South Annex Base   |              |                 | 8/28/2028                                 | 1,437             | 1,951            | 514                             | 35%   |             | \$448,000,000                          | \$476,833,094                              | \$28,833,094                             | 6%     | Q3 2024        |
| 1134232           | 3d Avenue Corridor Improvements  |              |                 | 4/21/2025                                 | 522               | 728              | 206                             | 39%   |             | \$3,758,148                            | \$3,758,148                                | \$0                                      | 0%     | Q3 2024        |
| 1134237           | Auburn to Renton RapidRide Line (I)                                    |              |                 | 6/22/2026                                 | 1,483             | 1,837            | 354                             | 23%   |             | \$118,139,107                          | \$174,150,727                              | \$56,011,620                             | 47%    | Q3 2024        |
| 1134240           | Atlantic Base Yard Refurbishment                                       |              |                 | 5/18/2027                                 | 1,232             | 1,847            | 615                             | 49%   |             | \$60,980,371                           | \$67,700,000                               | \$6,719,629                              | 11%    | Q3 2024        |
| 1134243           | South Facilities Maintenance HVAC<br>Replacement                       |              |                 | 12/21/2024                                | 854               | 962              | 108                             | 12%   |             | \$14,454,336                           | \$14,454,336                               | \$0                                      | 0%     | Q3 2024        |
| 1134246           | Bus Lift Replacement at Atlantic Base Vehicle<br>Maintenance           |              |                 | 12/29/2026                                | 959               | 959              | 0                               | 0%    |             | \$33,469,999                           | \$33,469,999                               | \$0                                      | 0%     | Q3 2024        |
| 1134257           | Underground Storage Tank Replacement at<br>East Base                   |              |                 | 4/8/2026                                  | 1,372             | 1,624            | 252                             | 18%   |             | \$4,591,150                            | \$4,591,150                                | \$0                                      | 0%     | Q3 2024        |
| 1134261           | Building Management Systems Replacement                                |              |                 | 3/21/2025                                 | 363               | 877              | 514                             | 141%  |             | \$3,313,427                            | \$3,773,238                                | \$459,811                                | 13%    | Q3 2024        |
| 1134277           | Non-Revenue Vehicle Battery Infrastructure                             |              |                 | 3/11/2024                                 | 307               | 1,335            | 1,028                           | 334%  |             | \$2,634,191                            | \$2,688,036                                | \$53,845                                 | 2%     | Q3 2024        |
| 1134326           | Atlantic Base Wash Systems Refurbishment                               |              |                 | 3/9/2026                                  | 484               | 999              | 515                             | 106%  |             | \$3,937,383                            | \$3,937,384                                | \$1                                      | 0%     | Q3 2024        |
| 1139338           | Construction Management Relocation                                     |              |                 | 3/29/2024                                 | 634               | 1,232            | 598                             | 94%   |             | \$1,900,188                            | \$2,998,726                                | \$1,098,538                              | 57%    | Q3 2024        |
| 1139344           | Route 40 Transit Plus Multimodal Corridor                              |              |                 | 6/23/2025                                 |                   | 1,398            |                                 | 0%    |             | \$5,661,519                            | \$5,661,519                                | \$0                                      | 0%     | Q3 2024        |
| 1139357           | Central Base Yard Light Replacement                                    |              |                 | 12/5/2024                                 | 902               | 1,255            | 353                             | 39%   |             | \$2,750,464                            | \$4,388,529                                | \$1,638,065                              | 59%    | Q3 2024        |
| 1139358           | South Base Yard Light Replacement                                      |              |                 | 11/30/2024                                | 553               | 1,250            | 697                             | 126%  |             | \$2,490,926                            | \$3,119,929                                | \$629,003                                | 25%    | Q3 2024        |
| 1139367           | Interim Base Bus Charging  |              |                 | 1/21/2026                                 |                   | 967              |                                 | 0%    |             | \$115,931,633                          | \$115,931,633                              | \$0                                      | 0%     | Q3 2024        |
| 1139372           | Bellevue Base Yard Light Replacement                                   |              |                 | 6/4/2025                                  | 726               | 1,436            | 710                             | 97%   |             | \$1,752,989                            | \$2,955,185                                | \$1,202,196                              | 68%    | Q3 2024        |
| 1141991           | 100th Street Sidewalk Improvements                                     |              |                 | 10/29/2024                                | 1,387             | 1,762            | 375                             | 27%   |             | \$3,097,665                            | \$3,861,671                                | \$764,006                                | 24%    | Q3 2024        |
| 3760 UNIN         | CORPORATED KING COUNTY CAPITAL - Other                                 |              |                 |   |                   |                  |                                 |       |             |  |  |  |        |                |
| 1144055           | Fall City Septic   |              |                 |   |                   |                  |                                 |       |             |  |  |  |        | Q3 2024        |

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| Project<br>Number | Project Name  | Scope Status | Schedule Status | Current<br>Substantial<br>Completion Date | Baseline Duration | Current Duration | Variance at<br>Completion (VAC) | % VAC | Cost Status | Baseline Budget at<br>Completion (BAC) | Current<br>Estimate At<br>Completion (EAC) | Cost Variance<br>At Completion<br>(CVAC) | % CVAC | Report<br>Date |
|-------------------|---|--------------|-----------------|---|-------------------|------------------|---------------------------------|-------|-------------|--|--|--|--------|----------------|
| 3855 COUN         | 855 COUNTY ROAD MAJOR MAINTENANCE - Roads Services Division                 |              |                 |   |                   |                  |                                 |       |             |  |  |  |        |                |
| 1135998           | Ames Lake Trestle Bridge #1320A<br>Replacement                              |              | •               | 3/10/2025                                 | 1,245             | 1,468            | 223                             | 17%   |             | \$10,165,177                           | \$8,063,162                                | (\$2,102,015)                            | -20%   | Q3 2024        |
| 1136000           | Baring Bridge #509A Replacement   |              |                 | 12/3/2030                                 | 2,349             | 3,126            | 777                             | 33%   |             | \$20,689,055                           | \$29,114,974                               | \$8,425,919                              | 40%    | Q3 2024        |
| 1136229           | 180th Avenue SE and SE 408th Street - Culvert<br>Replacement - Fish Passage |              | •               | 10/20/2028                                | 1,207             | 1,589            | 382                             | 31%   |             | \$3,760,370                            | \$3,760,370                                | \$0                                      | 0%     | Q3 2024        |
| 1136238           | 33609 NE 24th Street Culvert Replacement                                    |              |                 | 9/30/2025                                 | 337               | 1,083            | 746                             | 221%  |             | \$1,275,373                            | \$1,356,389                                | \$81,015                                 | 6%     | Q3 2024        |
| 1138330           | SE Covington-Sawyer Road Sightline<br>Improvement                           |              |                 | 10/31/2025                                | 513               | 513              | 0                               | 0%    |             | \$1,209,045                            | \$1,209,045                                | \$0                                      | 0%     | Q3 2024        |
| 1138913           | Boise X Connection Bridge #3055A<br>Replacement                             |              |                 | 10/30/2025                                | 794               | 794              | 0                               | 0%    |             | \$7,388,781                            | \$6,301,082                                | (\$1,087,700)                            | -14%   | Q3 2024        |
| 1138914           | Fifteen Mile Creek Bridge #493C Replacement                                 |              |                 | 8/29/2025                                 | 752               | 1,452            | 700                             | 93%   |             | \$6,152,242                            | \$6,001,592                                | (\$150,651)                              | -2%    | Q3 2024        |
| 1138918           | 16th Avenue SW Pedestrian Improvements and Traffic Calming                  |              | •               | 10/31/2025                                | 588               | 714              | 126                             | 21%   |             | \$2,370,086                            | \$1,994,746                                | (\$375,340)                              | -15%   | Q3 2024        |
| 1140858           | 244th Avenue NE and State Route 202 -<br>Winter 2020 Quick Response         |              |                 | 8/31/2024                                 | 310               | 667              | 357                             | 115%  |             | \$3,722,835                            | \$3,421,253                                | (\$301,582)                              | -8%    | Q3 2024        |
| 1141001           | Tolt Bridge #1834A - NE Tolt Hill RD - Winter<br>2020 Repair                |              |                 | 10/3/2024                                 | 504               | 622              | 118                             | 23%   |             | \$3,208,670                            | \$2,594,593                                | (\$614,077)                              | -19%   | Q3 2024        |
| 1142035           | Economy and Climate Equity ADA Ramps  |              |                 | 7/31/2025                                 | 490               | 791              | 301                             | 61%   |             | \$1,542,246                            | \$1,501,459                                | (\$40,788)                               | -2%    | Q3 2024        |
| 1142850           | Duvall Slough Bridge #1136B - Redeck  |              |                 | 8/30/2024                                 | 422               | 422              | 0                               | 0%    |             | \$2,055,144                            | \$1,710,091                                | (\$345,054)                              | -16%   | Q3 2024        |
| 1143337           | 2021-22 Guardrail Preservation  |              |                 | 6/16/2025                                 | 309               | 637              | 328                             | 106%  |             | \$1,166,754                            | \$1,256,774                                | \$90,020                                 | 7%     | Q3 2024        |
| 1143406           | RSD 68TH AVE SOUTH AND S 124TH STREET                                       |              |                 | 6/15/2026                                 | 490               | 760              | 270                             | 55%   |             | \$2,194,268                            | \$2,194,268                                | \$0                                      | 0%     | Q3 2024        |
| 1144161           | 26124 SE 472nd Street Culvert Replacement                                   |              |                 | 10/6/2025                                 | 448               | 448              | 0                               | 0%    |             | \$2,005,878                            | \$2,005,878                                | \$0                                      | 0%     | Q3 2024        |
| 1145300           | RSD 2023 COUNTYWIDE PAVEMENT<br>PRESERVATION                                |              | •               | 8/31/2024                                 | 327               | 389              | 62                              | 18%   |             | \$1,410,540                            | \$1,231,983                                | (\$178,558)                              | -12%   | Q3 2024        |
| 1147048           | RSD 2024 COUNTYWIDE PAVEMENT<br>PRESERVATION                                |              |                 | 6/30/2025                                 | 241               | 483              | 242                             | 100%  |             | \$3,849,531                            | \$3,869,577                                | \$20,047                                 | 0%     | Q3 2024        |

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| Project<br>Number | Project Name  | Scope Status | Schedule Status | Current<br>Substantial<br>Completion Date | <b>Baseline Duration</b> | Current Duration | Variance at<br>Completion (VAC) | % VAC | Cost Status | Baseline Budget at<br>Completion (BAC) | Current<br>Estimate At<br>Completion (EAC) | Cost Variance<br>At Completion<br>(CVAC) | % CVAC | Report<br>Date |
|-------------------|---|--------------|-----------------|---|--------------------------|------------------|---------------------------------|-------|-------------|--|--|--|--------|----------------|
| 3865 KING         | COUNTY ROAD CONSTRUCTION - Roads Service                        | s Div        | ision           |   |                          |                  |                                 |       |             |  |  |  |        |                |
| 1134081           | Redmond Ridge Drive NE Roundabout                               |              |                 | 3/25/2024                                 | 529                      | 1,601            | 1,072                           | 202%  |             | \$1,380,000                            | \$2,186,380                                | \$806,380                                | 58%    | Q3 2024        |
| 3901 SOLID        | WASTE CONSTRUCTION - Solid Waste                                |              |                 |   |                          |                  |                                 |       |             |  |  |  |        |                |
| 1033497           | South County Recycling and Transfer Station                     |              |                 | 5/12/2026                                 | 1,904                    | 1,887            | -17                             | 0%    |             | \$144,383,000                          | \$199,847,210                              | \$55,464,210                             | 38%    | Q3 2024        |
| 1133918           | Cedar Hills Regional Landfill Facilities<br>Relocation          |              | •               | 10/19/2029                                | 1,409                    | 2,131            | 722                             | 51%   |             | \$165,085,826                          | \$186,386,844                              | \$21,301,018                             | 12%    | Q3 2024        |
| 1143867           | Solid Waste Harbor Island Roof Replacement                      |              |                 | 4/18/2025                                 | 414                      | 406              | -8                              | -1%   |             | \$2,719,465                            | \$2,719,465                                | \$0                                      | 0%     | Q3 2024        |
| 3910 LAND         | FILL RESERVE - Solid Waste                                      |              |                 |   |                          |                  |                                 |       |             |  |  |  |        |                |
| 1112415           | Cedar Hills Regional Landfill Area 8 Closure                    |              |                 | 10/27/2026                                | 1,240                    | 1,298            | 58                              | 4%    |             | \$54,381,174                           | \$54,381,174                               | \$0                                      | 0%     | Q3 2024        |
| 1129844           | Cedar Hills Regional Landfill Pump Station<br>Repairs           |              |                 | 8/20/2023                                 | 281                      | 907              | 626                             | 222%  |             | \$2,986,597                            | \$3,669,521                                | \$682,924                                | 22%    | Q3 2024        |
| 1133924           | Cedar Hills Regional Landfill North Flare<br>Station Electrical |              |                 | 7/27/2023                                 | 406                      | 1,003            | 597                             | 147%  | •           | \$3,977,578                            | \$7,103,737                                | \$3,126,159                              | 78%    | Q3 2024        |
| 1144290           | Cedar Hills Regional Landfill Area 6 Top Deck                   |              |                 | 9/30/2030                                 | 2,215                    | 2,215            | 0                               | 0%    |             | \$47,872,020                           | \$47,872,020                               | \$0                                      | 0%     | Q3 2024        |
| 3951 BUILD        | DING REPAIR AND REPLACEMENT SUBFUND - Fa                        | cilitie      | es Mgi          | nt  |                          |                  |                                 |       |             |  |  |  |        |                |
| 1117106           | Children and Family Justice Center                              |              |                 | 7/28/2021                                 | 1,963                    | 2,000            | 37                              | 1%    |             | \$211,955,000                          | \$243,012,978                              | \$31,057,978                             | 14%    | Q3 2024        |
| 1122048           | AFIS Property Management Unit Planning                          |              |                 | 3/6/2020                                  | 506                      | 795              | 289                             | 57%   |             | \$9,798,961                            | \$9,798,961                                | \$0                                      | 0%     | Q3 2024        |
| 1132306           | KCIT Radio In-Building Conversion                               |              |                 | 12/15/2021                                | 555                      | 1,156            | 601                             | 108%  |             | \$3,237,943                            | \$3,472,703                                | \$234,760                                | 7%     | Q3 2024        |
| 1132641           | Archives Building Tenant Improvements                           |              |                 | 1/25/2021                                 | 99                       | 581              | 482                             | 486%  |             | \$1,556,137                            | \$2,111,424                                | \$555,287                                | 35%    | Q3 2024        |
| 1133706           | AFIS Relocation to Black River                                  |              |                 | 1/29/2021                                 | 273                      | 595              | 322                             | 117%  |             | \$2,672,610                            | \$2,672,610                                | \$0                                      | 0%     | Q3 2024        |

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### 1126875 Puget Sound Emergency Radio Network **STANDALONE**

| Target Baseline Date | 02/08/2018                         |   |
|----------------------|------------------------------------|---|
| Actual Baseline Date | 02/09/2018                         | ((((PSERN))))                                   |
| Council District(s)  | 1, 2, 3, 4, 5, 6, 7, 8, 9          |   |
| Department           | INFORMATION TECHNOLOGY             | PUGET SOUND EMERGENCY                           |
| Agency               | King County Information Technology | RADIO NETWORK                                   |
| Contact              | David Mendel                       | Coverage * Capacity * Capability * Connectivity |
| RMP Reporting        | Yes - Reporting Required           |   |
| Publish Quarter      | Q3 2024                            |   |
| Portfolio            | Emergency Communications           |   |
| Subportfolio         |                                    |   |

Last updated by KC\twood on 2/13/2023 10:13:14 AM

| <b>Current Schedule and Cost</b> | S         |           |             |   |                              |                             |
|----------------------------------|-----------|-----------|-------------|---|------------------------------|-----------------------------|
| Phase                            | Start     | End       | Status      | Current<br>Estimate At<br>Completion<br>(EAC) | ITD Actuals thru<br>SEP-2024 | ITD Budget thru<br>SEP-2024 |
| 1 Planning                       |           |           | N/A         | \$0   | \$29,114                     | \$0                         |
| 2 Preliminary Design             |           |           | N/A         | \$0   | \$114,342                    | \$0                         |
| 3 Final Design                   | 7/1/2015  | 9/15/2017 | Completed   | \$21,161,470                                  | \$24,439,380                 | \$20,052,985                |
| 4 Implementation                 | 9/18/2017 | 6/30/2023 | In Progress | \$244,963,067                                 | \$249,581,862                | \$240,984,010               |
| 5 Closeout                       | 7/1/2023  | 6/30/2024 | Not Started | \$13,141,346                                  | \$0                          | \$25,529,229                |
| 6 Acquisition                    |           |           | Not Started | \$0   | \$724,834                    | \$0                         |
|                                  | ··        |           | Total       | \$279,265,883                                 | \$274,889,531                | \$286,566,224               |

Current Substantial Completion |12/31/2023

| Baseline Schedule and Costs |           |            |   |  |  |  |  |  |
|-----------------------------|-----------|------------|---|--|--|--|--|--|
| Phase                       | Start     | End        | Baseline Budget<br>At Completion<br>(BAC) |  |  |  |  |  |
| 1 Planning                  |           |            | \$0                                       |  |  |  |  |  |
| 2 Preliminary Design        |           |            | \$0                                       |  |  |  |  |  |
| 3 Final Design              | 7/1/2015  | 9/15/2017  | \$20,052,985                              |  |  |  |  |  |
| 4 Implementation            | 9/18/2017 | 5/7/2021   | \$232,522,006                             |  |  |  |  |  |
| 5 Closeout                  | 5/10/2021 | 12/30/2022 | \$7,119,653                               |  |  |  |  |  |
| 6 Acquisition               |           |            | \$0                                       |  |  |  |  |  |
|                             |           | Total      | \$259,694,644                             |  |  |  |  |  |

Baseline Substantial Completion

5/7/2021

### 1126875 Puget Sound Emergency Radio Network STANDALONE

| Scope        | Green  |
|--------------|--|
| Scope Varia  | nce Comment  |
| Current Sco  | pe   |
| The Puget So | ound Emergency Radio Network (PSERN) project will replace the existing land mobile radio system by               |
| -            | ing a cost effective network using state of the art technology that meets the high standards and requirements of |
|              | ctional critical life safety responders and general governmental users throughout King County.                   |

Scope includes construction of radio sites, network design, implementation of electronic equipment, system testing, training for end users, removal of KCERCS equipment (old analog equipment) and deployment of end user devices which includes 18,000 new radios.

In 2019 the Joint Board approved adding 3 additional sites (King 5 - Motorola, Interurban Hotel - Motorola, Renton City Hall - PSERN), and two sites will be modified (Bellevue City Hall-PSERN and Northeast - PSERN) to increase the on-street coverage that enhances the coverage inside buildings in the metropolitan areas.

#### **Baseline Scope**

The Puget Sound Emergency Radio Network (PSERN) project will replace the existing land mobile radio system by implementing a cost effective network using state of the art technology that meets the high standards and requirements of multi-jurisdictional critical life safety responders and general governmental users throughout King County.

Scope includes construction of radio sites, network design, implementation of electronic equipment, system testing, training for end users, removal of KCERCS equipment and deployment of end user devices.

Schedule

Red

### Schedule Variance Comment

The project is currently reporting a 13 month delay in schedule. Leasing delays incurred thus far are impacting all downstream activities.

| Schedule Comparison: Ba        | Schedule Comparison: Baseline vs. Current |            |          |           |            |          |             |  |  |  |
|--------------------------------|---|------------|----------|-----------|------------|----------|-------------|--|--|--|
|                                |   | Baseline   |          | Current   |            |          |             |  |  |  |
| Schedule                       | Start                                     | End        | Duration | Start     | End        | Duration | Status      |  |  |  |
| 1 Planning                     |   |            |          |           |            |          | N/A         |  |  |  |
| 2 Preliminary Design           |   |            |          |           |            |          | N/A         |  |  |  |
| 3 Final Design                 | 7/1/2015                                  | 9/15/2017  | 807      | 7/1/2015  | 9/15/2017  | 807      | Completed   |  |  |  |
| 4 Implementation               | 9/18/2017                                 | 5/7/2021   | 1327     | 9/18/2017 | 6/30/2023  | 2111     | In Progress |  |  |  |
| 5 Closeout                     | 5/10/2021                                 | 12/30/2022 | 599      | 7/1/2023  | 6/30/2024  | 365      | Not Started |  |  |  |
| 6 Acquisition                  |   |            |          |           |            |          | Not Started |  |  |  |
| Substantial Completion<br>Date |   | 5/7/2021   |          |           | 12/31/2023 |          |             |  |  |  |

## 1126875 Puget Sound Emergency Radio Network STANDALONE

| Schedule Variance Analysis |                             |   |                                  |  |   |  |  |  |
|----------------------------|-----------------------------|---|----------------------------------|--|---|--|--|--|
|                            | Final Design<br>Start (FDS) | Substantial<br>Completion Date<br>(SCD) | Duration (Days) =<br>(SCD - FDS) | Variance at<br>Completion (VAC) =<br>Current Duration -<br>Baseline Duration | % VAC = (Current<br>Duration - Baseline<br>Duration) / Baseline<br>Duration |  |  |  |
| Baseline Schedule          | 7/1/2015                    | 5/7/2021                                | 2137                             | 068  | 45.00%  |  |  |  |
| Current Schedule           | 7/1/2015                    | 12/31/2023                              | 3105                             | 968  | 45.00%  |  |  |  |

Cost



### **Cost Variance Comment**

\$5M of the capital costs increase is due to re-characterizing the debt service costs into the capital project costs.

| Cost Variance Analysis by Capital Phase |  |                               |   |   |                             |  |  |  |
|---|--|-------------------------------|---|---|-----------------------------|--|--|--|
| Phase                                   | Baseline Budget At<br>Completion (BAC) | ITD Actuals thru SEP-<br>2024 | Current Estimate At<br>Completion (EAC) | Cost Variance At<br>Completions (CVAC =<br>EAC-BAC) | % CVAC =<br>(EAC - BAC)/BAC |  |  |  |
| 1 Planning                              | \$0                                    | \$29,114                      | \$0                                     | \$0   | 0.00%                       |  |  |  |
| 2 Preliminary Design                    | \$0                                    | \$114,342                     | \$0                                     | \$0   | 0.00%                       |  |  |  |
| 3 Final Design                          | \$20,052,985                           | \$24,439,380                  | \$21,161,470                            | \$1,108,485   | 6.00%                       |  |  |  |
| 4 Implementation                        | \$232,522,006                          | \$249,581,862                 | \$244,963,067                           | \$12,441,061  | 5.00%                       |  |  |  |
| 5 Closeout                              | \$7,119,653                            | \$0                           | \$13,141,346                            | \$6,021,693   | 85.00%                      |  |  |  |
| 6 Acquisition                           | \$0                                    | \$724,834                     | \$0                                     | \$0   | 0.00%                       |  |  |  |
| Total                                   | \$259,694,644                          | \$274,889,531                 | \$279,265,883                           | \$19,571,239  | 7.54%                       |  |  |  |

### **Risk Monitored Projects Reporting**

### **RMP-1.** Contracts

## 1126875 Puget Sound Emergency Radio Network STANDALONE

| Contractor Name            | Purpose                 | Amount        | Start Date | End Date   | # of Contract<br>Changes | Contract<br>Change Amt |
|----------------------------|-------------------------|---------------|------------|------------|--------------------------|------------------------|
| Motorola Solutions Inc     | Other                   | \$112,453,534 | 12/17/2014 | 12/14/2034 | 12                       | \$17,110,911           |
| Summit Solutions           | Construction            | \$22,902,396  | 09/08/2017 | 12/31/2021 | 0                        | \$0                    |
| KPFF                       | Construction Management | \$2,000,000   | 07/06/2017 | 07/06/2020 | 0                        | \$0                    |
| Odelia Pacific Corporation | Design/Engineering      | \$11,200,000  | 12/05/2014 | 12/05/2021 | 1                        | \$2,000,000            |
| Mastec                     | Construction            | \$2,500,000   | 11/07/2016 | 11/07/2018 | 0                        | \$0                    |
| Mastec                     | Construction            | \$1,750,000   | 03/23/2017 | 03/23/2018 | 0                        | \$0                    |
| Mastec                     | Construction            | \$2,500,000   | 07/22/2016 | 01/18/2018 | 0                        | \$0                    |
| Thermobond                 | Other                   | \$4,500,000   | 03/25/2016 | 03/29/2022 | 0                        | \$0                    |
| Valmont Structures         | Other                   | \$4,500,000   | 06/01/2016 | 12/31/2021 | 0                        | \$0                    |
| Fire Protection Inc        | Other                   | \$1,020,000   | 03/01/2017 | 02/28/2022 | 0                        | \$0                    |
| Steelhead                  | Construction            | \$9,010,646   | 05/29/2019 | 12/31/2021 | 0                        | \$0                    |
| Sterling                   | Construction            | \$1,899,147   | 05/29/2019 | 12/31/2021 | 1                        | \$98,000               |
| Saybr                      | Construction            | \$4,483,482   | 07/10/2019 | 12/31/2021 | 0                        | \$0                    |
| ІМКО / ТКК                 | Construction            | \$4,668,306   | 09/04/2019 | 12/31/2021 | 2                        | \$200,000              |
| Cannon                     | Construction            | \$1,900,000   | 08/23/2019 | 08/31/2021 | 0                        | \$0                    |
| Televate                   | Other                   | \$1,409,920   | 04/23/2020 | 06/30/2022 | 1                        | \$700,000              |
|                            | Total                   | \$188,697,431 |            |            | 17                       | \$20,108,911           |

### **RMP-2.** Contract Change Explanation

Motorola Solutions

- Change Order #1 Changes to Project Schedule and Summary of Contract Milestones (\$0)
- Change Order #2 Changes to Schedule of Payments (\$0)
- Change Order #3 Scope of Work and Price (\$1,823,081.35)
- Change Order #4 Scope of Work and Price (\$1,057,892.95)
- Change Order #5 Scope of Work and Price (\$2,584,281.76)
- Change Order #6 Price List Exhibit 2 (\$0)
- Change Order #7 Adjust counts of MSI control stations and consolettes (\$247,902.55)

• Change Order #8 - Dispatch center console additions, enhanced on street coverage to benefit in-building coverage, site development changes (\$8,380,528.33)

Change Order #9 - Fuel spill containment @ Vashon (\$59,956.40)

• Change Order #10 - Control Station and Subscriber Equipment and Software (\$2,010,261.23)

• Change Order #11 - Leasing & generator costs @ IBC sites, previous credit, add. install @ 2 DC's, and early equip. delivery (\$401,032)

Change Order #12 - (\$)

**Odelia** Pacific

Change Order# 5 added \$2M due to unforeseen site design changes directed by PSERN such as: sites selection challenges, permitting/engineering/infrastructure/leasing & landlord/environmental assessments challenges and complications

### **RMP-3. Current Quarter's Key Activities**

## **1126875** Puget Sound Emergency Radio Network STANDALONE

| Motorola:<br>Milestone 2B - Install and Test Site DC Power Systems Equipment<br>Milestone 2C - Install and Test Microwave Equipment and Software<br>Milestone 2K - Install and Test LMR Central Control Equipment and Software (All Sites Serving Primary Bounded<br>Coverage Area,<br>Highway 410 and I-90 )<br>Milestone 2L - Install and Test LMR Base Station Equipment and Software (All Sites Serving Primary Bounded<br>Coverage Area and<br>Highway 410)<br>Milestone 2N- Install and Test MPLS System and Software (All Sites Serving Primary Bounded Coverage Area<br>and Highway 410)<br>Milestone 2O - Install and Test DC System<br>Milestone 2O - Install and Test DC System<br>Milestone 2Q - Install and Test LMR Base Station Equipment and Software (All Sites Serving I-90)<br>Milestone 2Q - Install and Test LMR Base Station Equipment and Software (All Sites Serving I-90)<br>Milestone 2Q - Install and Test LMR Base Station Equipment and Software (All Sites Serving I-90)<br>Milestone 2Q - Install and Test Site Backhaul System and Software, CAD Switch Interface<br>Milestone 2S - Install and Test Dispatch Equipment and Software, CAD Switch Interface<br>Milestone 2U - Install and Test ISI Integration and Tunnel Systems Integration Equipment and Software<br>Milestone 2V - Install and Test VHF/UHF<br>Milestone 2W - Completion of Training for Dispatcher Train-the-Trainers<br>Milestone 2X - Development of Subscriber Templates and System Voice Group Mapping<br>Milestone 2Y - IBC Sites<br>Milestone 3A - System Optimization & RF Coverage Testing for Primary Bounded Area and Highway 410<br>Milestone 3B - System Optimization & RF Coverage Testing for Primary Bounded Area and Highway 410 |
|--|
| Milestone 3J - Install and Test I-90 Repeater Backhaul System and Software<br>Milestone 3J - Factory Maintenance Training Session 2 and Other Training   |
| <ul> <li>Milestone 4C - Program, Deliver, Install and Test Mobile Subscriber Equipment (1000 Units)</li> <li>Milestone 4F - Program, Deliver and Test Portable Subscriber Equipment</li> <li>Milestone 4X - Install and Test DC System and Software (All sites serving Hwy 2)</li> <li>Milestone 4Y - Install and Test Backhaul System and Software (All Sites Serving Highway 2)</li> <li>Milestone 4Z - Install and Test LMR Base Station Equipment and Software (All Sites Serving Highway 2)</li> <li>Milestone 4Z.2 - System Optimization &amp; RF Coverage Testing for Highway 2</li> </ul>  |

### **RMP-4. Next Quarter's Key Activities**

## 1126875 Puget Sound Emergency Radio Network STANDALONE

| Motorola:<br>Milestone 2B - Install and Test Site DC Power Systems Equipment<br>Milestone 2O - Install and Test DC System<br>Milestone 2P - Install and Test Site Backhaul System and Software (All Sites Serving I-90)<br>Milestone 2Q- Install and Test LMR Base Station Equipment and Software (All Sites Serving I-90)<br>Milestone 2U - Install and Test ISSI Integration and Tunnel Systems Integration Equipment and Software<br>Milestone 2V - Install and Test VHF/UHF<br>Milestone 2Y - IBC Sites   |
|---|
| Milestone 3A - System Optimization & RF Coverage Testing for Primary Bounded Area<br>Milestone 3C - Train Users & Deliver User Manuals<br>Milestone 3H - Deliver Subscriber Templates<br>Milestone 3J - Factory Maintenance Training Session 2 and Other Training   |
| Milestone 4C - Program, Deliver, Install and Test Mobile Subscriber Equipment<br>Milestone 4D - Program, Deliver and Test Portable Subscriber Equipment<br>Milestone 4E - Program, Deliver and Test Portable Subscriber Equipment<br>Milestone 4H - Program, Deliver, Install and Test Mobile Subscriber Equipment<br>Milestone 4I - Program, Deliver and Test Portable Subscriber Equipment<br>Milestone 4J - Program, Deliver and Test Portable Subscriber Equipment<br>Milestone 4J - Program, Deliver and Test Portable Subscriber Equipment<br>Milestone 4J - Program, Deliver, Install and Test Mobile Subscriber Equipment<br>Milestone 4Q - Program, Deliver, Install and Test Mobile Subscriber Equipment<br>Milestone 4S - Program, Deliver, Install and Test Mobile Subscriber Equipment |
| Milestone 4X - Install and Test DC System and Software (All sites serving Hwy 2)<br>Milestone 4Y - Install and Test Backhaul System and Software (All Sites Serving Highway 2)<br>Milestone 4Z - Install and Test LMR Base Station Equipment and Software (All Sites Serving Highway 2)   |

### **RMP-5. Closely Monitored Issues & Risk Summary**

· Delays in end user radio deployment

> Mitigation(s) - The Project is adding additional staff to assist in planning for deployment and transition, streamlining the code-plug development process, and working with agencies to cross reference radios, agencies wave to code-plugs.

• Delays in developing radio programming data

> Mitigation(s) - The Project is developing initial radio programming plans and working with Agencies to gain acceptance of the plan.

• Project implementation may be longer than planned.

> Mitigation – Use Project Management best practices to hold all parties accountable for meeting the project schedule.

## 1137046 King County Correctional Facility Water Piping Replacement STANDALONE

| Target Baseline Date |                          |  |
|----------------------|--------------------------|--|
| Actual Baseline Date | 05/26/2020               |  |
| Council District(s)  | 8                        |  |
| Department           | EXECUTIVE SERVICES       |  |
| Agency               | Facilities Mgmt          |  |
| Contact              | Mark Batey               |  |
| RMP Reporting        | Yes - Reporting Required |  |
| Publish Quarter      | Q3 2024                  |  |
| Portfolio            |                          |  |
| Subportfolio         |                          |  |

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### **Current Schedule and Costs**

| Phase                | Start      | End        | Status      | Current<br>Estimate At<br>Completion<br>(EAC) | ITD Actuals thru<br>SEP-2024 | ITD Budget thru<br>SEP-2024 |
|----------------------|------------|------------|-------------|---|------------------------------|-----------------------------|
| 1 Planning           | 5/6/2019   | 7/26/2019  | Completed   | \$659,124                                     | \$659,124                    | \$659,124                   |
| 2 Preliminary Design | 7/29/2019  | 11/29/2019 | Completed   | \$377,129                                     | \$377,129                    | \$491,309                   |
| 3 Final Design       | 12/2/2019  | 10/5/2020  | Not Started | \$1,145,275                                   | \$1,145,275                  | \$1,577,049                 |
| 4 Implementation     | 10/12/2020 | 3/25/2022  | In Progress | \$21,318,472                                  | \$15,998,517                 | \$20,536,524                |
| 5 Closeout           | 2/28/2022  | 4/29/2022  | Not Started | \$0   | \$25,001                     | \$235,994                   |
| 6 Acquisition        |            |            | N/A         | \$0   | \$0                          | \$0                         |
|                      |            |            | Total       | \$23,500,000                                  | \$18,205,046                 | \$23,500,000                |

Current Substantial Completion 2/25/2022

/25/2022

| Baseline Schedule and Costs |           |           |   |  |  |  |
|-----------------------------|-----------|-----------|---|--|--|--|
| Phase                       | Start     | End       | Baseline Budget<br>At Completion<br>(BAC) |  |  |  |
| 1 Planning                  | 7/2/2019  | 7/2/2019  | \$479,833                                 |  |  |  |
| 2 Preliminary Design        | 9/16/2019 | 12/6/2019 | \$377,129                                 |  |  |  |
| 3 Final Design              | 12/9/2019 | 1/31/2020 | \$1,061,385                               |  |  |  |
| 4 Implementation            | 2/3/2020  | 6/17/2021 | \$21,345,659                              |  |  |  |
| 5 Closeout                  | 6/18/2021 | 10/7/2021 | \$235,994                                 |  |  |  |
| 6 Acquisition               |           |           | \$0                                       |  |  |  |
|                             |           | Total     | \$23,500,000                              |  |  |  |

**Baseline Substantial Completion** 

6/17/2021

## **1137046 King County Correctional Facility Water Piping Replacement STANDALONE**

| Scope                              | Green   |  |
|------------------------------------|---|--|
| Scope Varia                        | nce Comment   |  |
| <b>Current Sco</b><br>This project | <b>pe</b><br>will replace the potable hot and cold water piping in the King County Correctional Facility.   |  |
| -                                  | ope<br>7046 – DES FMD MMR KCCF Water Pipe Replacement<br>will replace the potable hot and cold water piping in the King County Correctional Facility. |  |



Red

#### Schedule Variance Comment

Contractor construction schedule durations were finalized in September of 2020 after a July 2020 resolution of DAJD escort staffing arrangements were established. Both of these steps occurred after the baseline was set in May of 2020 and caused adjustments to the schedule.

### Schedule Comparison: Baseline vs. Current

|                                |              | Basalina  |          | Current    |            |          |             |  |
|--------------------------------|--------------|-----------|----------|------------|------------|----------|-------------|--|
|                                | Baseline     |           |          | Current    |            |          |             |  |
| Schedule                       | Start        | End       | Duration | Start      | End        | Duration | Status      |  |
| 1 Planning                     | 7/2/2019     | 7/2/2019  | 0        | 5/6/2019   | 7/26/2019  | 81       | Completed   |  |
| 2 Preliminary Design           | 9/16/2019    | 12/6/2019 | 81       | 7/29/2019  | 11/29/2019 | 123      | Completed   |  |
| 3 Final Design                 | 12/9/2019    | 1/31/2020 | 53       | 12/2/2019  | 10/5/2020  | 308      | Not Started |  |
| 4 Implementation               | 2/3/2020     | 6/17/2021 | 500      | 10/12/2020 | 3/25/2022  | 529      | In Progress |  |
| 5 Closeout                     | 6/18/2021    | 10/7/2021 | 111      | 2/28/2022  | 4/29/2022  | 60       | Not Started |  |
| 6 Acquisition                  |              |           |          |            |            |          | N/A         |  |
| Substantial Completion<br>Date | on 6/17/2021 |           |          |            |            |          |             |  |

| Schedule Variance Analysis |                             |   |                                  |  |   |  |  |
|----------------------------|-----------------------------|---|----------------------------------|--|---|--|--|
|                            | Final Design<br>Start (FDS) | Substantial<br>Completion Date<br>(SCD) | Duration (Days) =<br>(SCD - FDS) | Variance at<br>Completion (VAC) =<br>Current Duration -<br>Baseline Duration | % VAC = (Current<br>Duration - Baseline<br>Duration) / Baseline<br>Duration |  |  |
| Baseline Schedule          | 12/9/2019                   | 6/17/2021                               | 556                              | 200  | 46.00%  |  |  |
| Current Schedule           | 12/2/2019                   | 2/25/2022                               | 816                              | 260  | 46.00%  |  |  |

Cost

Green

## **1137046 King County Correctional Facility Water Piping Replacement STANDALONE**

#### **Cost Variance Comment**

| Cost Variance | Analycia | by Ca | nital D  | haco |
|---------------|----------|-------|----------|------|
| Cost Variance | Analysis | by Ca | ipital P | nase |

| Phase                | Baseline Budget At<br>Completion (BAC) | ITD Actuals thru SEP-<br>2024 | Current Estimate At<br>Completion (EAC) | Cost Variance At<br>Completions (CVAC =<br>EAC-BAC) | % CVAC =<br>(EAC - BAC)/BAC |  |  |  |
|----------------------|--|-------------------------------|---|---|-----------------------------|--|--|--|
| 1 Planning           | \$479,833                              | \$659,124                     | \$659,124                               | \$179,291   | 37.00%                      |  |  |  |
| 2 Preliminary Design | \$377,129                              | \$377,129                     | \$377,129                               | \$0   | 0.00%                       |  |  |  |
| 3 Final Design       | \$1,061,385                            | \$1,145,275                   | \$1,145,275                             | \$83,890  | 8.00%                       |  |  |  |
| 4 Implementation     | \$21,345,659                           | \$15,998,517                  | \$21,318,472                            | (\$27,187)  | 0.00%                       |  |  |  |
| 5 Closeout           | \$235,994                              | \$25,001                      | \$0                                     | (\$235,994)   | -100.00%                    |  |  |  |
| 6 Acquisition        | \$0                                    | \$0                           | \$0                                     | \$0   | 0.00%                       |  |  |  |
| Total                | \$23,500,000                           | \$18,205,046                  | \$23,500,000                            | \$0   | 0.00%                       |  |  |  |

### **Risk Monitored Projects Reporting**

### **RMP-1.** Contracts

| Contractor Name       | Purpose                 | Amount       | Start Date | End Date   | # of Contract<br>Changes | Contract<br>Change Amt |
|-----------------------|-------------------------|--------------|------------|------------|--------------------------|------------------------|
| DLR Group             | Design/Engineering      | \$2,500,000  | 09/25/2019 | 06/01/2022 | 0                        | \$0                    |
| OAC Services          | Construction Management | \$2,000,000  | 10/04/2019 | 06/01/2022 | 0                        | \$0                    |
| University Mechanical | Construction            | \$15,480,000 | 01/29/2020 | 08/17/2022 | 0                        | \$0                    |
| Shinn Mechanical      | Other                   | \$5,000,000  | 07/01/2019 | 07/01/2022 | 0                        | \$0                    |
|                       | Total                   | \$24,980,000 |            |            | 0                        | \$0                    |

### **RMP-2.** Contract Change Explanation

No Changes

### **RMP-3.** Current Quarter's Key Activities

Construction work plans, Site Safety plans, coordination of onsite activities/shutdowns, submittals, crew background checks, and shop fabrication tickets were the primary efforts this quarter to prepare for construction activities onsite starting 10/19/2020.

### **RMP-4. Next Quarter's Key Activities**

Construction kick-off to start next quarter on 10/19 with each shift consisting of a critical shutdown to install an entire riser that services occupied tanks/cells. Coordination with DAJD and Operations critical component to mitigating impact as much as possible Majority of risers from L7 thru L11 in the South, East and North wings will be completed. Planning activities will continue taking place for the L6 mechanical room and horizontal branch outs on the lower levels.

Agency: All, Fund: All, Year: 2024, Qtr: 3rd Quarter, RMP Only: Yes, Project: All

## **1137046 King County Correctional Facility Water Piping Replacement STANDALONE**

### **RMP-5.** Closely Monitored Issues & Risk Summary

Potential claims by the Contractor. Potential impacts due to the on-going litigation.

### 1124791 East Lake Sammamish Trail South Sammamish Segment B Design **PKS M:E LAKE SAMM TRAIL**

| Subportfolio         | Large Trail Corridors       |  |
|----------------------|-----------------------------|--|
| Portfolio            | Regional and Public Trails  |  |
| Publish Quarter      | Q3 2024                     |  |
| RMP Reporting        | Yes - Reporting Required    |  |
| Contact              | Dee Hall                    |  |
| Agency               | Parks and Recreation        |  |
| Department           | NATURAL RESOURCES AND PARKS |  |
| Council District(s)  | 6                           |  |
| Actual Baseline Date | 09/30/2010                  |  |
| Target Baseline Date | 09/30/2010                  |  |

Last updated by KC\wzhang on 11/10/2024 9:40:36 AM

#### **Current Schedule and Costs**

| Phase                | Start    | Estimate   |             | Current<br>Estimate At<br>Completion<br>(EAC) | ITD Actuals thru<br>SEP-2024 | ITD Budget thru<br>SEP-2024 |
|----------------------|----------|------------|-------------|---|------------------------------|-----------------------------|
| 1 Planning           | 1/2/2002 | 6/30/2007  | Completed   | \$1,617,302                                   | \$1,637,578                  | \$0                         |
| 2 Preliminary Design | 7/1/2007 | 5/31/2010  | Completed   | \$339,093                                     | \$340,266                    | \$0                         |
| 3 Final Design       | 7/1/2015 | 2/1/2022   | Completed   | \$6,600,000                                   | \$6,129,198                  | \$0                         |
| 4 Implementation     | 2/1/2022 | 12/31/2023 | In Progress | \$8,269,507                                   | \$5,996,443                  | \$16,681,636                |
| 5 Closeout           | 1/1/2024 | 1/1/2026   | N/A         | \$0   | \$176                        | \$0                         |
| 6 Acquisition        |          | 9/18/2009  | Completed   | \$5,734                                       | \$99,505                     | \$0                         |
|                      |          |            | Total       | \$16,831,636                                  | \$14,203,166                 | \$16,681,637                |

Current Substantial Completion 12/31/2023

| Baseline Schedule and Costs |          |           |   |  |  |
|-----------------------------|----------|-----------|---|--|--|
| Phase                       | Start    | End       | Baseline Budget<br>At Completion<br>(BAC) |  |  |
| 1 Planning                  |          |           | \$0                                       |  |  |
| 2 Preliminary Design        |          |           | \$0                                       |  |  |
| 3 Final Design              | 7/1/2013 | 11/1/2015 | \$2,907,966                               |  |  |
| 4 Implementation            | 4/1/2015 | 6/29/2018 | \$23,078,897                              |  |  |
| 5 Closeout                  |          |           |   |  |  |
| 6 Acquisition               |          |           | \$0                                       |  |  |
|                             |          | Total     | \$25,986,863                              |  |  |

**Baseline Substantial Completion** 

3/1/2018

## 1124791 East Lake Sammamish Trail South Sammamish Segment B Design PKS M:E LAKE SAMM TRAIL

Scope

Yellow

#### Scope Variance Comment

The Inglewood Hill Parking Lot, a 450-ft section of trail that was part of the Inglewood Hill Parking lot has been added to the South Sammamish B project. This short segment in addition to the South Sammamish B segment will complete the ELST.

#### **Current Scope**

East Lake Sammamish Trail: Design of an alternative, non-motorized transportation corridor and a multi-user recreational trail along 11 miles of a former Burlington Northern Santa Fe (BNSF) railroad corridor on the east side of Lake Sammamish, from Redmond to Issaquah. King County purchased the corridor from BNSF in 1997, and in 2006 opened the existing interim use gravel trail to the public. The King County Parks and Recreation Division spent ten years on master planning, design work, environmental review and resolving legal issues related to this project, with ongoing involvement of a citizen's advisory group and in close coordination with the Cities of Redmond, Sammamish and Issaquah.

The ELST has been designed and constructed in phases based on funding availability. The Redmond segment was complete November 2011; the Issaquah segment was complete June 2013; the North Sammamish Segment was complete July 2015; and South Sammamish A was complete December 2017.

South Sammamish B is the final 3.6-mile trail segment to be redeveloped, thus completing the 11.2 mile East Lake Sammamish Trail (ELST). To expedite construction, this final segment will be constructed in the following two phases.

Phase 1 – SE 33rd Street to Driveway 9 (Sta 283+70 to Sta 370+70) – 1.65 miles. Construction start anticipated April 2021.
Phase 2 - Driveway 9 to Inglewood Hill Road (Sta 370+70 to 472+81) – 1.85 miles. Construction start anticipated February 2022.

Trail redevelopment includes a 12-foot-wide paved trail with soft surface shoulders, improved sightlines and safety features at intersections, improved drainage, and six new fish passable culverts. Redevelopment also includes retaining walls, fencing, consistent signage and traffic control measures, wetland mitigation and native landscaping.

#### **Baseline Scope**

The East Lake Sammamish Master Plan Trail project includes design and construction of an alternative, non-motorized transportation corridor and a multi-user recreational trail along 11 miles of a former Burlington Northern Santa Fe (BNSF) railroad corridor on the east side of Lake Sammamish, from Redmond to Issaquah. The ELST has been designed and constructed in phases based on funding availability.

South Sammamish B is the final 3.6-mile trail segment to be redeveloped, thus completing the 11.2 mile East Lake Sammamish Trail (ELST). This trail segment is between SE 33rd Street and 450-ft south of southern terminus of the North segment (near Inglewood Hill Road Parking lot). Trail redevelopment includes a 12-foot-wide paved trail with soft surface shoulders, improved sightlines and safety features at intersections, improved drainage, and six new fish passable culverts. Redevelopment also includes retaining walls, fencing, consistent signage and traffic control measures, wetland mitigation and native landscaping.

Schedule

🛑 Red

### **Schedule Variance Comment**

The variance in the schedule is a result of delays caused by permitting and legal challenges for the South Sammamish B segment.

## 1124791 East Lake Sammamish Trail South Sammamish Segment B Design PKS M:E LAKE SAMM TRAIL

| Schedule Comparison: Baseline vs. Current |          |           |          |          |            |          |             |  |  |
|---|----------|-----------|----------|----------|------------|----------|-------------|--|--|
|   | Baseline |           |          | Current  |            |          |             |  |  |
| Schedule                                  | Start    | End       | Duration | Start    | End        | Duration | Status      |  |  |
| 1 Planning                                |          |           |          | 1/2/2002 | 6/30/2007  | 2005     | Completed   |  |  |
| 2 Preliminary Design                      |          |           |          | 7/1/2007 | 5/31/2010  | 1065     | Completed   |  |  |
| 3 Final Design                            | 7/1/2013 | 11/1/2015 | 853      | 7/1/2015 | 2/1/2022   | 2407     | Completed   |  |  |
| 4 Implementation                          | 4/1/2015 | 6/29/2018 | 1185     | 2/1/2022 | 12/31/2023 | 698      | In Progress |  |  |
| 5 Closeout                                |          |           |          | 1/1/2024 | 1/1/2026   | 731      | N/A         |  |  |
| 6 Acquisition                             |          |           |          |          | 9/18/2009  |          | Completed   |  |  |
| Substantial Completion<br>Date            | 3/1/2018 |           |          |          |            |          |             |  |  |

| Schedule Variance Analysis |                             |   |                                  |  |   |  |  |
|----------------------------|-----------------------------|---|----------------------------------|--|---|--|--|
|                            | Final Design<br>Start (FDS) | Substantial<br>Completion Date<br>(SCD) | Duration (Days) =<br>(SCD - FDS) | Variance at<br>Completion (VAC) =<br>Current Duration -<br>Baseline Duration | % VAC = (Current<br>Duration - Baseline<br>Duration) / Baseline<br>Duration |  |  |
| Baseline Schedule          | 7/1/2013                    | 3/1/2018                                | 1704                             | 1401   | 82.00%  |  |  |
| Current Schedule           | 7/1/2015                    | 12/31/2023                              | 3105                             | 1401   |   |  |  |

Cost

Green

### **Cost Variance Comment**

The cost variance is a result of amount of time that it's taken to complete the 30%, 60% and 90% design. As the design details are finalized the cost estimate reflects the changes. Additionally, project costs have increased due to inflation and the schedule impacts resulting from a long permitting process and legal challenges. The cost estimate for South Sammamish B has also increased due to the additional scope of work added by the 450-ft of trail just below the Inglewood Hill Parking Lot.

| Cost Variance Analysis by Capital Phase |  |                               |   |   |                             |  |
|---|--|-------------------------------|---|---|-----------------------------|--|
| Phase                                   | Baseline Budget At<br>Completion (BAC) | ITD Actuals thru SEP-<br>2024 | Current Estimate At<br>Completion (EAC) | Cost Variance At<br>Completions (CVAC =<br>EAC-BAC) | % CVAC =<br>(EAC - BAC)/BAC |  |
| 1 Planning                              | \$0                                    | \$1,637,578                   | \$1,617,302                             | \$1,617,302   | 0.00%                       |  |
| 2 Preliminary Design                    | \$0                                    | \$340,266                     | \$339,093                               | \$339,093   | 0.00%                       |  |
| 3 Final Design                          | \$2,907,966                            | \$6,129,198                   | \$6,600,000                             | \$3,692,034   | 127.00%                     |  |
| 4 Implementation                        | \$23,078,897                           | \$5,996,443                   | \$8,269,507                             | (\$14,809,390)                                      | -64.00%                     |  |
| 5 Closeout                              | \$0                                    | \$176                         | \$0                                     | \$0   | 0.00%                       |  |
| 6 Acquisition                           | \$0                                    | \$99,505                      | \$5,734                                 | \$5,734   | 0.00%                       |  |
| Total                                   | \$25,986,863                           | \$14,203,166                  | \$16,831,636                            | (\$9,155,227)                                       | -35.23%                     |  |

## 1124791 East Lake Sammamish Trail South Sammamish Segment B Design PKS M:E LAKE SAMM TRAIL

### **Risk Monitored Projects Reporting**

### **RMP-1.** Contracts

| Contractor Name | Purpose            | Amount      | Start Date | End Date   | # of Contract<br>Changes | Contract<br>Change Amt |
|-----------------|--------------------|-------------|------------|------------|--------------------------|------------------------|
| Parametrix Inc  | Design/Engineering | \$6,600,000 | 10/01/2015 | 12/31/2025 | 0                        | \$0                    |
|                 | Total              | \$6,600,000 |            |            | 0                        | \$0                    |

### **RMP-2.** Contract Change Explanation

To expedite construction, the final segment will be constructed in the following two phases. • Phase 1 – SE 33rd Street to Driveway 9 (Sta 283+70 to Sta 370+70) – 1.75 miles. Construction began July 19, 2021

• Phase 2 - Driveway 9 to Inglewood Hill Road (Sta 370+70 to 472+81) – 1.85 miles. Construction began June 1, 2022.

### **RMP-3.** Current Quarter's Key Activities

Beginning in 2021 Q3, when Phase 1 moved into the Implementation Phase, charges and associated narrative were reported for project 1141263 PKS S:ELST S SAM SEG B PH1. Beginning in 2022 Q1, charges and associated narrative for Phase 2 were reported for project 1141261 PKS S:ELST S SAM SEG B PH2.

### **RMP-4. Next Quarter's Key Activities**

Mitigation monitoring and permitting will continue to be charged to this project.

### **RMP-5. Closely Monitored Issues & Risk Summary**

Closely monitored issues and risk summary

- Easement negotiations,
- Encroachment removals
- Relocation of power poles
- Relocation and / or installation of drainage utilities
- Cost escalation of materials

## 1125133 Lake To Sound Trail Segment C - Seatac **PKS M:LAKE TO SOUND TRAIL**

| Target Baseline Date | 10/01/2019                  |
|----------------------|-----------------------------|
| Actual Baseline Date | 01/21/2020                  |
| Council District(s)  | 5                           |
| Department           | NATURAL RESOURCES AND PARKS |
| Agency               | Parks and Recreation        |
| Contact              | David Shaw                  |
| RMP Reporting        | Yes - Reporting Required    |
| Publish Quarter      | Q3 2024                     |
| Portfolio            | Regional and Public Trails  |
| Subportfolio         | Large Trail Corridors       |

Last updated by KC\wzhang on 11/9/2024 2:31:20 PM

#### **Current Schedule and Costs**

| Phase                | Start     | End       | Status      | Current<br>Estimate At<br>Completion<br>(EAC) | ITD Actuals thru<br>SEP-2024 | ITD Budget thru<br>SEP-2024 |  |  |  |
|----------------------|-----------|-----------|-------------|---|------------------------------|-----------------------------|--|--|--|
| 1 Planning           | 10/1/2014 | 1/23/2016 | Completed   | \$145,500                                     | \$139,007                    | \$0                         |  |  |  |
| 2 Preliminary Design | 2/1/2016  | 8/1/2018  | Completed   | \$408,800                                     | \$408,205                    | \$0                         |  |  |  |
| 3 Final Design       | 8/1/2018  | 2/16/2022 | Completed   | \$1,707,800                                   | \$1,738,804                  | \$0                         |  |  |  |
| 4 Implementation     | 2/17/2022 | 2/29/2024 | Completed   | \$9,719,816                                   | \$9,728,868                  | \$13,470,336                |  |  |  |
| 5 Closeout           | 3/1/2024  | 3/3/2025  | In Progress | \$75,000                                      | \$14                         | \$0                         |  |  |  |
| 6 Acquisition        | 1/4/2016  | 9/30/2021 | Completed   | \$520,825                                     | \$522,223                    | \$0                         |  |  |  |
|                      |           |           | Total       | \$12,577,741                                  | \$12,537,121                 | \$13,470,336                |  |  |  |

Current Substantial Completion 9/18/2023

| Baseline Schedule and Costs |           |           |   |  |  |  |  |
|-----------------------------|-----------|-----------|---|--|--|--|--|
| Phase                       | Start     | End       | Baseline Budget<br>At Completion<br>(BAC) |  |  |  |  |
| 1 Planning                  | 10/1/2014 | 1/23/2016 | \$7,000                                   |  |  |  |  |
| 2 Preliminary Design        | 1/24/2016 | 8/1/2018  | \$423,000                                 |  |  |  |  |
| 3 Final Design              | 8/2/2018  | 9/30/2020 | \$1,285,000                               |  |  |  |  |
| 4 Implementation            | 10/1/2020 | 4/1/2023  | \$9,673,180                               |  |  |  |  |
| 5 Closeout                  | 4/2/2023  | 4/2/2024  | \$75,000                                  |  |  |  |  |
| 6 Acquisition               | 1/4/2016  | 9/30/2020 | \$550,000                                 |  |  |  |  |
|                             |           | Total     | \$12,013,180                              |  |  |  |  |

**Baseline Substantial Completion** 

9/30/2022

## 1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Scope

Red

#### **Scope Variance Comment**

A formal review of this project was conducted by the Parks Division's internal gate committee on April 20, 2021. The project team proposed and the committee, which is made up of division leadership, accepted breaking this segment into two phases; SeaTac and Burien. By phasing this segment, the shovel ready SeaTac portion of the work can begin while the Burien Segment completes final Design. This report focuses on the SeaTac phase which is 1.8 miles of the total 2.2-mile project. Funding has been secured and a new sub-project has been created for the Burien phase.

#### **Current Scope**

PKS Lake To Sound Trail Segment C: The project has been broken into phases by jurisdiction, SeaTac Phase and Burien Phase. The acquisition of critical properties was affected by the outbreak of COVID-19 in early 2020 causing significant delays. In addition, complex utility conflicts were discovered in Burien while completing final design that must be resolved before bidding the Burien segment. The County is committed to moving forward on the SeaTac portion of the project due to the WSDOT Funding Agreement that provides the bulk of the funding for the project. Decoupling the segments allows the SeaTac segment to move forward sooner and allows time to resolve the utility conflicts in Burien.

#### **Baseline Scope**

The project will construct a 2.2-mile segment of the Lake to Sound Trail connecting the south end of Segment B to the Des Moines Creek Park Trail at S. 200th St. in SeaTac. The paved regional trail will pass through the cities of Burien and SeaTac primarily following Des Moines Memorial Dr. WSDOT right-of-way will be used for the trail and some acquisition on private property is required. The project will include a 12-foot paved surface with 2-foot gravel shoulders. Some sections will be narrower due to site and acquisition constraints. The project will also include sections of boardwalk, retaining walls, fences, stormwater facilities, driveway crossings, signage and public art. Funding for the project comes from WSDOT, KC Park Levies, and a State grant from RCO.

Schedule

📄 Red

#### **Schedule Variance Comment**

Q3-2024: The project reached Substantial Completion in September 2023 and Physical Completion was achieved in April 2024. Closeout is well underway. Record drawings have been received final documentation from the contractor has been submitted. The final payment process is currently underway which includes payment of the final change order on the project. Funding reimbursement has been sent to WSDOT per the Funding Agreement. Final Acceptance is anticipated this quarter.

| Schedule Comparison: Baseline vs. Current |           |           |          |           |           |          |             |
|---|-----------|-----------|----------|-----------|-----------|----------|-------------|
|   |           | Baseline  |          | Current   |           |          |             |
| Schedule                                  | Start     | End       | Duration | Start     | End       | Duration | Status      |
| 1 Planning                                | 10/1/2014 | 1/23/2016 | 479      | 10/1/2014 | 1/23/2016 | 479      | Completed   |
| 2 Preliminary Design                      | 1/24/2016 | 8/1/2018  | 920      | 2/1/2016  | 8/1/2018  | 912      | Completed   |
| 3 Final Design                            | 8/2/2018  | 9/30/2020 | 790      | 8/1/2018  | 2/16/2022 | 1295     | Completed   |
| 4 Implementation                          | 10/1/2020 | 4/1/2023  | 912      | 2/17/2022 | 2/29/2024 | 742      | Completed   |
| 5 Closeout                                | 4/2/2023  | 4/2/2024  | 366      | 3/1/2024  | 3/3/2025  | 367      | In Progress |
| 6 Acquisition                             | 1/4/2016  | 9/30/2020 | 1731     | 1/4/2016  | 9/30/2021 | 2096     | Completed   |
| Substantial Completion<br>Date            |           | 9/30/2022 |          |           | 9/18/2023 |          |             |

# 1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

| Schedule Variance Analysis |                             |   |                                  |  |   |  |  |  |  |
|----------------------------|-----------------------------|---|----------------------------------|--|---|--|--|--|--|
|                            | Final Design<br>Start (FDS) | Substantial<br>Completion Date<br>(SCD) | Duration (Days) =<br>(SCD - FDS) | Variance at<br>Completion (VAC) =<br>Current Duration -<br>Baseline Duration | % VAC = (Current<br>Duration - Baseline<br>Duration) / Baseline<br>Duration |  |  |  |  |
| Baseline Schedule          | 8/2/2018                    | 9/30/2022                               | 1520                             | 354  | 23.00%  |  |  |  |  |
| Current Schedule           | 8/1/2018                    | 9/18/2023                               | 1874                             | 354  | 23.00%  |  |  |  |  |

Cost

) Yellow

#### **Cost Variance Comment**

Q1-2024: Cost changes on the project have been approved by Change Order which have included extensive reviews by the project team as well as WSDOT, the project funder. Some unexpected, large changes were experienced during construction. Significant changes include removal and repair of unsuitable base material (approx. \$420K increase), additional segment of boardwalk (approx. \$200K), and traffic control items including additional flagging, additional Uniformed Police Officers and temporary rechannelizations. The Contractor has recently requested an equitable adjustment that is being reviewed by the project team and WSDOT.

Q3-2024: The request for equitable adjustment has been reviewed by the project team and WSDOT. WSDOT has approved the request which has been incorporated into the project via Change Order 5. The Final Payment process with the contractor is underway which includes BDCC review and approval. The fourth and final reimbursement invoice has been sent to WSDOT which triggers the closeout process for the WSDOT Funding Agreement on the project.

| Cost Variance Analysis by Capital Phase |  |                               |   |   |                             |  |  |  |
|---|--|-------------------------------|---|---|-----------------------------|--|--|--|
| Phase                                   | Baseline Budget At<br>Completion (BAC) | ITD Actuals thru SEP-<br>2024 | Current Estimate At<br>Completion (EAC) | Cost Variance At<br>Completions (CVAC =<br>EAC-BAC) | % CVAC =<br>(EAC - BAC)/BAC |  |  |  |
| 1 Planning                              | \$7,000                                | \$139,007                     | \$145,500                               | \$138,500   | 1,979.00%                   |  |  |  |
| 2 Preliminary Design                    | \$423,000                              | \$408,205                     | \$408,800                               | (\$14,200)  | -3.00%                      |  |  |  |
| 3 Final Design                          | \$1,285,000                            | \$1,738,804                   | \$1,707,800                             | \$422,800   | 33.00%                      |  |  |  |
| 4 Implementation                        | \$9,673,180                            | \$9,728,868                   | \$9,719,816                             | \$46,636  | 0.00%                       |  |  |  |
| 5 Closeout                              | \$75,000                               | \$14                          | \$75,000                                | \$0   | 0.00%                       |  |  |  |
| 6 Acquisition                           | \$550,000                              | \$522,223                     | \$520,825                               | (\$29,175)  | -5.00%                      |  |  |  |
| Total                                   | \$12,013,180                           | \$12,537,121                  | \$12,577,741                            | \$564,561   | 4.70%                       |  |  |  |

## **Risk Monitored Projects Reporting**

### **RMP-1.** Contracts

# 1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

| Contractor Name         | Purpose            | Amount      | Start Date | End Date   | # of Contract<br>Changes | Contract<br>Change Amt |
|-------------------------|--------------------|-------------|------------|------------|--------------------------|------------------------|
| Parametrix Inc          | Design/Engineering | \$1,823,698 | 01/21/2015 | 12/31/2021 | 2                        | \$230,217              |
| Active Construction Inc | Construction       | \$6,857,857 | 02/17/2022 | 04/20/2024 | 5                        | \$1,136,577            |
|                         | Total              | \$8,681,555 |            |            | 7                        | \$1,366,794            |

### **RMP-2.** Contract Change Explanation

Q3 2024: Changer Order 5 has been approved. This change order includes an equitable adjustment approved by the County and WSDOT. The change compensates the contractor for inefficiencies experienced from poor weather and site conditions. Additional work requested by the County pushed concrete work, originally scheduled during "good weather months", into rainy winter months. This is the last change order on the project.

Q1 2024: Change Orders 1 through 4 were approved over the course of the project. They cover increases from various items that were previously unknown to the County. Items that contributed significantly to the cost of the project include a significant amount of unsuitable base material which was removed and replaced and a new segment of boardwalk that was added to cross a previously unknown creek channel.

Q2 2023: Change Order 2 with ACI has been approved. Changes included were reviewed and approved for funding by WDOT prior to execution. The most impactful changes included additional unsuitable subgrade preparation work, reconstruction of the 18th and 196th segment of trail, additional need for uniformed police officers and marked vehicles for traffic control per City requirement, and additional dewatering for retaining wall construction.

The County requested Amendment 38 for Construction Management services. Amendment 40 extended the expiration date of the contract to meet current project schedule. Amendment 42 updated consultant rates.

Change Order 2 with ACI has been approved. Changes have been reviewed and approved by WSDOT for funding. This change included increased costs associated with several items. The most impactful was Unsuitable Subgrade Preparation. Due to an exceptionally wet Spring, a significantly greater volume of unsuitable material was encountered than originally anticipated. This was an unexpected condition that the project has had to respond to.

Construction: Change Order 1 with ACI has been approved. This change included costs associated with previously unknown requirements from the City of SeaTac: A re-channelization on 200th and a requirement for Uniformed Police Officer & Marked Vehicle at traffic control areas on artillery roads

Design/Engineering: Amendments 36 and 37 corrected an error in a past amendment and provide additional design services to address complex right-of-way and acquisition requirements as well as addressing extensive unanticipated design revisions for utility conflict resolution. The original scope and intention of the original contract has not changed

## **RMP-3.** Current Quarter's Key Activities

# **1125133** Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Q3 2024: Activities this quarter have focused on closeout work and submitting the final reimbursement request to WSDOT.

Q1-2024: Activities this quarter have focused on completion of remaining punch list items and initiating closeout items. The contractor has been de-mobilized since September of 2023 and has visited the site only for punch list activities. The 1-year plant establishment period ended in December of 2023 and has been signed off on which has initiated the Mitigation Monitoring phase for the mitigation area. Closeout work has included, among other tasks, synchronization of the project files between Parametrix, the KC Parks files and Unifier. Efforts have also focused on the request for equitable adjustment issued by the contractor.

Q2 2023: Critical activities were completed during Q2 : Highlights include completion of boardwalk construction. Boardwalk topping slabs have all been completed and handrails have been installed. Driveway reconstructions and concrete flatwork have all been completed. The project entered a procurement suspension on June 15, 2023 to allow time for the procurement of a traffic signal pole. Prior to suspension, a punch list walkthrough with all key stakeholders was conducted and a preliminary punch list was generated. The contractor has been working on punch list items since that time.

### **RMP-4. Next Quarter's Key Activities**

Activities for the upcoming quarter will be focused on completing the Final Payment process, which includes BDCC review and approval, and Final Acceptance.

Activities for the upcoming quarter will be focused on reaching the milestones of Physical Completion then Final Acceptance. Closeout work will also continue. It is anticipated that the equitable adjustment item will be completed this quarter.

Work during Q3 2023 will focus on final completion items. Suspension of the project is expected to continue until early August. Upon delivery of the signal pole, the contractor will remobilize, install the signal pole, and complete the associated concrete work. It is anticipated that Substantial Completion will be issued upon completion of the signal pole work. The punch list will then be finalized, and contractor will complete all items on the list. Of note is the installation of handrail for boardwalk 4 which is delayed in the manufacturing process and expected in September. Once all punch list items are complete, the project will be inspected and opened for public use. Note that a ribbon cutting for the L2SC project is being postponed until the completion of the Burien segment which is expected in the spring or summer of 2024.

## **RMP-5. Closely Monitored Issues & Risk Summary**

All major risks are past and have been dealt with. The current risks are in the manufacturing and delivery processes of the traffic signal pole and the boardwalk handrail which are being monitored.

## 1141261 East Lake Sammamish Trail Segment B Phase 2 PKS M:E LAKE SAMM TRAIL

| Subportfolio         | Large Trail Corridors       |
|----------------------|-----------------------------|
| Portfolio            | Regional and Public Trails  |
| Publish Quarter      | Q3 2024                     |
| RMP Reporting        | Yes - Reporting Required    |
| Contact              | Dee Healy                   |
| Agency               | Parks and Recreation        |
| Department           | NATURAL RESOURCES AND PARKS |
| Council District(s)  | 6                           |
| Actual Baseline Date | 02/09/2022                  |
| Target Baseline Date | 02/09/2022                  |

Last updated by KC\wzhang on 11/9/2024 2:42:27 PM

#### **Current Schedule and Costs**

| current Schedule and Cos |           |            |             |   |                              |                             |
|--------------------------|-----------|------------|-------------|---|------------------------------|-----------------------------|
| Phase                    | Start     | End        | Status      | Current<br>Estimate At<br>Completion<br>(EAC) | ITD Actuals thru<br>SEP-2024 | ITD Budget thru<br>SEP-2024 |
| 1 Planning               |           |            | N/A         | \$0   | \$2,692                      | \$0                         |
| 2 Preliminary Design     | 7/1/2007  | 5/31/2010  | Completed   | \$0   | \$0                          | \$0                         |
| 3 Final Design           | 7/1/2015  | 2/1/2022   | Completed   | \$0   | \$7,683                      | \$0                         |
| 4 Implementation         | 5/2/2022  | 6/28/2024  | Completed   | \$20,581,050                                  | \$13,826,128                 | \$18,386,244                |
| 5 Closeout               | 6/29/2024 | 12/31/2024 | In Progress | \$265,194                                     | \$1,092                      | \$0                         |
| 6 Acquisition            |           |            | N/A         | \$0   | \$0                          | \$0                         |
|                          |           |            | Total       | \$20,846,244                                  | \$13,837,594                 | \$18,386,244                |

Current Substantial Completion 10/6/2023

/6/2023

| Baseline Schedule and Costs |          |            |   |  |  |  |  |
|-----------------------------|----------|------------|---|--|--|--|--|
| Phase                       | Start    | End        | Baseline Budget<br>At Completion<br>(BAC) |  |  |  |  |
| 1 Planning                  |          |            | \$0                                       |  |  |  |  |
| 2 Preliminary Design        |          |            | \$0                                       |  |  |  |  |
| 3 Final Design              |          |            | \$0                                       |  |  |  |  |
| 4 Implementation            | 2/1/2022 | 12/29/2023 | \$16,631,050                              |  |  |  |  |
| 5 Closeout                  | 1/1/2024 | 12/31/2024 | \$265,194                                 |  |  |  |  |
| 6 Acquisition               |          |            | \$0                                       |  |  |  |  |
| `                           |          | Total      | \$16,896,244                              |  |  |  |  |

**Baseline Substantial Completion** 

## 1141261 East Lake Sammamish Trail Segment B Phase 2 PKS M:E LAKE SAMM TRAIL

| Scope  | Green  |                |          |           |            |          |             |  |
|--|--|----------------|----------|-----------|------------|----------|-------------|--|
| Scope Variance Comm  | ient   |                |          |           |            |          |             |  |
| <b>Current Scope</b><br>Eastlake Sammamish Trail South Sammamish Segment B Phase 2: Construction of approximately 1.85 miles of 12 foot wide<br>paved trail with gravel shoulders. Mint Grove to Inglewood.  |  |                |          |           |            |          |             |  |
| <b>Baseline Scope</b><br>Eastlake Sammamish Trail South Sammamish Segment B Phase 2: Construction of approximately 1.85 miles of 12 foot wide<br>paved trail with gravel shoulders. Mint Grove to Inglewood. |  |                |          |           |            |          |             |  |
| Schedule   | Green  |                |          |           |            |          |             |  |
| Schedule Variance Con<br>Due to permitting issu<br>postponed until 2026 of<br>transferred to a new P<br>Schedule Comparison: B   | es and coordina<br>or later pendina<br>roject. | g approvals. T |          |           |            |          |             |  |
| Schedule Comparison. B   |  | Baseline       |          |           |            | urrent   |             |  |
| Schedule   | Start  | End            | Duration | Start     | End        | Duration | Status      |  |
| 1 Planning   |  |                |          |           |            |          | N/A         |  |
| 2 Preliminary Design   |  |                |          | 7/1/2007  | 5/31/2010  | 1065     | Completed   |  |
| 3 Final Design   |  |                |          | 7/1/2015  | 2/1/2022   | 2407     | Completed   |  |
| 4 Implementation   | 2/1/2022                                       | 12/29/2023     | 696      | 5/2/2022  | 6/28/2024  | 788      | Completed   |  |
| 5 Closeout   | 1/1/2024                                       | 12/31/2024     | 365      | 6/29/2024 | 12/31/2024 | 185      | In Progress |  |
| 6 Acquisition  |  |                |          |           |            |          | N/A         |  |
| Substantial Completion<br>Date   |  |                |          |           | 10/6/2023  |          |             |  |

| Schedule Variance Analysis |                             |   |                                  |  |   |  |  |  |  |
|----------------------------|-----------------------------|---|----------------------------------|--|---|--|--|--|--|
|                            | Final Design<br>Start (FDS) | Substantial<br>Completion Date<br>(SCD) | Duration (Days) =<br>(SCD - FDS) | Variance at<br>Completion (VAC) =<br>Current Duration -<br>Baseline Duration | % VAC = (Current<br>Duration - Baseline<br>Duration) / Baseline<br>Duration |  |  |  |  |
| Baseline Schedule          |                             |   |                                  |  | 0.00%   |  |  |  |  |
| Current Schedule           | 7/1/2015                    | 10/6/2023                               | 3019                             |  | 0.00%   |  |  |  |  |

Cost

Red

## 1141261 East Lake Sammamish Trail Segment B Phase 2 PKS M:E LAKE SAMM TRAIL

#### **Cost Variance Comment**

EAC updated to cover additional costs from George Davis Creek culvert project.

| Cost Variance Analysis by Capital Phase |  |                               |   |   |                             |  |  |
|---|--|-------------------------------|---|---|-----------------------------|--|--|
| Phase                                   | Baseline Budget At<br>Completion (BAC) | ITD Actuals thru SEP-<br>2024 | Current Estimate At<br>Completion (EAC) | Cost Variance At<br>Completions (CVAC =<br>EAC-BAC) | % CVAC =<br>(EAC - BAC)/BAC |  |  |
| 1 Planning                              | \$0                                    | \$2,692                       | \$0                                     | \$0   | 0.00%                       |  |  |
| 2 Preliminary Design                    | \$0                                    | \$0                           | \$0                                     | \$0   | 0.00%                       |  |  |
| 3 Final Design                          | \$0                                    | \$7,683                       | \$0                                     | \$0   | 0.00%                       |  |  |
| 4 Implementation                        | \$16,631,050                           | \$13,826,128                  | \$20,581,050                            | \$3,950,000   | 24.00%                      |  |  |
| 5 Closeout                              | \$265,194                              | \$1,092                       | \$265,194                               | \$0   | 0.00%                       |  |  |
| 6 Acquisition                           | \$0                                    | \$0                           | \$0                                     | \$0   | 0.00%                       |  |  |
| Total                                   | \$16,896,244                           | \$13,837,594                  | \$20,846,244                            | \$3,950,000   | 23.38%                      |  |  |

## **Risk Monitored Projects Reporting**

#### **RMP-1.** Contracts

No RMP contract data found

### **RMP-2.** Contract Change Explanation

A culvert replacement along George Davis Creek has been removed from this scope due to regulatory issues outside the control of KC. That project will be completed under a separate project number.

#### **RMP-3.** Current Quarter's Key Activities

The project was awarded to KLB Construction. To date the construction is complete.

#### **RMP-4. Next Quarter's Key Activities**

Closeout

#### **RMP-5. Closely Monitored Issues & Risk Summary**

Closely monitored issues and risk summary - George Davis Creek Culverts Permitting

Agency: All, Fund: All, Year: 2024, Qtr: 3rd Quarter, RMP Only: Yes, Project: All

1141261 East Lake Sammamish Trail Segment B Phase 2 PKS M:E LAKE SAMM TRAIL

## 1141263 East Lake Sammamish Trail Segment B Phase 1 PKS M:E LAKE SAMM TRAIL

| Target Baseline Date | 09/30/2010                  |
|----------------------|-----------------------------|
| Actual Baseline Date | 08/03/2021                  |
| Council District(s)  | 6                           |
| Department           | NATURAL RESOURCES AND PARKS |
| Agency               | Parks and Recreation        |
| Contact              | Sarah Hamel                 |
| RMP Reporting        | Yes - Reporting Required    |
| Publish Quarter      | Q3 2024                     |
| Portfolio            | Regional and Public Trails  |
| Subportfolio         | Large Trail Corridors       |

Last updated by KC\wzhang on 11/10/2024 8:26:44 AM

| Current Schedule and Costs |           |          |             |   |                              |                             |  |
|----------------------------|-----------|----------|-------------|---|------------------------------|-----------------------------|--|
| Phase                      | Start     | End      | Status      | Current<br>Estimate At<br>Completion<br>(EAC) | ITD Actuals thru<br>SEP-2024 | ITD Budget thru<br>SEP-2024 |  |
| 1 Planning                 |           |          | Completed   | \$0   | \$2,448                      | \$0                         |  |
| 2 Preliminary Design       |           |          | Completed   | \$0   | \$0                          | \$0                         |  |
| 3 Final Design             |           |          | Completed   | \$0   | \$1,009                      | \$0                         |  |
| 4 Implementation           | 7/19/2021 | 2/1/2025 | In Progress | \$20,156,687                                  | \$18,388,165                 | \$20,593,687                |  |
| 5 Closeout                 | 2/1/2025  | 8/1/2025 | Not Started | \$437,000                                     | \$0                          | \$0                         |  |
| 6 Acquisition              |           |          | N/A         | \$0   | \$162,252                    | \$0                         |  |
|                            |           |          | Total       | \$20,593,687                                  | \$18,553,873                 | \$20,593,687                |  |

Current Substantial Completion 6/1/2024

1/2024

| Baseline Schedule and Costs |           |            |   |  |  |  |
|-----------------------------|-----------|------------|---|--|--|--|
| Phase                       | Start     | End        | Baseline Budget<br>At Completion<br>(BAC) |  |  |  |
| 1 Planning                  |           |            | \$0                                       |  |  |  |
| 2 Preliminary Design        |           |            | \$0                                       |  |  |  |
| 3 Final Design              |           |            | \$0                                       |  |  |  |
| 4 Implementation            | 7/19/2021 | 12/30/2022 | \$12,284,000                              |  |  |  |
| 5 Closeout                  | 1/2/2023  | 10/31/2023 | \$309,000                                 |  |  |  |
| 6 Acquisition               |           |            | \$0                                       |  |  |  |
|                             |           | Total      | \$12,593,000                              |  |  |  |

**Baseline Substantial Completion** 

10/31/2022

## 1141263 East Lake Sammamish Trail Segment B Phase 1 PKS M:E LAKE SAMM TRAIL

| Scope   | Green  |                                   |                           |                 |                 |                    |          |
|---|--|-----------------------------------|---------------------------|-----------------|-----------------|--------------------|----------|
| Scope Variance Comm   | ent  |                                   |                           |                 |                 |                    |          |
| <b>Current Scope</b><br>South Sammamish B is<br>Sammamish Trail (ELST                               |  | -                                 |                           |                 |                 |                    | ist Lake |
| • Phase 1 – SE 33rd Str   | eet to Drivew                                | ay 9 – 1.65 mi                    | les.                      |                 |                 |                    |          |
| Segment B trail redeve<br>safety features at inter<br>retaining walls, fencing                      | sections, impl                               | roved drainage                    | e, and six new            | fish passable c | ulverts. Redev  | elopment also      | includes |
| Baseline Scope<br>South Sammamish B is<br>Sammamish Trail (ELST<br>• Phase 1 – SE 33rd Str          | <sup>-</sup> ). To expedite<br>eet to Drivew | e construction,<br>ay 9 – 1.65 mi | , this final segn<br>les. | nent will be co | nstructed in tv | vo phases.         |          |
| Segment B trail redeve<br>safety features at inter<br>retaining walls, fencing                      | sections, impl                               | roved drainage                    | e, and six new            | fish passable c | ulverts. Redev  | elopment also      | includes |
| Schedule  | Green  |                                   |                           |                 |                 |                    |          |
| Schedule Variance Con<br>Substantial Completion<br>made after 12/9/2024.<br>2/1/2025. Closeout with | n was issued 8<br>Physical Cor               | npletion was i                    | ssued for 2/1/2           |                 |                 |                    |          |
| Schedule Comparison: Ba   | aseline vs. Curr                             | ent                               |                           |                 |                 |                    |          |
| Schedule  | Start  | Baseline<br>End                   | Duration                  | Start           | C               | urrent<br>Duration | Status   |

| Schedule                       | Start     | End        | Duration | Start     | End      | Duration | Status      |
|--------------------------------|-----------|------------|----------|-----------|----------|----------|-------------|
| 1 Planning                     |           |            |          |           |          |          | Completed   |
| 2 Preliminary Design           |           |            |          |           |          |          | Completed   |
| 3 Final Design                 |           |            |          |           |          |          | Completed   |
| 4 Implementation               | 7/19/2021 | 12/30/2022 | 529      | 7/19/2021 | 2/1/2025 | 1293     | In Progress |
| 5 Closeout                     | 1/2/2023  | 10/31/2023 | 302      | 2/1/2025  | 8/1/2025 | 181      | Not Started |
| 6 Acquisition                  |           |            |          |           |          |          | N/A         |
| Substantial Completion<br>Date |           | 10/31/2022 |          |           | 6/1/2024 |          |             |

## 1141263 East Lake Sammamish Trail Segment B Phase 1 PKS M:E LAKE SAMM TRAIL

| Schedule Variance Analysis |                             |   |                                  |  |   |  |  |
|----------------------------|-----------------------------|---|----------------------------------|--|---|--|--|
|                            | Final Design<br>Start (FDS) | Substantial<br>Completion Date<br>(SCD) | Duration (Days) =<br>(SCD - FDS) | Variance at<br>Completion (VAC) =<br>Current Duration -<br>Baseline Duration | % VAC = (Current<br>Duration - Baseline<br>Duration) / Baseline<br>Duration |  |  |
| Baseline Schedule          |                             | 10/31/2022                              |                                  |  | 0.00%   |  |  |
| Current Schedule           |                             | 6/1/2024                                |                                  |  | 0.00%   |  |  |

Cost

Red

#### **Cost Variance Comment**

The budget for construction currently is \$20,593,687. The Construction contract thru CO-4 is \$14,582,023. Construction cost to completion is estimated at \$13,785,779.

| Cost Variance Analysis by Capital Phase |  |                               |   |   |                             |  |  |
|---|--|-------------------------------|---|---|-----------------------------|--|--|
| Phase                                   | Baseline Budget At<br>Completion (BAC) | ITD Actuals thru SEP-<br>2024 | Current Estimate At<br>Completion (EAC) | Cost Variance At<br>Completions (CVAC =<br>EAC-BAC) | % CVAC =<br>(EAC - BAC)/BAC |  |  |
| 1 Planning                              | \$0                                    | \$2,448                       | \$0                                     | \$0   | 0.00%                       |  |  |
| 2 Preliminary Design                    | \$0                                    | \$0                           | \$0                                     | \$0   | 0.00%                       |  |  |
| 3 Final Design                          | \$0                                    | \$1,009                       | \$0                                     | \$0   | 0.00%                       |  |  |
| 4 Implementation                        | \$12,284,000                           | \$18,388,165                  | \$20,156,687                            | \$7,872,687   | 64.00%                      |  |  |
| 5 Closeout                              | \$309,000                              | \$0                           | \$437,000                               | \$128,000   | 41.00%                      |  |  |
| 6 Acquisition                           | \$0                                    | \$162,252                     | \$0                                     | \$0   | 0.00%                       |  |  |
| Total                                   | \$12,593,000                           | \$18,553,873                  | \$20,593,687                            | \$8,000,687   | 63.53%                      |  |  |

## **Risk Monitored Projects Reporting**

### **RMP-1.** Contracts

| Contractor Name       | Purpose      | Amount       | Start Date | End Date   | # of Contract<br>Changes | Contract<br>Change Amt |
|-----------------------|--------------|--------------|------------|------------|--------------------------|------------------------|
| Johansen Construction | Construction | \$13,524,726 | 07/19/2021 | 10/31/2023 | 0                        | \$0                    |
|                       | Total        | \$13,524,726 |            |            | 0                        | \$0                    |

## **RMP-2.** Contract Change Explanation

### **RMP-3.** Current Quarter's Key Activities

Continuation of PSIPE period

## 1141263 East Lake Sammamish Trail Segment B Phase 1 PKS M:E LAKE SAMM TRAIL

### **RMP-4. Next Quarter's Key Activities**

PSIPE Completion Contract Closeout

### **RMP-5. Closely Monitored Issues & Risk Summary**

Completion of project documentation -Contractors protest letters regarding Stair Claim (SL-145 dated 7/26/2024) -Contractors protest letters regarding Time Settlement -Contractors protest letters regarding Materially Different Work

## 1121402 Georgetown Wet Weather Treatment Station **STANDALONE**

| Target Baseline Date | 04/19/2016                  |                      |
|----------------------|-----------------------------|----------------------|
| Actual Baseline Date | 04/19/2016                  |                      |
| Council District(s)  | 1, 8, 9                     |                      |
| Department           | NATURAL RESOURCES AND PARKS |                      |
| Agency               | Wastewater Treatment        | concrete the state   |
| Contact              | Lisa Taylor                 |                      |
| RMP Reporting        | Yes - Reporting Required    | Salitation of Carlos |
| Publish Quarter      | Q3 2024                     |                      |
| Portfolio            | Regulatory                  |                      |
| Subportfolio         |                             |                      |

Last updated by KC\bloland on 10/30/2024 1:55:08 PM

#### **Current Schedule and Costs**

| Phase                | Start     | End       | Status      | Current<br>Estimate At<br>Completion<br>(EAC) | ITD Actuals thru<br>SEP-2024 | ITD Budget thru<br>SEP-2024 |
|----------------------|-----------|-----------|-------------|---|------------------------------|-----------------------------|
| 1 Planning           | 1/7/2013  | 6/11/2013 | Completed   | \$579,223                                     | \$579,223                    | \$579,223                   |
| 2 Preliminary Design | 6/24/2015 | 4/19/2016 | Completed   | \$16,114,279                                  | \$16,186,499                 | \$13,267,393                |
| 3 Final Design       | 4/19/2016 | 11/5/2018 | Completed   | \$19,261,547                                  | \$19,261,547                 | \$43,647,937                |
| 4 Implementation     | 4/10/2017 | 8/8/2023  | Completed   | \$205,831,087                                 | \$204,138,739                | \$188,070,597               |
| 5 Closeout           | 8/27/2018 | 8/4/2025  | In Progress | \$588,254                                     | \$260,240                    | \$1                         |
| 6 Acquisition        | 4/18/2015 | 8/27/2018 | Completed   | \$11,496,489                                  | \$11,496,902                 | \$14,329,452                |
|                      |           |           | Total       | \$253,870,879                                 | \$251,923,151                | \$259,894,603               |

Current Substantial Completion 10/14/2022

| Baseline Schedule and Costs |            |            |   |  |  |  |
|-----------------------------|------------|------------|---|--|--|--|
| Phase                       | Start      | End        | Baseline Budget<br>At Completion<br>(BAC) |  |  |  |
| 1 Planning                  | 1/7/2013   | 6/11/2013  | \$579,218                                 |  |  |  |
| 2 Preliminary Design        | 6/11/2013  | 4/19/2016  | \$11,352,431                              |  |  |  |
| 3 Final Design              | 4/19/2016  | 11/21/2017 | \$26,364,748                              |  |  |  |
| 4 Implementation            | 11/21/2017 | 12/23/2022 | \$208,751,871                             |  |  |  |
| 5 Closeout                  | 12/23/2022 | 12/17/2024 | \$1,952,276                               |  |  |  |
| 6 Acquisition               | 4/18/2015  | 12/16/2016 | \$11,712,569                              |  |  |  |
|                             |            | Total      | \$260,713,113                             |  |  |  |

**Baseline Substantial Completion** 

2/28/2022

Green

# **1121402** Georgetown Wet Weather Treatment Station STANDALONE

Scope

Scope Variance Comment

#### Current Scope

Georgetown Wet Weather Treatment Station - The project consists of building a Wet Weather Treatment Station (WWTS), conveyance pipelines, and outfall structure to treat Combined Sewer Overflows (CSO's) prior to discharge into the Lower Duwamish Waterway. The WWTS includes an influent pump station, equalization basin, screening facility, CSO treatment process, and disinfection. Modifications to both the S. Brandon St. and S. Michigan St. Regulator Stations will be required for diversion of flows to the WWTS. Ancillary facilities include an odor control facility, electrical/controls building, and emergency generator. CSO treatment will consist of high rate primary treatment followed by ultra violet disinfection prior to discharge. RINs funded the following for this project: solar panels.

#### **Baseline Scope**

Georgetown Wet Weather Treatment Station - The project consists of building a Wet Weather Treatment Station (WWTS), conveyance pipelines, and outfall structure to treat Combined Sewer Overflows (CSO's) prior to discharge into the Lower Duwamish Waterway. The WWTS includes an influent pump station, equalization basin, screening facility, CSO treatment process, and disinfection. Modifications to both the S. Brandon St. and S. Michigan St. Regulator Stations will be required for diversion of flows to the WWTS. Ancillary facilities include an odor control facility, electrical/controls building, and emergency generator. CSO treatment will consist of high rate primary treatment followed by ultra violet disinfection prior to discharge.





#### Schedule Variance Comment

Closing out of the contracts has been extended into 2024 to allow for continued fine-tuning of the station operation. The critical path of the construction schedule was impacted by changes requested in several Request for Change Proposals (RCP), causing delays to the testing sequence for the treatment station. King County agreed to add 150 calendar days to the contract. Due to unusually severe weather conditions encountered in December 2021 King County agreed to add seven (7) calendar days to the contract. The Consent Decree milestone for Substantial Completion is 12/31/2022. This revised schedule does not jeopardize the CD milestone. Substantial Completion was achieved in October 2022 meeting the CD milestone. Schedule for project number close out was pushed out was pushed out an additional 2 years due to a required erosion fix at the outfall to the Duwamish.

| Schedule Comparison: Baseline vs. Current |            |            |          |           |            |          |             |  |
|---|------------|------------|----------|-----------|------------|----------|-------------|--|
|   | Baseline   |            |          | Current   |            |          |             |  |
| Schedule                                  | Start      | End        | Duration | Start     | End        | Duration | Status      |  |
| 1 Planning                                | 1/7/2013   | 6/11/2013  | 155      | 1/7/2013  | 6/11/2013  | 155      | Completed   |  |
| 2 Preliminary Design                      | 6/11/2013  | 4/19/2016  | 1043     | 6/24/2015 | 4/19/2016  | 300      | Completed   |  |
| 3 Final Design                            | 4/19/2016  | 11/21/2017 | 581      | 4/19/2016 | 11/5/2018  | 930      | Completed   |  |
| 4 Implementation                          | 11/21/2017 | 12/23/2022 | 1858     | 4/10/2017 | 8/8/2023   | 2311     | Completed   |  |
| 5 Closeout                                | 12/23/2022 | 12/17/2024 | 725      | 8/27/2018 | 8/4/2025   | 2534     | In Progress |  |
| 6 Acquisition                             | 4/18/2015  | 12/16/2016 | 608      | 4/18/2015 | 8/27/2018  | 1227     | Completed   |  |
| Substantial Completion<br>Date            |            | 2/28/2022  |          |           | 10/14/2022 |          |             |  |

#### Schedule Comparison: Baseline vs. Current

# **1121402** Georgetown Wet Weather Treatment Station STANDALONE

| Schedule Variance Analysis |                             |   |                                  |  |   |  |  |
|----------------------------|-----------------------------|---|----------------------------------|--|---|--|--|
|                            | Final Design<br>Start (FDS) | Substantial<br>Completion Date<br>(SCD) | Duration (Days) =<br>(SCD - FDS) | Variance at<br>Completion (VAC) =<br>Current Duration -<br>Baseline Duration | % VAC = (Current<br>Duration - Baseline<br>Duration) / Baseline<br>Duration |  |  |
| Baseline Schedule          | 4/19/2016                   | 2/28/2022                               | 2141                             | 228  | 10.00%  |  |  |
| Current Schedule           | 4/19/2016                   | 10/14/2022                              | 2369                             | 228  | 10.00%  |  |  |

Cost



#### **Cost Variance Comment**

| Cost Variance Analysis by ( | Cost Variance Analysis by Capital Phase |                               |   |   |                             |  |  |
|-----------------------------|---|-------------------------------|---|---|-----------------------------|--|--|
| Phase                       | Baseline Budget At<br>Completion (BAC)  | ITD Actuals thru SEP-<br>2024 | Current Estimate At<br>Completion (EAC) | Cost Variance At<br>Completions (CVAC =<br>EAC-BAC) | % CVAC =<br>(EAC - BAC)/BAC |  |  |
| 1 Planning                  | \$579,218                               | \$579,223                     | \$579,223                               | \$5   | 0.00%                       |  |  |
| 2 Preliminary Design        | \$11,352,431                            | \$16,186,499                  | \$16,114,279                            | \$4,761,848   | 42.00%                      |  |  |
| 3 Final Design              | \$26,364,748                            | \$19,261,547                  | \$19,261,547                            | (\$7,103,201)                                       | -27.00%                     |  |  |
| 4 Implementation            | \$208,751,871                           | \$204,138,739                 | \$205,831,087                           | (\$2,920,783)                                       | -1.00%                      |  |  |
| 5 Closeout                  | \$1,952,276                             | \$260,240                     | \$588,254                               | (\$1,364,023)                                       | -70.00%                     |  |  |
| 6 Acquisition               | \$11,712,569                            | \$11,496,902                  | \$11,496,489                            | (\$216,081)   | -2.00%                      |  |  |
| Total                       | \$260,713,113                           | \$251,923,151                 | \$253,870,879                           | (\$6,842,234)                                       | -2.62%                      |  |  |

## **Risk Monitored Projects Reporting**

#### **RMP-1.** Contracts

| Contractor Name     | Purpose            | Amount       | Start Date | End Date   | # of Contract<br>Changes | Contract<br>Change Amt |
|---------------------|--------------------|--------------|------------|------------|--------------------------|------------------------|
| CH2M Hill Engineers | Other              | \$35,521,657 | 12/02/2013 | 12/31/2024 | 12                       | \$839,811              |
| CH2M Hill Engineers | Design/Engineering | \$35,521,657 | 12/02/2013 | 12/31/2024 | 12                       | \$839,811              |
|                     | Total              | \$71,043,315 |            |            | 24                       | \$1,679,622            |

### **RMP-2.** Contract Change Explanation

Treatment Station – as of August 2023 this Contract had Final Acceptance. As such there are no further Change Orders. Conveyance – as of April 2023 this Contract had Final Acceptance. As such there are no further Change Orders.

### **RMP-3.** Current Quarter's Key Activities

# **1121402** Georgetown Wet Weather Treatment Station STANDALONE

Continue work order development for optimal operation of the station. Continued submittal review of Monument to Rain art piece.

### **RMP-4. Next Quarter's Key Activities**

Continue work order development for optimal operation of the station. Begin installation of additional solar panels. Create amendment for outfall erosion work. Begin installation of Monument to Rain art piece.

### **RMP-5. Closely Monitored Issues & Risk Summary**

Still waiting on Department of Revenue decision on sales tax

## 1123624 Coal Creek Siphon & Trunk Parallel **STANDALONE**

| Target Baseline Date | 10/01/2019                  |  |
|----------------------|-----------------------------|--|
| Actual Baseline Date | 10/01/2019                  |  |
| Council District(s)  | 9                           |  |
| Department           | NATURAL RESOURCES AND PARKS |  |
| Agency               | Wastewater Treatment        |  |
| Contact              | Lisa Taylor                 |  |
| RMP Reporting        | Yes - Reporting Required    |  |
| Publish Quarter      | Q3 2024                     |  |
| Portfolio            | Capacity Improvements       |  |
| Subportfolio         |                             |  |

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### **Current Schedule and Costs**

| Phase                | Start     | End       | Status      | Current<br>Estimate At<br>Completion<br>(EAC) | ITD Actuals thru<br>SEP-2024 | ITD Budget thru<br>SEP-2024 |
|----------------------|-----------|-----------|-------------|---|------------------------------|-----------------------------|
| 1 Planning           | 8/9/2016  | 8/9/2016  | Completed   | \$184,178                                     | \$184,178                    | \$0                         |
| 2 Preliminary Design | 8/9/2016  | 10/1/2019 | Completed   | \$5,474,436                                   | \$5,474,436                  | \$9,425,197                 |
| 3 Final Design       | 10/1/2019 | 1/2/2025  | In Progress | \$13,622,981                                  | \$10,319,163                 | \$12,912,060                |
| 4 Implementation     | 1/2/2025  | 5/31/2030 | Not Started | \$150,826,691                                 | \$217,056                    | \$106,925,641               |
| 5 Closeout           | 5/31/2030 | 9/30/2030 | Not Started | \$179,560                                     | \$0                          | \$2,261,159                 |
| 6 Acquisition        | 2/18/2020 | 5/1/2023  | Completed   | \$2,659,152                                   | \$2,601,188                  | \$782,944                   |
|                      |           |           | Total       | \$172,946,998                                 | \$18,796,022                 | \$132,307,001               |

Current Substantial Completion 12/31/2029

| Baseline Schedule and Costs |            |            |   |  |  |  |
|-----------------------------|------------|------------|---|--|--|--|
| Phase                       | Start      | End        | Baseline Budget<br>At Completion<br>(BAC) |  |  |  |
| 1 Planning                  | 1/1/2015   | 8/9/2016   | \$180,759                                 |  |  |  |
| 2 Preliminary Design        | 11/13/2017 | 10/1/2019  | \$4,006,653                               |  |  |  |
| 3 Final Design              | 10/1/2019  | 4/29/2022  | \$9,842,908                               |  |  |  |
| 4 Implementation            | 4/29/2022  | 8/31/2026  | \$114,024,195                             |  |  |  |
| 5 Closeout                  | 8/31/2026  | 12/31/2026 | \$195,019                                 |  |  |  |
| 6 Acquisition               |            |            | \$4,061,035                               |  |  |  |
|                             |            | Total      | \$132,310,569                             |  |  |  |

**Baseline Substantial Completion** 

5/29/2026

# 1123624 Coal Creek Siphon & Trunk Parallel STANDALONE

Green

Scope

Scope Variance Comment

#### **Current Scope**

Coal Creek Siphon & Trunk Parallel - This project will increase the capacity of the downstream half of the Coal Creek Trunk in Bellevue. The trunk to be upgraded is 7,100 lineal feet, ranging in diameter from 15 to 21 inches, and ranges in flow from 7 to 10 million gallons per day (MGD). The upgraded sewer will convey between 11 and 19 MGD to meet the year 2060, 20year peak flow criteria. In addition to the Coal Creek trunk replacement laterals need to be constructed. All the work occurs within the Coal Creek Natural area with numerous locationS of the project occurring within sensitive wetlands. The project will restore the wetlands, add wetland enhancement, improve the stream bed, and make a portion of the nature trail bordering the creek accessible to people with disabilities.

#### **Baseline Scope**

Coal Creek Siphon & Trunk Parallel - This project will increase the capacity of the downstream half of the Coal Creek Trunk. The trunk to be upgraded is 7,100 lineal feet, ranges in diameter from 15 to 21 inches, and ranges in flow from 7 to 10 million gallons per day (MGD). The upgraded sewer will be required to convey between 11 and 19 MGD to meet the year 2060, 20-year peak flow criteria.

Schedule



#### **Schedule Variance Comment**

The design schedule was extended 15 months in Q3 2022 due to permitting delays and unwillingness to preemptively constrain potential contractors. Schedule extended 9 months in Q1 2024 due to rejection of sole construction bid (received from the Q3 2023 procurement) and time needed to re-advertise the construction contract.

| Schedule Comparison: Baseline vs. Current |            |            |          |           |            |          |             |
|---|------------|------------|----------|-----------|------------|----------|-------------|
|   | Baseline   |            |          | Current   |            |          |             |
| Schedule                                  | Start      | End        | Duration | Start     | End        | Duration | Status      |
| 1 Planning                                | 1/1/2015   | 8/9/2016   | 586      | 8/9/2016  | 8/9/2016   | 0        | Completed   |
| 2 Preliminary Design                      | 11/13/2017 | 10/1/2019  | 687      | 8/9/2016  | 10/1/2019  | 1148     | Completed   |
| 3 Final Design                            | 10/1/2019  | 4/29/2022  | 941      | 10/1/2019 | 1/2/2025   | 1920     | In Progress |
| 4 Implementation                          | 4/29/2022  | 8/31/2026  | 1585     | 1/2/2025  | 5/31/2030  | 1975     | Not Started |
| 5 Closeout                                | 8/31/2026  | 12/31/2026 | 122      | 5/31/2030 | 9/30/2030  | 122      | Not Started |
| 6 Acquisition                             |            |            |          | 2/18/2020 | 5/1/2023   | 1168     | Completed   |
| Substantial Completion<br>Date            |            | 5/29/2026  |          |           | 12/31/2029 |          |             |

| Schedule Variance Analysis |                             |   |                                  |  |   |  |  |
|----------------------------|-----------------------------|---|----------------------------------|--|---|--|--|
|                            | Final Design<br>Start (FDS) | Substantial<br>Completion Date<br>(SCD) | Duration (Days) =<br>(SCD - FDS) | Variance at<br>Completion (VAC) =<br>Current Duration -<br>Baseline Duration | % VAC = (Current<br>Duration - Baseline<br>Duration) / Baseline<br>Duration |  |  |
| Baseline Schedule          | 10/1/2019                   | 5/29/2026                               | 2432                             | 1212   | F2 00%  |  |  |
| Current Schedule           | 10/1/2019                   | 12/31/2029                              | 3744                             | 1312   | 53.00%  |  |  |

# 1123624 Coal Creek Siphon & Trunk Parallel STANDALONE

Cost



#### **Cost Variance Comment**

Sole construction bid during Q4 2023 advertisement was 40% above engineer's estimate, and rejected. The current project forecast reflects the construction price (\$96.5M) of the current responsive bidder received as part of the Q2 2024 construction procurement rebid. Related updates to AFI, change order allowance and project contingency were adjusted accordingly.

| Cost Variance Analysis by ( | Cost Variance Analysis by Capital Phase |                               |   |   |                             |  |
|-----------------------------|---|-------------------------------|---|---|-----------------------------|--|
| Phase                       | Baseline Budget At<br>Completion (BAC)  | ITD Actuals thru SEP-<br>2024 | Current Estimate At<br>Completion (EAC) | Cost Variance At<br>Completions (CVAC =<br>EAC-BAC) | % CVAC =<br>(EAC - BAC)/BAC |  |
| 1 Planning                  | \$180,759                               | \$184,178                     | \$184,178                               | \$3,419   | 2.00%                       |  |
| 2 Preliminary Design        | \$4,006,653                             | \$5,474,436                   | \$5,474,436                             | \$1,467,784   | 37.00%                      |  |
| 3 Final Design              | \$9,842,908                             | \$10,319,163                  | \$13,622,981                            | \$3,780,072   | 38.00%                      |  |
| 4 Implementation            | \$114,024,195                           | \$217,056                     | \$150,826,691                           | \$36,802,496  | 32.00%                      |  |
| 5 Closeout                  | \$195,019                               | \$0                           | \$179,560                               | (\$15,459)  | -8.00%                      |  |
| 6 Acquisition               | \$4,061,035                             | \$2,601,188                   | \$2,659,152                             | (\$1,401,883)                                       | -35.00%                     |  |
| Total                       | \$132,310,569                           | \$18,796,022                  | \$172,946,998                           | \$40,636,429  | 30.71%                      |  |

## **Risk Monitored Projects Reporting**

### **RMP-1. Contracts**

| Contractor Name    | Purpose            | Amount       | Start Date | End Date   | # of Contract<br>Changes | Contract<br>Change Amt |
|--------------------|--------------------|--------------|------------|------------|--------------------------|------------------------|
| Brown and Caldwell | Design/Engineering | \$10,671,930 | 08/05/2016 | 03/31/2023 | 10                       | \$1,993,721            |
|                    | Total              | \$10,671,930 |            |            | 10                       | \$1,993,721            |

#### **RMP-2.** Contract Change Explanation

The design contract for this effort has been extended numerous times, due primarily to delays in permit approval. An amendment was approved 5.9.24 for additional final design time/effort needed for the rebid effort.

#### **RMP-3.** Current Quarter's Key Activities

Construction bid opening held 8.6.24; KC Procurement completed responsiveness check, with additional steps to obtain contract execution in process.

### **RMP-4. Next Quarter's Key Activities**

Execute construction contract and issue NTP; finalize SOW and amendment for consultant CM Services during implementation.

Agency: All, Fund: All, Year: 2024, Qtr: 3rd Quarter, RMP Only: Yes, Project: All

# 1123624 Coal Creek Siphon & Trunk Parallel STANDALONE

## RMP-5. Closely Monitored Issues & Risk Summary

There is concern around the number of contractors that are interested in bidding on the contract.

## 1134069 WPTP Raw Sewage Pump Replacement **STANDALONE**

| Target Baseline Date | 06/28/2022                  |  |
|----------------------|-----------------------------|--|
| Actual Baseline Date | 06/28/2022                  |  |
| Council District(s)  | 4                           |  |
| Department           | NATURAL RESOURCES AND PARKS |  |
| Agency               | Wastewater Treatment        |  |
| Contact              | Lisa Taylor                 |  |
| RMP Reporting        | Yes - Reporting Required    |  |
| Publish Quarter      | Q3 2024                     |  |
| Portfolio            | Resiliency                  |  |
| Subportfolio         |                             |  |

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#### **Current Schedule and Costs**

| Phase                | Start      | End        | Status      | Current<br>Estimate At<br>Completion<br>(EAC) | ITD Actuals thru<br>SEP-2024 | ITD Budget thru<br>SEP-2024 |
|----------------------|------------|------------|-------------|---|------------------------------|-----------------------------|
| 1 Planning           | 12/11/2018 | 3/12/2019  | Completed   | \$285,267                                     | \$285,267                    | \$285,267                   |
| 2 Preliminary Design | 3/13/2019  | 6/28/2022  | Completed   | \$11,265,910                                  | \$11,414,498                 | \$10,811,675                |
| 3 Final Design       | 6/28/2022  | 7/12/2024  | Completed   | \$11,613,477                                  | \$7,584,367                  | \$17,329,843                |
| 4 Implementation     | 7/12/2024  | 8/12/2030  | In Progress | \$226,258,996                                 | \$5,438,978                  | \$186,951,910               |
| 5 Closeout           | 8/12/2030  | 12/31/2030 | Not Started | \$805,451                                     | \$0                          | \$926,832                   |
| 6 Acquisition        |            |            | N/A         | \$0   | \$0                          | \$0                         |
|                      |            |            | Total       | \$250,229,102                                 | \$24,723,111                 | \$216,305,527               |

Current Substantial Completion 9/30/2029

| Baseline Schedule and Costs |            |            |   |  |  |  |  |
|-----------------------------|------------|------------|---|--|--|--|--|
| Phase                       | Start      | End        | Baseline Budget<br>At Completion<br>(BAC) |  |  |  |  |
| 1 Planning                  | 12/11/2018 | 3/12/2019  | \$285,267                                 |  |  |  |  |
| 2 Preliminary Design        | 3/13/2019  | 6/28/2022  | \$8,029,482                               |  |  |  |  |
| 3 Final Design              | 6/28/2022  | 7/24/2024  | \$17,190,160                              |  |  |  |  |
| 4 Implementation            | 7/24/2024  | 3/6/2030   | \$189,873,787                             |  |  |  |  |
| 5 Closeout                  | 3/27/2026  | 12/31/2030 | \$926,832                                 |  |  |  |  |
| 6 Acquisition               |            |            | \$0                                       |  |  |  |  |
|                             |            | Total      | \$216,305,529                             |  |  |  |  |

**Baseline Substantial Completion** 

9/18/2029

Green

# 1134069 WPTP Raw Sewage Pump Replacement STANDALONE

| Scope | ( |
|-------|---|
| JUDE  |   |

Scope Variance Comment Yes.

#### Current Scope

WPTP Raw Sewage Pump Replacement - The objective of this project is to increase the firm capacity of the raw sewage pump (RSP) station from 330 million gallons per day (MGD) to 440 MGD at West Point Treatment Plant in Seattle by replacing the existing biogas driven engine pumps with higher capacity electric motor driven pumps. The project will also make seismic upgrades to the pump station and make improvements to meet National Fire Protection Association (NFPA 820) standards. In addition, the project will also replace the existing boiler system prior to completion of the RSP replacement to provide heat necessary to maintain a stable treatment process.

#### **Baseline Scope**

WPTP Raw Sewage Pump Replacement - The objective of this project is to increase the firm capacity of the raw sewage pump (RSP) station from 330 million gallons per day (MGD) to 440 MGD at West Point Treatment Plant in Seattle by replacing the existing biogas driven engine pumps with higher capacity electric motor driven pumps. The project will also make seismic upgrades to the pump station and make improvements to meet National Fire Protection Association (NFPA 820) standards. In addition, the project will also replace the existing boiler system prior to completion of the RSP replacement to provide heat necessary to maintain a stable treatment process.

Schedule

Green

#### **Schedule Variance Comment**

No variance so far!

| Schedule Comparison: Baseline vs. Current |            |            |          |            |            |          |             |  |
|---|------------|------------|----------|------------|------------|----------|-------------|--|
|   |            | Baseline   |          | Current    |            |          |             |  |
| Schedule                                  | Start      | End        | Duration | Start      | End        | Duration | Status      |  |
| 1 Planning                                | 12/11/2018 | 3/12/2019  | 91       | 12/11/2018 | 3/12/2019  | 91       | Completed   |  |
| 2 Preliminary Design                      | 3/13/2019  | 6/28/2022  | 1203     | 3/13/2019  | 6/28/2022  | 1203     | Completed   |  |
| 3 Final Design                            | 6/28/2022  | 7/24/2024  | 757      | 6/28/2022  | 7/12/2024  | 745      | Completed   |  |
| 4 Implementation                          | 7/24/2024  | 3/6/2030   | 2051     | 7/12/2024  | 8/12/2030  | 2222     | In Progress |  |
| 5 Closeout                                | 3/27/2026  | 12/31/2030 | 1740     | 8/12/2030  | 12/31/2030 | 141      | Not Started |  |
| 6 Acquisition                             |            |            |          |            |            |          | N/A         |  |
| Substantial Completion<br>Date            |            | 9/18/2029  |          |            | 9/30/2029  |          |             |  |

| Schedule Variance Analysis |                             |   |                                  |  |   |  |  |  |  |
|----------------------------|-----------------------------|---|----------------------------------|--|---|--|--|--|--|
|                            | Final Design<br>Start (FDS) | Substantial<br>Completion Date<br>(SCD) | Duration (Days) =<br>(SCD - FDS) | Variance at<br>Completion (VAC) =<br>Current Duration -<br>Baseline Duration | % VAC = (Current<br>Duration - Baseline<br>Duration) / Baseline<br>Duration |  |  |  |  |
| Baseline Schedule          | 6/28/2022                   | 9/18/2029                               | 2639                             | 12   | 0.00%   |  |  |  |  |
| Current Schedule           | 6/28/2022                   | 9/30/2029                               | 2651                             | 12   | 0.00%   |  |  |  |  |

## 1134069 WPTP Raw Sewage Pump Replacement STANDALONE

Cost

📄 Red

#### **Cost Variance Comment**

Current budget forecast (EAC) is \$164,387,188 with a variance of about \$831,747 from the model estimation (0.5%).

| Cost Variance Analysis by Capital Phase |  |                               |   |   |                             |  |  |  |
|---|--|-------------------------------|---|---|-----------------------------|--|--|--|
| Phase                                   | Baseline Budget At<br>Completion (BAC) | ITD Actuals thru SEP-<br>2024 | Current Estimate At<br>Completion (EAC) | Cost Variance At<br>Completions (CVAC =<br>EAC-BAC) | % CVAC =<br>(EAC - BAC)/BAC |  |  |  |
| 1 Planning                              | \$285,267                              | \$285,267                     | \$285,267                               | \$0   | 0.00%                       |  |  |  |
| 2 Preliminary Design                    | \$8,029,482                            | \$11,414,498                  | \$11,265,910                            | \$3,236,429   | 40.00%                      |  |  |  |
| 3 Final Design                          | \$17,190,160                           | \$7,584,367                   | \$11,613,477                            | (\$5,576,683)                                       | -32.00%                     |  |  |  |
| 4 Implementation                        | \$189,873,787                          | \$5,438,978                   | \$226,258,996                           | \$36,385,209  | 19.00%                      |  |  |  |
| 5 Closeout                              | \$926,832                              | \$0                           | \$805,451                               | (\$121,381)   | -13.00%                     |  |  |  |
| 6 Acquisition                           | \$0                                    | \$0                           | \$0                                     | \$0   | 0.00%                       |  |  |  |
| Total                                   | \$216,305,529                          | \$24,723,111                  | \$250,229,102                           | \$33,923,573  | 15.68%                      |  |  |  |

## **Risk Monitored Projects Reporting**

### **RMP-1.** Contracts

| Contractor Name                   | Purpose            | Amount       | Start Date | End Date   | # of Contract<br>Changes | Contract<br>Change Amt |
|-----------------------------------|--------------------|--------------|------------|------------|--------------------------|------------------------|
| Jacobs Engineering Group,<br>Inc. | Design/Engineering | \$23,874,053 | 08/22/2019 | 12/31/2028 | 3                        | \$1,035,468            |
|                                   | Total              | \$23,874,053 |            |            | 3                        | \$1,035,468            |

### **RMP-2.** Contract Change Explanation

Issued NTP for Jacobs contract to provide remaining final design services. Contract amendment is in progress for SDI services. Contract amendment for Kennedy Jenks.

### **RMP-3.** Current Quarter's Key Activities

1. Contract amendment with Kennedy Jenks for its services during the construction. 2. Contract amendment with Jacobs for its SDI services during construction. 3. Mobilization by the Prospect Construction Inc. Preparation of submittals including baseline schedule, schedule of values, etc. and construction kickoff.

#### **RMP-4. Next Quarter's Key Activities**

Continuing with construction as per the construction schedule.

### **RMP-5. Closely Monitored Issues & Risk Summary**

# 1134069 WPTP Raw Sewage Pump Replacement STANDALONE

Competitiveness among the pump suppliers Mitigation plan for the HazMat materials collection and disposal and negotiating with EPA Region 10 on HazMat abatement method application. Submittals for the SRF and WIFIA loan applications and loan agreements. Approval from Ecology of the plans, specs, and Division 0 form as required by the WIFIA & SRF funding. Anticipated low bid turn out for this bidding

## 1033497 South County Recycling and Transfer Station **STANDALONE**

| Subportfolio         | Recycling and Transfer Stations |              |
|----------------------|---------------------------------|--------------|
| Portfolio            | Construction                    |              |
| Publish Quarter      | Q3 2024                         |              |
| RMP Reporting        | Yes - Reporting Required        |              |
| Contact              | Kinyan Lui                      | J - Z - Land |
| Agency               | Solid Waste                     |              |
| Department           | NATURAL RESOURCES AND PARKS     |              |
| Council District(s)  | 7                               |              |
| Actual Baseline Date | 01/11/2022                      |              |
| Target Baseline Date | 07/22/2020                      |              |

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#### **Current Schedule and Costs**

| Phase                | Start     | End       | Status      | Current<br>Estimate At<br>Completion<br>(EAC) | ITD Actuals thru<br>SEP-2024 | ITD Budget thru<br>SEP-2024 |
|----------------------|-----------|-----------|-------------|---|------------------------------|-----------------------------|
| 1 Planning           | 11/1/2010 | 5/30/2018 | Completed   | \$4,055,179                                   | \$4,206,609                  | \$4,040,008                 |
| 2 Preliminary Design | 4/12/2019 | 3/30/2021 | Completed   | \$5,470,875                                   | \$6,262,913                  | \$8,598,780                 |
| 3 Final Design       | 3/12/2021 | 4/28/2023 | Completed   | \$13,671,547                                  | \$13,695,359                 | \$27,365,171                |
| 4 Implementation     | 5/1/2023  | 5/12/2026 | In Progress | \$170,157,853                                 | \$56,162,909                 | \$152,941,440               |
| 5 Closeout           | 10/9/2026 | 10/9/2028 | Not Started | \$3,485,384                                   | \$119,908                    | \$1,774,471                 |
| 6 Acquisition        | 5/1/2012  | 4/28/2023 | Completed   | \$3,006,372                                   | \$3,006,372                  | \$6,257,829                 |
|                      |           |           | Total       | \$199,847,210                                 | \$83,454,070                 | \$200,977,699               |

Current Substantial Completion 5/12/2026

| Baseline Schedule and Costs |           |            |   |  |  |  |  |  |
|-----------------------------|-----------|------------|---|--|--|--|--|--|
| Phase                       | Start     | End        | Baseline Budget<br>At Completion<br>(BAC) |  |  |  |  |  |
| 1 Planning                  | 11/1/2010 | 5/30/2018  | \$4,055,001                               |  |  |  |  |  |
| 2 Preliminary Design        | 4/12/2019 | 3/30/2021  | \$10,026,000                              |  |  |  |  |  |
| 3 Final Design              | 3/12/2021 | 3/3/2023   | \$16,328,000                              |  |  |  |  |  |
| 4 Implementation            | 3/6/2023  | 5/29/2026  | \$106,374,999                             |  |  |  |  |  |
| 5 Closeout                  | 6/1/2026  | 6/1/2028   | \$1,376,000                               |  |  |  |  |  |
| 6 Acquisition               | 5/1/2012  | 12/30/2022 | \$6,223,000                               |  |  |  |  |  |
|                             |           | Total      | \$144,383,000                             |  |  |  |  |  |

**Baseline Substantial Completion** 

5/29/2026

# 1033497 South County Recycling and Transfer Station STANDALONE

| Scope  | Green                  |            |          |                  |                           |          |                                     |  |
|--|------------------------|------------|----------|------------------|---------------------------|----------|-------------------------------------|--|
| Scope Variance Comm  | Scope Variance Comment |            |          |                  |                           |          |                                     |  |
| Current Scope<br>South County Recycling<br>modern transfer and re<br>and lacks recycling serv  | ecycling facility      |            | -        |                  |                           |          | -                                   |  |
| Baseline Scope<br>South County Recycling<br>modern transfer and re<br>and lacks recycling serv | ecycling facility      |            | -        |                  |                           |          | -                                   |  |
| Schedule   | Green                  |            |          |                  |                           |          |                                     |  |
| Schedule Variance Cor  | nment                  |            |          |                  |                           |          |                                     |  |
| Schedule Comparison: Ba  | aseline vs. Curre      | nt         |          |                  |                           |          |                                     |  |
|  |                        | Baseline   |          |                  | Cu                        | urrent   |                                     |  |
| Schedule   | Start                  | End        | Duration | Start            | End                       | Duration | Status                              |  |
| 1 Planning   | 11/1/2010              | 5/30/2018  | 276      | 7 11/1/2010      | 5/30/2018                 | 2767     | Completed                           |  |
| 2 Preliminary Design   | 4/12/2019              | 3/30/2021  | 71       | 3 4/12/2019      | 3/30/2021                 | 718      | Completed                           |  |
| 3 Final Design   | 3/12/2021              | 3/3/2023   | 72       | 1 3/12/2021      | 4/28/2023                 | 777      | Completed                           |  |
| 4 Implementation   | 3/6/2023               | 5/29/2026  | 118      | 5/1/2023         | 5/12/2026                 | 1107     | In Progress                         |  |
| 5 Closeout   | 6/1/2026               | 6/1/2028   | 73       | 1 10/9/2026      | 10/9/2028                 | 731      | Not Started                         |  |
| 6 Acquisition  | 5/1/2012               | 12/30/2022 | 389      | 5 5/1/2012       | 4/28/2023                 | 4014     | Completed                           |  |
| Substantial Completion<br>Date   | 5/29/2026              |            |          |                  | 5/12/2026                 |          |                                     |  |
| Schedule Variance Analy  | sis                    |            |          |                  |                           |          |                                     |  |
|  | Final Design           | Subst      | antial   | uration (Days) = | Variance<br>Completion (V |          | VAC = (Current<br>ration - Baseline |  |

|                   | Final Design<br>Start (FDS) | Substantial<br>Completion Date<br>(SCD) | Duration (Days) =<br>(SCD - FDS) | Completion (VAC) =<br>Current Duration -<br>Baseline Duration | Duration - Baseline<br>Duration) / Baseline<br>Duration |
|-------------------|-----------------------------|---|----------------------------------|---|---|
| Baseline Schedule | 3/12/2021                   | 5/29/2026                               | 1904                             | -17   | 0.00%   |
| Current Schedule  | 3/12/2021                   | 5/12/2026                               | 1887                             | -17   | 0.00%   |

Cost

Red

# 1033497 South County Recycling and Transfer Station STANDALONE

#### **Cost Variance Comment**

9/13/2024- Project spending is slower than the baseline due to incremental delays, primarily in design phase due to permitting lags during the pandemic. Construction invoicing at startup was significantly delayed due to contractor struggles to present an acceptable SOV. Currently pay application production and construction management reviews are running 45-60 days behind the period being charged. The project has executed 20 change orders totaling ~\$5M.

| Cost Variance Analysis by Capital Phase |  |                               |   |   |                             |  |  |  |  |  |  |
|---|--|-------------------------------|---|---|-----------------------------|--|--|--|--|--|--|
| Phase                                   | Baseline Budget At<br>Completion (BAC) | ITD Actuals thru SEP-<br>2024 | Current Estimate At<br>Completion (EAC) | Cost Variance At<br>Completions (CVAC =<br>EAC-BAC) | % CVAC =<br>(EAC - BAC)/BAC |  |  |  |  |  |  |
| 1 Planning                              | \$4,055,001                            | \$4,206,609                   | \$4,055,179                             | \$178   | 0.00%                       |  |  |  |  |  |  |
| 2 Preliminary Design                    | \$10,026,000                           | \$6,262,913                   | \$5,470,875                             | (\$4,555,125)                                       | -45.00%                     |  |  |  |  |  |  |
| 3 Final Design                          | \$16,328,000                           | \$13,695,359                  | \$13,671,547                            | (\$2,656,453)                                       | -16.00%                     |  |  |  |  |  |  |
| 4 Implementation                        | \$106,374,999                          | \$56,162,909                  | \$170,157,853                           | \$63,782,854  | 60.00%                      |  |  |  |  |  |  |
| 5 Closeout                              | \$1,376,000                            | \$119,908                     | \$3,485,384                             | \$2,109,384   | 153.00%                     |  |  |  |  |  |  |
| 6 Acquisition                           | \$6,223,000                            | \$3,006,372                   | \$3,006,372                             | (\$3,216,628)                                       | -52.00%                     |  |  |  |  |  |  |
| Total                                   | \$144,383,000                          | \$83,454,070                  | \$199,847,210                           | \$55,464,210  | 38.41%                      |  |  |  |  |  |  |

## **Risk Monitored Projects Reporting**

### **RMP-1.** Contracts

|                                   |         |              |            |            | # of Contract | Contract     |
|-----------------------------------|---------|--------------|------------|------------|---------------|--------------|
| Contractor Name                   | Purpose | Amount       | Start Date | End Date   | Changes       | Change Amt   |
| HDR                               | Other   | \$20,772,651 | 05/30/2018 | 05/29/2026 | 9             | \$16,924,994 |
| Jacobs Engineering Group,<br>Inc. | Other   | \$13,048,498 | 11/09/2020 | 10/05/2026 | 3             | \$8,172,961  |
|                                   | Total   | \$33,821,148 |            |            | 12            | \$25,097,955 |

### **RMP-2.** Contract Change Explanation

10/10/2024 \*The project has executed 21 construction change orders equaling \$5M. \* The CM Resident Engineer for the project is transitioning out and a new RE is coming on board. The contract will be amended to include this key personnel change.

## **RMP-3. Current Quarter's Key Activities**

# 1033497 South County Recycling and Transfer Station STANDALONE

10/10/2024- Q3 2024 SCRTS construction in progress \*Work onsite progresses, with vertical construction of Transfer Building, Operations Area, trailer bays, South B and South A Detention Vaults, and other site structures. \*Offsite work on West Valley Highway (WVH) utilities work, road work and overwintering preparation underway and to wrap up for the season at the end of October. \*Site to be prepped for delivery of metal building components this winter and the 2025 construction/assembly of the metal Transfer Building. \*Offsite work to upgrade sewer infrastructure on 11th Avenue North in Algona will be completed with final road repairs by the end of September. \*The in-water work window has been extended two weeks into October due to ongoing utilities coordination, and preparation to overwinter the stream and WVH ROW. The construction of a new culvert on West Valley Hwy has been postponed to July 20205 due to new third party utilities construction damage to new cables. There is not sufficient time within the fish window to get all the utilities back out to West Valley Hwy, proof and repair their infrastructure, and then still have two weeks to mobilize for the culvert construction.

### **RMP-4. Next Quarter's Key Activities**

10/10/2024 Q4 2024 Work Forecast \*Prep site and West Valley Hwy for overwintering. Strengthen site stormwater controls as rainy season commences \*Commence West Valley Highway-bordering site retaining walls \*Complete and backfill South Vault A \*Install site utilities at Areas 1, 3, and 5 \*Continue construction of Transfer Building lower level and ground level concrete walls and slabs \* Site to be prepped for delivery of metal building components in January 2025 and the 2025 construction/assembly of the metal Transfer Building. \*Commence occupancy team effort, developing strategies and planning for earliest occupancy \*Commence owner procurements planning

### **RMP-5. Closely Monitored Issues & Risk Summary**

10/10/2024 \* Continue to review and negotiate contractor request for ~\$1M and 88 days for overhead and Gen'l Conds. due to Wetland A unsuitable soils excavation. Although the excavation and hauling costs were paid for via change orders and included OH, the contractor has requested additional days and dollars. Since early this year, the contractor has refused to change their position which the CM feels overstates days and compensation. Team is prepping unilateral change order staking out the county's position and delaying this matter to project end. \*Identified the main SCS subcontractor, Liberty Electric, as the major generator of cost change proposals that overutilize reviewers with lengthy reviews and comment exchanges, cost estimating efforts, and potential delays. The project team is taking steps to structure Liberty's constant stream of substitution requests and requests for more funding according to strict contract terms in view of required documentation and processes that we will be leaning on heavily in anticipation of future claims. Also added prime consultant electrical engineering resources in order to properly assess these proposed changes without causing schedule impacts. We have significant cost additions with site electrical and will spend more on solar panels due to obsolescence of the specified solar panels and the DNRP energy program push for full roof coverage and maximum production. \*West Valley Hwy Culvert installation has been postponed to July 2025. After a really significant coordination effort of multiple impacted utilities to relocate their service infrastructures, the effort to enable the culvert demolition and construction collapsed when it was confirmed that the new cabling infrastructure was damaged and that it would take weeks to work through these new problems, making the culvert installation impossible before the end of the permitted in water work window. The contractor's initial assessment is that substantial completion will not be impacted as long as the utilities work continues this fall and we have that new infrastructure constructed/installed as we move into next spring. We're still coordinating these third-party contractors to complete their work. \*The contractor has confirmed that a scheduling consultant has been engaged to address the county's concerns about the schedule. Continuing pressure on the contractor to comply with scheduling requirements and solve ongoing scheduling concerns.

## Quarterly Administrative Budget Revisions

Budget: 2024 3rd Quarterly Report, Scenario: Executive Proposed, Agency: All, Fund: All, Project: All, Change Type: All

| budget. 2024 std Quarteny Report, Scenario. Executive Proposed, Agency: All, Fund. All, Project. All, Change Type: All |                |   |            |               |              |              |              |              |                 |              |              |            |   |                |
|--|----------------|---|------------|---------------|--------------|--------------|--------------|--------------|-----------------|--------------|--------------|------------|---|----------------|
|  |                |   |            |               | ITD Budget   | ITD Actuals  | ITD Balance  | QTD Adopted  | 2023-2024       | Revised      | Revised      |            |   |                |
| Fund Number - Name   | Project Number | Project Name                                    | Class Code | Revision Type | thru 6/2024  | thru 6/2024  | thru 6/2024  | Budget       | Budget Revision | Budget       | Balance      | Pct Change | Description of Budget Request   | Project Status |
| 3611 WATER QUALITY<br>CONSTRUCTION   | 1139051        | West Point EPS Isolation Gate<br>Rehabilitation | STANDALONE | Emergent Need | \$2,566,000  | \$1,055,518  | \$1,510,482  | \$0          | \$4,226,000     | \$6,792,000  | \$5,736,482  | 164.69%    | The construction schedule has been expedited.<br>Additional appropriation is needed to issue a<br>Construction Notice to Proceed (NTP). The<br>change was implemented in EBS on Aug 30,<br>2024. This request represents a 22% increase in<br>relation to the most current Estimate at<br>Completion. |                |
| 3611 WATER QUALITY<br>CONSTRUCTION   | 1048049        | WTD CIP Contingency Fund                        | STANDALONE | Emergent Need | \$35,956,588 | \$4,117      | \$35,952,471 | \$0          | (\$4,226,000)   | \$31,730,588 | \$31,726,471 |            | This request is to transfer the spending<br>authority to other project for its emergent<br>need. The change was implemented in EBS on<br>Aug 30, 2024.  | No Cost        |
| 3611 WATER QUALITY CONSTRUCTION Emergent Need Subtotal   |                |   |            |               |              | \$0          | \$0          | \$36,916,016 |                 |              |              |            |   |                |
| 3611 WATER QUALITY CONSTRUCTION Subtotal   |                |   |            |               |              | \$0          | \$0          | \$36,916,016 |                 |              |              |            |   |                |
| Grand Total  |                |   |            | \$38,522,588  | \$1,059,635  | \$37,462,953 | \$0          | \$0          | \$36,916,016    | \$37,462,953 | 0.0%         |            |   |                |