

BUDGET MANAGEMENT REPORT QUARTER 4, 2024



King County

**KING COUNTY
OFFICE OF PERFORMANCE,
STRATEGY, AND BUDGET**

Budget and Management Report

4th Quarter 2024

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2024 4th Quarter Budget Management Report
Funds and Appropriations Monitored in 4th Quarter of 2024

Fund/Appropriation	Fund Description
000000010	CURRENT EXPENSE SUB-FUND
000001120	BEHAVIORAL HEALTH
000001180	LODGING TAX
000002142	GRANTS SUBFUND CSLFRF
000002460	HOUSING AND COMMUNITY DEVELOPMENT
000003641	PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL
000003642	TRANSIT REVENUE FLEET CAPITAL
000004641	PUBLIC TRANSPORTATION OPERATING
000004643	TRANSIT REVENUE STABILIZATION
000008430	PUBLIC TRANSPORTATION OPERATING
000003681	REAL ESTATE EXCISE TAX NUMBER 1
000003682	REAL ESTATE EXCISE TAX NUMBER 2
000003611	WATER QUALITY CONSTRUCTION*
000003612	WATER QUALITY INTERNALLY FINANCE PROJECTS*
000004611	WATER QUALITY OPERATING*
000008920	WATER QUALITY REV BOND*

*Q4 2024 WTD monitoring will occur alongside Q1 2025 monitorings

Total # of Funds 12

2025 General Fund (10) Financial Plan (in millions)
Summary includes Inmate Welfare (16) and Goat Hill Garage Operations (1415) subfunds as reported in ACFR

	2021-2022 Actuals*	2023-2024 Adopted Budget*	2023-2024 Current Budget	2023-2024 Biennial-to-Date Actuals	2023-2024 Estimated	2025 Projected	2026-2027 Projected	2028-2029 Projected
1	BEGINNING FUND BALANCE	174.2	225.9	291.8	291.8	265.1	136.8	(15.3)
3	REVENUES*							
4	Property Tax*	785.2	821.2	824.3	824.3	430.6	890.0	929.0
5	Sales Tax*	364.7	381.2	384.8	353.2	197.3	415.4	441.3
6	Federal Revenue	199.7	113.6	151.2	151.2	9.2	18.3	18.3
7	State Revenue	52.1	43.7	51.9	51.9	24.6	49.1	49.1
8	Fines, Fees, Transfers	174.8	178.6	186.3	186.3	115.7	180.7	183.0
9	Charges for Services	584.5	660.7	662.2	650.2	366.1	758.6	800.9
10	Other Taxes	17.4	11.0	9.6	9.6	6.3	12.8	11.3
11	Interest	15.2	31.4	60.5	121.2	21.3	34.3	29.4
13	General Fund Revenues	2,193.6	2,241.3	2,330.8	2,348.1	1,171.1	2,359.2	2,462.3
15	EXPENDITURES							
16	Justice and Safety	1,429.7	1,677.4	1,677.4	1,678.1	900.6	1,873.7	1,986.2
17	Administration/General Government	363.1	446.2	446.2	434.6	249.8	425.8	451.4
18	Public Health	81.4	81.1	81.1	80.5	20.5	41.4	43.8
19	Debt Service	66.2	66.1	66.1	45.7	40.1	86.8	95.0
20	Elections	46.5	50.8	50.8	57.1	31.5	59.2	62.7
21	Human Services	63.1	52.8	52.8	58.9	22.3	39.6	28.1
22	Physical Environment	11.2	19.5	19.5	20.8	19.7	31.1	33.0
23	Supplementals/Carryover/Reappropriations	0.0	0.0	108.1	0.0	40.8	0.0	0.0
25	Underexpenditures*	0.0	(47.0)	(47.0)	0.0	(25.8)	(51.4)	(54.3)
27	General Fund Expenditures	2,061.2	2,346.9	2,455.0	2,375.8	1,299.4	2,506.1	2,646.1
29	Other Fund Transactions *	21.8	10.2	(6.4)	(6.4)	0.0	5.2	10.5
31	Ending Fund Balance	291.8	110.1	174.0	282.4	136.8	(15.3)	(209.6)
33	DESIGNATIONS AND SUBFUNDS *							
34	Designations	3.9	3.0	3.6	3.6	3.3	2.9	2.5
35	Subfund Balances	1.0	0.0	0.0	0.0	0.0	0.0	0.0
36	EXPENDITURE RESERVES							
37	Carryover and Reappropriation	10.2	10.3	10.3	0.0	5.2	10.5	10.5
38	Credit Rating Reserve*	3.7	4.3	4.3	4.3	4.9	6.1	7.3
39	Executive Contingency	0.1	0.1	0.1	0.1	0.1	0.1	0.1
40	South Park Bridge Post Annexation Operations	0.0	0.0	0.0	0.0	0.0	0.0	2.0
44	Trial Court Improvement Account Reserve	1.0	1.5	1.1	1.1	1.4	2.0	2.6
45	Criminal Justice Expense Reserve*	7.4	2.8	2.4	0.0	0.0	0.0	0.0
46	COVID Response Reserve*	42.5	0.0	0.0	0.0	28.6	28.6	28.6
47	Risk Reserve*	155.4	26.2	167.5	167.5	18.5	13.4	17.6
49	Reserves	214.6	48.3	189.3	184.6	69.9	71.5	71.1
51	Ending Undesignated Fund Balance*	77.1	61.8	(15.2)	97.8	66.9	(86.8)	(280.6)
53	6% Undesignated Fund Balance Minimum	57.9	53.0	52.8	52.8	50.1	51.4	53.4
55	Over/(Under) 6% Minimum	19.3	8.8	(68.0)	45.0	16.7	(138.2)	(334.0)
57	Over/(Under) 8.0%	0.0	(8.8)	(85.6)	27.4	0.0	(155.3)	(351.8)
59	Rainy Day Reserve	24.7	22.6	22.6	26.2	27.0	28.6	30.4

2025 General Fund Financial Plan Footnotes

- 2023-2024 Estimated reflects PSB's best estimate of total biennial revenues and expenditures through 12/31/2024.
- 2025 Projected Budget is consistent with the budget system of record (PBCS) and expected supplemental appropriations.
- Revenue estimates for 2025 - 2029 are based on forecasts adopted by the Forecast Council or interim forecasts published by the Office of Economic and Financial Analysis (OEFA), whichever have been most recently updated, and revenue estimates provided by General Fund appropriation units. The percentages below are the expected percent change over the prior budget cycle.

	2025	2026-2027	2028-2029
Property Tax	As Adopted	3.3%	4.4%
Sales Tax (including sales tax dedicated to criminal justice)	As Adopted	5.3%	6.2%
All Other*	As Adopted	-3.0%	3.6%
Blended Revenue Growth Rate	As Adopted	0.7%	4.4%

*Other revenues are projected to fall in 2025 assuming federal COVID relief and state funding for the Blake decision response both end.

- Property Tax forecasts for 2025 - 2029 are based on August 2024 OEFA forecast adopted by the Forecast Council and assume the current property tax structure and a collection rate of 100%.
- Sales Tax forecasts for 2025 - 2029 are based on the August 2024 forecast provided by OEFA.
- Expenditure estimates for 2026-2027 and 2028-2029 are based on the following assumptions. The percentages indicate the expected percentage change over the previous budget cycle.

	2025	2026-2027	2028-2029
CPI (Seattle July to June CPI-U)	As Adopted	5.8%	5.6%
Blended Labor	As Adopted	4.5%	5.3%
Operating GF Transfers	As Adopted	4.5%	5.3%
Blended Operating Growth Rate	As Adopted	5.4%	6.3%

- CIP General Fund Transfer budget and outyear assumptions (in millions)

	2025	2026-2027	2028-2029
Building Repair and Replacement	1.7	2.0	2.1
GF-backed IT Projects	2.4	2.5	2.6
Expenditure of Designated Fund Balance	-	-	-
Total	4.1	4.5	4.8

- The debt service schedule for 2025 - 2029 is based on the following table (in millions):

Debt Service Elements	2025	2026-2027	2028-2029
Existing Debt Issues	29.6	43.1	37.4
New Debt Issuance	10.0	41.2	53.2
Debt contingency for new issues and variable rate	0.5	2.5	4.5
Total Debt Service	40.1	86.8	95.0

Based on current projections, projected debt service expense will not exceed the County's policy that debt service should be less than 6% of General Fund expenditures.

- The 2025 Adopted Budget includes vacancy assumptions in the majority of General Fund operating budgets. This is budgeted directly in appropriation units. An additional underexpenditure assumption of \$25.5 million is included in the annual budget, reflecting an assumed \$20.3 million in actual underexpenditures and a reappropriation of \$5.2 million into 2026-2027.

- Designations and subfund balances include the following for each of the years (in millions):

	2025	2026-2027	2028-2029
Loans	0.0	0.0	0.0
Assigned for Capital Projects	0.0	0.0	0.0
Crime Victim Compensation Program	0.7	0.7	0.7
Drug Enforcement Program	1.4	1.4	1.4
Anti-Profiteering Program	0.1	0.1	0.1
Dispute Resolution	0.0	0.0	0.0
Wheelchair Access	1.0	0.6	0.2

2025 General Fund Financial Plan Footnotes

Total*	3.3	2.9	2.5
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*Totals may not match financial plan exactly due to rounding

- The Credit Rating Reserve dedicates fees collected from other county funds to increase fund balance and maintain the county's bond rating. Other funds that have issued debt and benefit from the county's bond rating through lower interest contribute to this reserve based on the amount of outstanding principal on LTGO debt. 35% of the Credit Enhancement Fee is placed in this reserve. The goal for this reserve is to reach 1% of total outstanding GO debt backed by the full faith and credit of the General Fund.
- The Risk Reserve sets aside fund balance to mitigate known and unknown risks.
- County policy requires undesignated fund balance of 6%-8% of certain revenues. Per county policy, the county will strive to maintain reserves in times of economic prosperity to offset times of declining revenue.

Parameters

Start Year	2023
End Year	2024
Fund	
Quarter	8
Include GAAP?	No
Benchmark Percentage	100

**King County Operating and Capital Funds
Q4 2024**

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Fund	Fund Description		2023/2024 Budget (Per EBS G/L)	Q4 2024 Actuals (Per EBS G/L)	% of Budget (100% benchmark)
000000010	CURRENT EXPENSE SUB-FUND	Expense	\$ 2,520,964,448	\$ 2,369,582,916	94.0%
		Revenue	\$ 2,232,816,758	\$ 2,351,057,747	105.3%
000000016	INMATE WELFARE FUND	Revenue	\$ 0	\$ 112,470	
000000017	GF LTGO BONDS SUBFUND 2023B	Expense	\$ 0	\$ 34,904	
		Revenue	\$ 0	\$ 34,904	
000000018	LTGO SERIES 2024A VP BONDS	Revenue	\$ 0	\$ 1,305,974	
000001030	COUNTY ROAD FUND	Expense	\$ 254,029,625	\$ 240,949,749	94.9%
		Revenue	\$ 249,433,438	\$ 245,646,216	98.5%
000001040	SW POST CLOSURE LF MAINT	Expense	\$ 4,355,790	\$ 4,016,459	92.2%
		Revenue	\$ 4,412,481	\$ 6,026,844	136.6%
000001060	VETERANS RELIEF	Expense	\$ 7,499,205	\$ 7,452,473	99.4%
		Revenue	\$ 7,023,983	\$ 6,979,613	99.4%
000001070	DEVELOPMENTAL DISABILITY	Expense	\$ 199,236,796	\$ 194,191,089	97.5%
		Revenue	\$ 199,996,179	\$ 197,509,647	98.8%
000001080	DCHS ADMINISTRATION	Expense	\$ 29,097,264	\$ 26,657,547	91.6%
		Revenue	\$ 29,097,260	\$ 31,787,121	109.2%
000001090	RECORDER'S O & M FUND	Expense	\$ 3,951,997	\$ 3,571,353	90.4%
		Revenue	\$ 3,543,652	\$ 2,557,083	72.2%
000001110	EMERGENCY TELEPHONE E911	Expense	\$ 55,019,502	\$ 44,460,497	80.8%
		Revenue	\$ 52,719,585	\$ 55,443,717	105.2%
000001120	BEHAVIORAL HEALTH	Expense	\$ 888,522,789	\$ 873,800,205	98.3%
		Revenue	\$ 799,857,741	\$ 843,680,921	105.5%
000001135	MIDD	Expense	\$ 234,291,782	\$ 198,557,716	84.7%
		Revenue	\$ 184,985,771	\$ 187,748,350	101.5%
000001143	VETERANS SENIORS & HUMAN SERVICES L	Expense	\$ 176,965,041	\$ 111,419,813	63.0%
		Revenue	\$ 68,257,522	\$ 84,334,695	123.6%
000001144	VETS SEN AND HUMAN SVCS LEVY 2024-2	Revenue	\$ 0	\$ 70,444,632	
000001160	DOORS OPEN PROGRAM	Expense	\$ 72,879,178	\$ 0	0.0%
		Revenue	\$ 72,879,178	\$ 71,432,236	98.0%
000001170	ARTS & CULTURAL DEV FUND	Expense	\$ 45,010,843	\$ 38,423,455	85.4%
		Revenue	\$ 45,010,843	\$ 35,848,168	79.6%
000001172	2016 LTGO TAXABLE BONDS FOR CDA BLD	Revenue	\$ 0	\$ 4,142	
000001180	LODGING TAX FUND	Expense	\$ 92,982,600	\$ 72,571,671	78.0%
		Revenue	\$ 74,442,354	\$ 79,698,978	107.1%
000001181	LODGING TAX 2021 GO BOND SUBFUND	Expense	\$ 0	\$ 6,744	
		Revenue	\$ 0	\$ 159	
000001190	EMERGENCY MEDICAL SERVICE	Expense	\$ 259,634,852	\$ 223,129,516	85.9%
		Revenue	\$ 237,813,010	\$ 248,254,431	104.4%
000001200	TREASURERS O & M	Expense	\$ 0	\$ 679,490	
		Revenue	\$ 0	\$ 805,101	
000001210	SHARED SERVICES FUND	Expense	\$ 112,022,320	\$ 95,301,868	85.1%
		Revenue	\$ 106,031,722	\$ 101,975,387	96.2%

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Fund	Fund Description		2023/2024 Budget (Per EBS G/L)	Q4 2024 Actuals (Per EBS G/L)	% of Budget (100% benchmark)
000001211	SURFACE WATER MGT FUND	Expense	\$ 101,062,474	\$ 98,992,132	98.0%
		Revenue	\$ 92,656,474	\$ 94,430,136	101.9%
000001220	AUTO FINGERPRINT IDENT FD	Expense	\$ 44,530,986	\$ 38,775,604	87.1%
		Revenue	\$ 47,476,040	\$ 50,250,810	105.8%
000001280	LOCAL HAZARDOUS WASTE FD	Expense	\$ 43,885,692	\$ 37,007,639	84.3%
		Revenue	\$ 37,913,658	\$ 42,033,598	110.9%
000001290	YTH AMATEUR SPRTS FUND	Expense	\$ 17,588,654	\$ 8,204,439	46.6%
		Revenue	\$ 13,427,243	\$ 13,929,895	103.7%
000001292	2018 GO BONDS YTH SPORTS FACILITY G	Revenue	\$ 0	\$ 16,279	
000001311	NOXIOUS WEED CONTROL	Expense	\$ 11,034,926	\$ 10,136,798	91.9%
		Revenue	\$ 10,074,478	\$ 9,437,028	93.7%
000001320	HEALTH THROUGH HOUSING FUND	Expense	\$ 151,616,015	\$ 107,850,297	71.1%
		Revenue	\$ 139,736,972	\$ 149,446,480	106.9%
000001330	KC EMPLOYEE DEFERRED COMP ADMIN	Expense	\$ 1,013,096	\$ 901,185	89.0%
		Revenue	\$ 895,976	\$ 1,016,102	113.4%
000001340	PERMITTING DIVISION FUND	Expense	\$ 32,689,077	\$ 31,953,809	97.8%
		Revenue	\$ 32,521,505	\$ 27,624,473	84.9%
000001341	CODE COMPLIANCE AND ABATEMENT FUND	Expense	\$ 1,117,838	\$ 613,701	54.9%
		Revenue	\$ 1,100,000	\$ 618,217	56.2%
000001346	DPER GENERAL PUBLIC SERVICES	Expense	\$ 6,773,923	\$ 6,765,936	99.9%
		Revenue	\$ 6,522,971	\$ 6,599,219	101.2%
000001350	DEPT OF LOCAL SERVICES	Expense	\$ 30,173,619	\$ 21,183,295	70.2%
		Revenue	\$ 29,246,563	\$ 23,216,882	79.4%
000001351	DLS LTGO 2024A BOND FUND	Revenue	\$ 0	\$ 3,215	
000001352	DLS 2024B BOND FUND	Revenue	\$ 0	\$ 721,532	
000001381	PRKS TRUST & CONTRIBUTION	Revenue	\$ 0	\$ 823	
000001411	RAINY DAY RESERVE FUND	Expense	\$ 0	\$ 797	
		Revenue	\$ 0	\$ 1,594,782	
000001415	PARKING FACILITIES	Expense	\$ 6,503,670	\$ 6,501,710	100.0%
		Revenue	\$ 10,144,472	\$ 10,368,677	102.2%
000001421	COMMUNITY SERVICES OPERATING FUND	Expense	\$ 27,016,540	\$ 23,857,483	88.3%
		Revenue	\$ 24,686,821	\$ 23,217,315	94.0%
000001431	ANIMAL SERVICES FND	Expense	\$ 16,766,379	\$ 16,759,221	100.0%
		Revenue	\$ 15,438,890	\$ 15,854,483	102.7%
000001432	ANIMAL BEQUEST FND	Expense	\$ 450,000	\$ 450,000	100.0%
		Revenue	\$ 1,247,000	\$ 746,369	59.9%
000001451	PARKS OPERATING LEVY	Expense	\$ 144,163,401	\$ 132,282,364	91.8%
		Revenue	\$ 129,628,524	\$ 129,729,700	100.1%
000001452	OS TRAILS & ZOO LEVY SUBF	Expense	\$ 0	\$ 37,486	
		Revenue	\$ 0	\$ 11,217	
000001453	PARKS OPEN SPACE AND TRAILS LEVY	Expense	\$ 0	\$ 1,252,263	
		Revenue	\$ 0	\$ 73,813	
000001454	PARKS REC TRAILS OPEN SPACE LEVY	Expense	\$ 308,662,603	\$ 223,926,632	72.5%
		Revenue	\$ 308,545,190	\$ 224,172,749	72.7%

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Fund	Fund Description		2023/2024 Budget (Per EBS G/L)	Q4 2024 Actuals (Per EBS G/L)	% of Budget (100% benchmark)
000001460	CRISIS CARE CENTERS	Expense	\$ 85,936,000	\$ 8,448,938	9.8%
		Revenue	\$ 120,077,254	\$ 120,090,106	100.0%
000001471	HISTORCL PRSRVTN & H PRGM	Expense	\$ 1,369,198	\$ 1,326,653	96.9%
		Revenue	\$ 1,286,689	\$ 949,437	73.8%
000001472	CULTURAL RESOURCES MITIGATION	Expense	\$ 0	\$ 15,933	
		Revenue	\$ 0	\$ 102,225	
000001480	BEST STARTS FOR KIDS LEVY	Expense	\$ 295,254,809	\$ 266,402,198	90.2%
		Revenue	\$ 288,258,949	\$ 283,347,203	98.3%
000001481	BEST STARTS FOR KIDS LEVY REVENUE 2	Revenue	\$ 0	\$ 9,402,909	
000001490	PUGET SOUND TAXPAYER ACCOUNTABILITY	Expense	\$ 20,441,795	\$ 10,184,463	49.8%
		Revenue	\$ 19,570,000	\$ 20,272,845	103.6%
000001511	PUGET SOUND EMERGENCY RADIO NETWORK	Expense	\$ 77,619,807	\$ 76,868,813	99.0%
		Revenue	\$ 73,774,782	\$ 74,380,632	100.8%
000001561	KC FLD CNTRL OPR CONTRACT	Expense	\$ 282,309,520	\$ 27,146,071	9.6%
		Revenue	\$ 178,092,021	\$ 26,887,819	15.1%
000001600	DEPT OF NATURAL RESOURCES AND PARKS	Expense	\$ 18,388,539	\$ 17,614,723	95.8%
		Revenue	\$ 18,353,240	\$ 18,820,040	102.5%
000001800	PUBLIC HEALTH	Expense	\$ 620,475,136	\$ 576,453,718	92.9%
		Revenue	\$ 648,768,355	\$ 606,577,771	93.5%
000001802	SETTLEMENT SUBFUND	Expense	\$ 5,538,652	\$ 1,192,444	21.5%
		Revenue	\$ 5,698,258	\$ 41,968,121	736.5%
000001820	INTERCOUNTY RIVER IMPROV	Revenue	\$ 0	\$ 46	
000001850	ENVIRONMENTAL HEALTH FUND	Expense	\$ 78,657,434	\$ 76,598,836	97.4%
		Revenue	\$ 75,084,493	\$ 75,315,066	100.3%
000001851	EQUITABLE WASTEWATER FUTURES PROJEC	Revenue	\$ 0	\$ 86,349	
000001852	EQUITY WASTEWATER FUTURES PROJ LTGO	Revenue	\$ 0	\$ 1,652,659	
000001890	PUBLIC HEALTH ADMINISTRATION FUND	Expense	\$ 34,996,480	\$ 34,005,723	97.2%
		Revenue	\$ 35,201,576	\$ 34,005,722	96.6%
000002140	GRANTS FUND	Expense	\$ 35,469,644	\$ 28,191,222	79.5%
		Revenue	\$ 35,469,647	\$ 35,087,136	98.9%
000002142	GRANTS SUBFUND - CSLFRF	Expense	\$ 0	\$ 5,908,107	
		Revenue	\$ 0	\$ 4,538,684	
000002143	KCSO HELICOPTER GO BONDS SUBFUND	Expense	\$ 0	\$ 1,526,532	
		Revenue	\$ 0	\$ 4,937,485	
000002240	EMPLOYMENT & EDUCATN RESOURCES FD	Expense	\$ 43,460,529	\$ 41,150,341	94.7%
		Revenue	\$ 43,709,601	\$ 41,428,714	94.8%
000002460	FED HOUSNG & COMM DEV FND	Expense	\$ 616,843,738	\$ 518,609,088	84.1%
		Revenue	\$ 630,071,546	\$ 480,610,507	76.3%
000002462	CDBG GREENBRIDGE LN REPAY	Expense	\$ 0	\$ 539,219	
000002465	HCD RENTAL ASSISTANCE	Expense	\$ 0	\$ 39,178,763	
		Revenue	\$ 0	\$ 46,066,514	
000002466	2021 LTGO BOND HCDF2460	Revenue	\$ 0	\$ -45,548,366	
000002467	2023C LTGO TAXABLE SOCIAL BOND HCDF	Revenue	\$ 0	\$ 100,692,152	

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000003151	CONSERV FUTURES SUB-FUND	Expense	\$ 0	\$ 112,698,942	
		Revenue	\$ 0	\$ 154,829,933	
000003154	GO BONDS CONSERVATION SUBFUND	Revenue	\$ 0	\$ 23,161,677	
000003160	PARKS REC OPEN SPACE	Expense	\$ 0	\$ 58,169,909	
		Revenue	\$ 0	\$ 58,753,379	
000003161	PARKS BOND 3160 SUB	Revenue	\$ 0	\$ -23,750,910	
000003162	PARKS CIP SERIES LTGO 2023B	Revenue	\$ 0	\$ 11,193,232	
000003170	E 911 CAPITAL FUND	Expense	\$ 0	\$ 2,995,787	
		Revenue	\$ 0	\$ 1,200,200	
000003230	DPH TECHNOLOGY CAPITAL FUND	Expense	\$ 0	\$ 3,545,634	
		Revenue	\$ 0	\$ 4,917,723	
000003240	DCHS TECHNOLOGY CAPITAL FUND	Expense	\$ 0	\$ 2,991,076	
		Revenue	\$ 0	\$ 2,987,522	
000003250	DES TECHNOLOGY FUND	Expense	\$ 0	\$ 5,594,575	
		Revenue	\$ 0	\$ 5,586,250	
000003251	2019B LTGO BONDS - DES SUBFND	Revenue	\$ 0	\$ 19	
000003280	PSB GENERAL FUND TECHNOLOGY CAPITAL	Expense	\$ 0	\$ 5,206,822	
		Revenue	\$ 0	\$ 5,241,495	
000003281	DPD LTGO BONDS SUBFUND 2019B	Expense	\$ 0	\$ 44	
		Revenue	\$ 0	\$ -1,909,274	
000003282	2023A LTGO BONDS SUBFUND GF	Revenue	\$ 0	\$ 1,524,706	
000003283	2024A DAJD LTGO VP BONDS SUBFUND GF	Revenue	\$ 0	\$ 2,070,213	
000003284	2024A PAO LTGO VP BONDS SUBFUND GF	Revenue	\$ 0	\$ 1,683,336	
000003292	SWM CIP NON-BOND SUBFUND	Expense	\$ 0	\$ 32,737,281	
		Revenue	\$ 0	\$ 53,061,510	
000003310	LONG-TERM LEASES	Expense	\$ 0	\$ 77,518,077	
		Revenue	\$ 0	\$ 77,079,340	
000003350	YOUTH SRVS FACILTS CONST	Revenue	\$ 0	\$ 55,240	
000003361	PUGET SOUND EMERGENCY RADIO NETWORK	Expense	\$ 0	\$ 66,537,738	
		Revenue	\$ 0	\$ 61,428,224	
000003380	AIRPORT CONSTRUCTION	Expense	\$ 0	\$ 24,375,089	
		Revenue	\$ 0	\$ 41,895,500	
000003421	MJR MNTNCE RSRV SUB-FUND	Expense	\$ 0	\$ 13,007,095	
		Revenue	\$ 0	\$ 35,957,075	
000003425	LTGO BOND - F3421	Revenue	\$ 0	\$ -7,593,096	
000003427	LTGO 2024A VP BOND-F3421	Revenue	\$ 0	\$ 10,350,828	
000003428	2024B LTGO VP BOND-F3421	Revenue	\$ 0	\$ 382,085	
000003473	RADIO COMM SRVS CIP FUND	Expense	\$ 0	\$ 1,963,252	
		Revenue	\$ 0	\$ 1,540,103	
000003522	OS KC NON BND FND SUBFUND	Expense	\$ 0	\$ 819,544	
		Revenue	\$ 0	\$ 979,780	
000003525	LTGO BONDS OPEN SPACE SUBFUND	Revenue	\$ 0	\$ 608,544	

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000003571	KC FLD CNTRL CAP CONTRACT	Expense Revenue	\$ 0 \$ 0	\$ 106,047,838 \$ 107,309,374	
000003581	PARKS CAPITAL FUND	Expense Revenue	\$ 0 \$ 0	\$ 148,175,346 \$ 199,931,365	
000003591	KC MARINE CONST	Expense Revenue	\$ 0 \$ 0	\$ 100,567 \$ 227,451	
000003611	WATER QUALITY CONST-UNRES	Expense Revenue	\$ 0 \$ 0	\$ 663,465,756 \$ 20,995,644	
000003612	WTD INTERNALLY FINANCED PROJECTS FU	Expense Revenue	\$ 0 \$ 0	\$ 187,262 \$ 391,224	
000003641	PUBLIC TRANS CONST-UNREST	Expense Revenue	\$ 0 \$ 0	\$ 307,720,268 \$ 278,441,479	
000003642	PUBLIC TRANS REVENUE FLEET CAPITAL	Expense Revenue	\$ 0 \$ 0	\$ 57,509,037 \$ 90,707,250	
000003673	CRITICAL AREAS MITIGATION	Expense Revenue	\$ 0 \$ 0	\$ 7,461,415 \$ 9,686,097	
000003681	REAL ESTATE EXCISE TX CAP	Expense Revenue	\$ 0 \$ 0	\$ 20,375,485 \$ 18,698,656	
000003682	REAL ESTATE EXCISE TX 2	Expense Revenue	\$ 0 \$ 0	\$ 32,779,782 \$ 19,229,760	
000003691	TRNSF OF DEV CREDIT PROG	Expense Revenue	\$ 0 \$ 0	\$ 4,838,637 \$ 1,096,500	
000003740	COUNTY HOSPITAL CAPITAL FUND	Expense Revenue	\$ 0 \$ 0	\$ 156,561 \$ 163,889	
000003750	HMC CAPITAL PROGRAM 2020 PROP 1	Expense Revenue	\$ 0 \$ 0	\$ 70,305,470 \$ 70,822,761	
000003751	HMC CAPITAL UTGO SERIES 2021	Revenue	\$ 0	\$ -16,045,134	
000003752	HMC CAPITAL UTGO SERIES 2023A	Expense Revenue	\$ 0 \$ 0	\$ 534,513 \$ 56,112,017	
000003753	HMC CAPITAL UTGO SERIES 2024	Expense Revenue	\$ 0 \$ 0	\$ 506,899 \$ 115,873,857	
000003760	UNINCORP KING COUNTY CAPITAL	Expense Revenue	\$ 0 \$ 0	\$ 8,894,144 \$ 8,477,474	
000003761	DLS LTGO 2024A UKC CAPITAL BOND FUN	Revenue	\$ 0	\$ 1,799	
000003762	DLS UKC 2024B CAPITAL BOND FUND	Revenue	\$ 0	\$ 512,026	
000003771	OIRM CAPITAL PROJECTS	Expense Revenue	\$ 0 \$ 0	\$ 13,548,567 \$ 35,458,267	
000003775	2015 LTGO SERIES B - KCIT	Expense Revenue	\$ 0 \$ 0	\$ 633,156 \$ -634,242	
000003777	2019B LTGO BOND SUB FUND - KCIT	Expense Revenue	\$ 0 \$ 0	\$ 542,300 \$ 20,034	
000003778	2020A LTGO BOND SUB FUND - KCIT	Expense Revenue	\$ 0 \$ 0	\$ 27,412 \$ 140	

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000003779	2022A LTGO BOND SUB FUND - KCIT	Expense Revenue	\$ 0 \$ 0	\$ 4,934 \$ 59	
00000377A	2024A LTGO BOND SUB FUND - KCIT	Expense Revenue	\$ 0 \$ 0	\$ 165,905 \$ 3,792,626	
000003781	ITS CAPITAL	Expense Revenue	\$ 0 \$ 0	\$ 13,734,414 \$ 13,854,255	
000003782	2024B LTGO BOND SUB FUND - KCIT	Expense Revenue	\$ 0 \$ 0	\$ 11,151 \$ 1,977,237	
000003791	HMC ALTERNATIVE FINANCING PROJECTS	Expense Revenue	\$ 0 \$ 0	\$ 2,311,553 \$ 83,029	
000003798	HMC KC ALTERNATIVE REPORTING	Expense Revenue	\$ 0 \$ 0	\$ 1,391,770 \$ 1,739,835	
000003810	SW CAP EQUIP REPLACEMENT	Expense Revenue	\$ 0 \$ 0	\$ 16,971,565 \$ 12,253,139	
000003830	ENVIRONMENTAL RESERVE	Revenue	\$ 0	\$ 77,802	
000003850	RENTON MAINTENANCE FACIL	Expense Revenue	\$ 0 \$ 0	\$ 3,384,879 \$ 196,080	
000003855	COUNTY ROAD MAJOR MAINTENANCE FUND	Expense Revenue	\$ 0 \$ 0	\$ 45,700,928 \$ 48,274,259	
000003857	2021 SERIES A GO BONDS BRIDGES SUBF	Expense Revenue	\$ 0 \$ 0	\$ 126 \$ -505,392	
000003858	2022 SERIES A GO BONDS BRIDGES SUBF	Revenue	\$ 0	\$ -1,713,263	
000003859	2023 SERIES B GO BONDS BRIDGES SUBF	Revenue	\$ 0	\$ 6,179,576	
000003860	COUNTY ROAD CONSTRUCTION	Expense Revenue	\$ 0 \$ 0	\$ -19,023 \$ 79,743	
000003865	KING COUNTY ROAD CONSTRUCTION	Expense Revenue	\$ 0 \$ 0	\$ 9,264,201 \$ 13,496,096	
000003866	2024B LTGO BONDS SUBFUND - ROADS	Revenue	\$ 0	\$ 1,011,939	
000003901	SOLID WASTE CONSTRUCTION	Expense Revenue	\$ 0 \$ 0	\$ 113,190,908 \$ 103,771,995	
000003908	SOLID WASTE CONSTR 2017 LTGO BND	Revenue	\$ 0	\$ -585	
000003910	LANDFILL RESERVE FUND	Expense Revenue	\$ 0 \$ 0	\$ 23,000,220 \$ 38,642,797	
000003911	2021A LTGO BOND SW FACILITIES	Revenue	\$ 0	\$ -19,411,843	
000003912	2023A LTGO BOND SW FACILITIES	Revenue	\$ 0	\$ -50,245,287	
000003913	2023B LTGO BOND SW FACILITIES	Revenue	\$ 0	\$ -30,132,991	
000003914	2024A LTGO BOND SW FACILITIES	Revenue	\$ 0	\$ 15,539,620	
000003915	2024B LTGO VP AND REFUNDING	Revenue	\$ 0	\$ 33,225,772	
000003951	BLDG REPAIR/REPL SUBFUND	Expense Revenue	\$ 0 \$ 0	\$ 109,297,313 \$ 37,609,357	
000003952	LTGO BOND - F3951	Revenue	\$ 0	\$ -1,428,121	
000003954	2019 LTGO SERIES B - FMD	Revenue	\$ 0	\$ 30,819	
00000395A	2020 LTGO SERIES A - FMD	Revenue	\$ 0	\$ 105,436	

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00000395B	2023 LTGO SERIES 2023A	Expense	\$ 0	\$ 19,918	
		Revenue	\$ 0	\$ 4,167,854	
000003961	HMC REPAIR AND REPLAC FD	Expense	\$ 0	\$ 72,235,593	
		Revenue	\$ 0	\$ 65,601,673	
000004040	SOLID WASTE OPERATING	Expense	\$ 364,236,362	\$ 363,866,728	99.9%
		Revenue	\$ 351,316,308	\$ 335,143,058	95.4%
000004041	CONSTRUCTION AND DEMO PROGRAM	Revenue	\$ 0	\$ 1,619,264	
000004043	SW OPER 2017B FRED BOND	Revenue	\$ 0	\$ 0	
000004290	AIRPORT	Expense	\$ 86,183,854	\$ 85,812,487	99.6%
		Revenue	\$ 71,767,020	\$ 77,657,685	108.2%
000004501	RADIO COMM OPRTNG FND	Expense	\$ 10,299,093	\$ 9,770,841	94.9%
		Revenue	\$ 9,608,640	\$ 10,146,870	105.6%
000004503	RCS COMMON EQPT MAINT SUB	Revenue	\$ 0	\$ 380,926	
000004531	I-NET OPERATING	Expense	\$ 6,634,402	\$ 6,051,059	91.2%
		Revenue	\$ 7,347,468	\$ 7,083,731	96.4%
000004551	LINK RISK FUND	Revenue	\$ 0	\$ 24,110	
000004611	WATER QUALITY OPERATING	Expense	\$ 397,030,135	\$ 392,068,409	98.8%
		Revenue	\$ 1,244,739,327	\$ 1,248,160,940	100.3%
000004641	PUBLIC TRANSPORTATION OP	Expense	\$ 2,526,584,212	\$ 2,349,369,045	93.0%
		Revenue	\$ 2,348,988,454	\$ 2,209,492,252	94.1%
000004643	PUBLIC TRANS REVENUE STABILIZATION	Revenue	\$ 16,192,373	\$ 33,963,642	209.8%
000005420	SAFETY & WORKERS' COMP	Expense	\$ 104,159,442	\$ 98,878,770	94.9%
		Revenue	\$ 78,614,413	\$ 92,395,412	117.5%
000005450	FINANCE & BUS OPERATIONS	Expense	\$ 76,397,130	\$ 76,319,381	99.9%
		Revenue	\$ 71,195,284	\$ 75,569,468	106.1%
000005481	KING COUNTY GIS FUND	Expense	\$ 15,784,771	\$ 13,008,383	82.4%
		Revenue	\$ 16,551,218	\$ 12,513,020	75.6%
000005490	BUSINESS RESOURCE CENTER	Expense	\$ 60,240,187	\$ 50,173,483	83.3%
		Revenue	\$ 48,666,456	\$ 48,565,690	99.8%
000005500	EMPLOYEE BENEFITS PROGRAM	Expense	\$ 707,846,621	\$ 694,315,562	98.1%
		Revenue	\$ 623,815,302	\$ 637,674,217	102.2%
000005511	FACILITIES MANAGEMENT SUB	Expense	\$ 195,801,544	\$ 195,709,080	100.0%
		Revenue	\$ 183,352,031	\$ 187,370,319	102.2%
000005520	INSURANCE	Expense	\$ 144,157,218	\$ 107,388,265	74.5%
		Revenue	\$ 151,647,748	\$ 160,374,604	105.8%
000005531	DATA PROCESSING SERVICES	Expense	\$ 273,851,290	\$ 264,977,122	96.8%
		Revenue	\$ 270,429,990	\$ 262,810,292	97.2%
000005533	2023B LTGO KCIT BOND SUBFUND	Revenue	\$ 0	\$ 32,027	
000005534	2024A LTGO KCIT BOND SUBFUND	Expense	\$ 0	\$ 15,188	
		Revenue	\$ 0	\$ 1,745,946	
000005570	FLEET SVCS EQUIP RENTAL AND REVOLVI	Expense	\$ 107,380,049	\$ 82,402,706	76.7%
		Revenue	\$ 71,271,700	\$ 68,085,299	95.5%

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000008400	LIMITED G O BOND REDEMPT	Expense	\$ 431,608,747	\$ 303,031,344	70.2%
		Revenue	\$ 429,008,747	\$ 302,655,982	70.5%
000008407	HUD SEC 108 LOAN REPAYMNT	Expense	\$ 1,118,150	\$ 539,219	48.2%
		Revenue	\$ 589,466	\$ 539,219	91.5%
000008430	PUBLIC TRANSPORTATION BONDS	Expense	\$ 13,283,052	\$ 12,926,713	97.3%
		Revenue	\$ 19,137,198	\$ 19,265,589	100.7%
000008500	UNLIMITED G O BOND REDEMP	Expense	\$ 23,559,313	\$ 24,602,668	104.4%
		Revenue	\$ 23,057,100	\$ 26,233,732	113.8%
000008920	WATER QUALITY REV BOND	Expense	\$ 948,599,518	\$ 350,891,618	37.0%
		Revenue	\$ 0	\$ 5,773,769	
000008921	WASTEWATER REVENUE BOND RESERVES	Revenue	\$ 0	\$ 9,500,627	
000008922	WASTEWATER STATE LOAN RESERVES	Revenue	\$ 0	\$ 61,074	

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Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3160 PARKS RECREATION AND OPEN SPACE - Parks and Recreation														
1122161	Parks Central Maintenance Facility	▲	◆	2/28/2025	1,574	2,443	869	55%	◆	\$43,613,292	\$63,432,951	\$19,819,659	45%	Q4 2024
3250 DEPARTMENT OF EXECUTIVE SERVICES TECHNOLOGY CAPITAL - Other														
1139605	PeopleSoft Systems Infrastructure Replacement Project	■	■						■					Q4 2024
3361 PUGET SOUND EMERGENCY RADIO NETWORK CAPITAL - King County Information Technology														
1126875	Puget Sound Emergency Radio Network	●	◆	12/31/2023	2,137	3,105	968	45%	▲	\$259,694,644	\$279,265,883	\$19,571,239	7%	Q4 2024
3380 AIRPORT CAPITAL - Airport Division														
1135085	Runway 14L-32R Rehabilitation	●	◆	10/31/2025	462	827	365	79%	▲	\$35,953,347	\$36,614,813	\$661,466	1%	Q4 2024
1141114	A11 Connector Reconstruction	●	◆	9/30/2025	473	838	365	77%	●	\$1,211,409	\$1,211,409	\$0	0%	Q4 2024
1141122	Stormwater Pipe Replacement Phase III	●	◆	10/31/2025	311	822	511	164%	●	\$5,567,341	\$5,567,341	\$0	0%	Q4 2024
1141164	Airfield Electrical System Upgrades Phase III	●	◆	6/2/2025	293	538	245	83%	●	\$3,562,390	\$3,562,390	\$0	0%	Q4 2024
3421 MAJOR MAINTENANCE RESERVE SUBFUND - Facilities Mgmt														
1127249	MRJC Detention HVAC Replacement	●	◆	9/4/2020	1,108	1,292	184	16%	◆	\$2,754,379	\$4,040,501	\$1,286,122	46%	Q4 2024
1129770	Archives Building Fire Protection Sprinkler System	●	◆	1/20/2021	197	576	379	192%	▲	\$1,447,358	\$1,645,776	\$198,418	13%	Q4 2024
1129786	Administration Building Fire Alarm Systems	●	◆	9/10/2021	514	819	305	59%	▲	\$1,272,568	\$1,296,475	\$23,907	1%	Q4 2024
1130853	MRJC Detention Switchboard and Motor Maintenance	●	●	3/30/2021	519	423	-96	-18%	●	\$1,021,291	\$1,021,310	\$19	0%	Q4 2024
1132355	Northeast District County Wall Replacement	●	◆	10/22/2021	268	690	422	157%	●	\$1,166,777	\$1,166,777	\$0	0%	Q4 2024
1134408	DES FMD MMRF BARCLAY DEAN ROOF REPLACEMENT	●	●	11/4/2019	223	168	-55	-24%	●	\$1,027,314	\$1,027,314	\$0	0%	Q4 2024
1137046	King County Correctional Facility Water Piping Replacement	●	◆	2/25/2022	556	816	260	46%	●	\$23,500,000	\$23,500,000	\$0	0%	Q4 2024
3571 KING COUNTY FLOOD CONTROL CAPITAL CONTRACT - Water and Land Resources														
1121044	Circle River Ranch Flood Risk Reduction	●	▲	10/2/2024	481	502	21	4%	●	\$2,149,416	\$1,921,180	(\$228,237)	-10%	Q4 2024

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Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3571 KING COUNTY FLOOD CONTROL CAPITAL CONTRACT - Water and Land Resources														
1129574	Black River Pump Station High-Use Engines	●	◆	8/30/2025	636	2,157	1,521	239%	◆	\$5,379,817	\$12,262,301	\$6,882,483	127%	Q4 2024
1131549	Herzman to Camp Freeman Levee Setback and Repair	●	◆	10/15/2027	965	2,058	1,093	113%	◆	\$10,402,977	\$21,272,956	\$10,869,979	104%	Q4 2024
1134344	Stossel Revetment Major Repair	●	◆	12/31/2025	496	1,218	722	145%	◆	\$2,622,001	\$3,455,524	\$833,523	31%	Q4 2024
1139129	Belmondo Levee 2020 Repair	●	▲	9/1/2023	385	420	35	9%	◆	\$1,371,165	\$2,010,705	\$639,540	46%	Q4 2024
3581 PARKS CAPITAL - Parks and Recreation														
1044668	Foothills Regional Trail	◆	◆	9/26/2024	1,282	3,056	1,774	138%	◆	\$9,319,162	\$28,304,000	\$18,984,838	203%	Q4 2024
1124791	East Lake Sammamish Trail South Sammamish Segment B Design	▲	◆	12/31/2026	1,704	4,201	2,497	146%	●	\$25,986,863	\$16,831,636	(\$9,155,227)	-35%	Q4 2024
1125133	Lake To Sound Trail Segment C - Seatac	◆	◆	9/18/2023	1,520	1,874	354	23%	▲	\$12,013,180	\$12,577,741	\$564,561	4%	Q4 2024
1129143	Eastrail NE 8th Street Crossing	●	◆	6/22/2024	1,195	1,949	754	63%	◆	\$23,680,000	\$28,150,976	\$4,470,976	18%	Q4 2024
1131218	Wilburton Trestle Rehabilitation	●	◆	8/6/2026	1,805	2,805	1,000	55%	◆	\$32,900,000	\$39,135,197	\$6,235,197	18%	Q4 2024
1137969	Green to Cedar Trail Ravensdale Culvert Replacement	●	◆	1/4/2023	666	792	126	18%	●	\$2,957,927	\$2,413,237	(\$544,690)	-18%	Q4 2024
1138790	Dockton Moorage Renovation Phase 1	●	◆	5/31/2022	568	750	182	32%	●	\$2,500,000	\$2,374,304	(\$125,696)	-5%	Q4 2024
1139081	Parks Derby Creek Culvert Replacements	●	◆	1/20/2022	1,979	2,333	354	17%	◆	\$1,120,000	\$1,960,000	\$840,000	75%	Q4 2024
1139638	Skyway Park Improvements Phase 1	●	●	2/3/2023		1,890		0%	●	\$2,897,947	\$2,780,581	(\$117,366)	-4%	Q4 2024
1140064	North Segment Phase 1 Rail Removal and Interim Trail	●	◆	5/11/2022	508	618	110	21%	●	\$2,530,000	\$2,250,000	(\$280,000)	-11%	Q4 2024
1140874	Sunset Park Playfield Remediation	●	▲	7/11/2022	426	433	7	1%	●	\$1,270,000	\$1,270,000	\$0	0%	Q4 2024
1141261	East Lake Sammamish Trail Segment B Phase 2	●	●	10/6/2023		3,019		0%	◆	\$16,896,244	\$20,846,244	\$3,950,000	23%	Q4 2024
1141263	East Lake Sammamish Trail Segment B Phase 1	●	●	6/1/2024				0%	◆	\$12,593,000	\$20,593,687	\$8,000,687	63%	Q4 2024
1143493	Lake to Sound Trail Segment C Burien	■	●	5/1/2025		2,465		0%	●	\$6,605,000	\$6,373,133	(\$231,867)	-3%	Q4 2024
3591 MARINE CAPITAL - Marine Division														
1111718	MD SEATTLE FERRY TERMINAL	●	◆	7/30/2019	1,035	1,246	211	20%	●	\$34,490,000	\$34,490,000	\$0	0%	Q4 2024
1129116	MD Float Replacement Pier 50	●	◆	8/12/2019	241	525	284	117%	▲	\$9,270,145	\$9,971,823	\$701,678	7%	Q4 2024

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Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3611 WATER QUALITY CONSTRUCTION - Wastewater Treatment														
1116800	North Mercer Island & Enatai Interceptors Upgrade	●	◆	10/17/2025	2,121	3,048	927	43%	◆	\$116,035,624	\$181,452,780	\$65,417,156	56%	Q4 2024
1116801	Lake Hills and NW Lake Sammamish Interceptor Upgrade	▲	◆	7/4/2030	1,995	4,678	2,683	134%	◆	\$119,342,432	\$174,769,311	\$55,426,879	46%	Q4 2024
1120861	Mobile Odor Control Unit Replacement	▲	◆	12/10/2024	696	2,947	2,251	323%	●	\$3,171,445	\$3,093,702	(\$77,743)	-2%	Q4 2024
1121402	Georgetown Wet Weather Treatment Station	●	▲	10/14/2022	2,141	2,369	228	10%	●	\$260,713,113	\$253,870,879	(\$6,842,234)	-2%	Q4 2024
1121409	West Duwamish Wet Weather Storage	●	▲	10/25/2027	1,833	2,071	238	12%	▲	\$107,117,981	\$107,148,640	\$30,659	0%	Q4 2024
1123624	Coal Creek Siphon & Trunk Parallel	●	◆	3/12/2030	2,432	3,815	1,383	56%	◆	\$132,310,569	\$172,946,998	\$40,636,429	30%	Q4 2024
1123626	SP Biogas and Heat Systems Improvements	▲	◆	5/19/2027	1,410	3,690	2,280	161%	●	\$59,897,304	\$55,979,591	(\$3,917,713)	-6%	Q4 2024
1127489	West Point Primary Sedimentation Area Roof Structure	▲	◆	9/18/2026	1,387	2,809	1,422	102%	◆	\$37,658,373	\$57,100,957	\$19,442,584	51%	Q4 2024
1128354	Interbay Force Main & Odor Control	●	◆	11/5/2027	1,414	2,466	1,052	74%	◆	\$64,201,202	\$98,467,786	\$34,266,584	53%	Q4 2024
1129156	Juanita Bay PS RSP Protection System Upgrade	●	◆	1/31/2023	407	574	167	41%	▲	\$1,776,188	\$1,893,557	\$117,369	6%	Q4 2024
1129526	WPTP LSG Piping Replacement	●	●	8/7/2024	2,634	1,758	-876	-33%	▲	\$24,920,340	\$27,303,827	\$2,383,486	9%	Q4 2024
1129529	WPTP PE and RAS Pipe Restoration/Replacement	●	◆	9/16/2027	1,471	1,822	351	23%	●	\$52,276,657	\$52,276,657	\$0	0%	Q4 2024
1129532	BW Aeration Basin Optimization	●	◆	11/21/2024	927	1,507	580	62%	▲	\$21,193,113	\$23,544,177	\$2,351,064	11%	Q4 2024
1134063	WPTP Power Monitoring Upgrades	●	◆	10/10/2023	596	924	328	55%	◆	\$3,840,813	\$8,228,972	\$4,388,158	114%	Q4 2024
1134064	WPTP Admin/Ops Center Seismic Upgrades	●	●	1/1/2027	1,001			0%	●	\$17,253,831	\$17,253,827	(\$4)	0%	Q4 2024
1134065	SPTP Influent Pump Station Seismic Upgrades	●	◆	4/30/2029	1,368	2,176	808	59%	●	\$31,364,101	\$31,124,667	(\$239,434)	0%	Q4 2024
1134068	Alki Permanent Standby Generator	▲	◆	11/3/2026	931	2,331	1,400	150%	◆	\$14,812,683	\$23,292,095	\$8,479,411	57%	Q4 2024
1134069	WPTP Raw Sewage Pump Replacement	●	●	9/30/2029	2,639	2,651	12	0%	◆	\$216,305,529	\$250,229,102	\$33,923,573	15%	Q4 2024
1134070	WTD CMMS Upgrade	●	◆	3/17/2025	437	1,196	759	173%	●	\$12,464,036	\$11,865,473	(\$598,563)	-4%	Q4 2024
1134071	WTD Ovation Control Systems Upgrades	●	◆	11/18/2025	975	2,393	1,418	145%	◆	\$15,547,968	\$18,858,440	\$3,310,472	21%	Q4 2024
1134072	WPTP Passive Weir for Emergency Bypass	●	▲	11/14/2025	1,408	1,438	30	2%	◆	\$10,747,594	\$23,300,004	\$12,552,411	116%	Q4 2024
1134075	Lake Hills Interceptor Rehabilitation Phase II	●	●	12/6/2023	682	673	-9	-1%	●	\$29,601,534	\$21,023,723	(\$8,577,811)	-28%	Q4 2024

Q4 2024 Baseline Report

Agency: All, Fund:All, Year: 2024, Qtr: 4th Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3611 WATER QUALITY CONSTRUCTION - Wastewater Treatment														
1134301	PIMS Replacement	🔴	🔴	9/30/2025	371	2,282	1,911	515%	🔴	\$1,844,892	\$2,919,308	\$1,074,416	58%	Q4 2024
1134438	SP Division Control Building Fire Protection and Alarm System Upgrades	🟢	🔴	11/20/2026	939	1,711	772	82%	🟢	\$3,225,278	\$3,225,277	(\$1)	0%	Q4 2024
1137181	Richmond Beach PS MCC and Switchboard Replacement	🟢	🔴	10/18/2023	769	1,289	520	67%	🟢	\$6,492,547	\$4,731,270	(\$1,761,277)	-27%	Q4 2024
1137640	Small Generators Replacement - Group 1	🟢	🔴	8/31/2026	1,305	1,818	513	39%	🟡	\$5,401,119	\$5,688,028	\$286,909	5%	Q4 2024
1137751	SP Essential Services Standby Generator Replacement	🟢	🔴	12/31/2025	616	1,933	1,317	213%	🔴	\$2,211,228	\$2,984,315	\$773,087	34%	Q4 2024
1138496	Denny Way Regulator Erosion Control	🟢	🔴	9/27/2024	456	1,306	850	186%	🟢	\$1,106,000	\$1,105,995	(\$5)	0%	Q4 2024
1138499	SP Dewatering Building Truck Loading Bay Ventilation Improvements	🟢	🔴	4/1/2026	924	1,289	365	39%	🔴	\$2,389,260	\$3,193,586	\$804,326	33%	Q4 2024
1138543	System-wide Arc Flash Hazard Assessment	🟢	🟢	7/2/2026	1,256			0%	🔴	\$2,490,193	\$3,971,036	\$1,480,843	59%	Q4 2024
1138777	BW Influent Structure Wash-down System	🟢	🔴	8/31/2025	367	1,363	996	271%	🔴	\$935,206	\$1,093,052	\$157,846	16%	Q4 2024
1139037	Lakeland Hills Install Generator	🟡	🔴	7/24/2024	859	1,755	896	104%	🔴	\$5,386,868	\$7,398,872	\$2,012,004	37%	Q4 2024
1139038	Medina PS MCC & Generator Replacement	🟢	🔴	6/4/2025	727	1,709	982	135%	🔴	\$6,099,315	\$7,599,404	\$1,500,089	24%	Q4 2024
1139044	Loop Biosolids Compost Pilot at SP	🟢	🔴	1/15/2025	657	1,856	1,199	182%	🔴	\$3,325,570	\$6,388,336	\$3,062,766	92%	Q4 2024
1139051	West Point EPS Isolation Gate Rehabilitation	🟢	🟢	9/18/2026	784	767	-17	-2%	🟢	\$19,169,928	\$19,169,928	\$0	0%	Q4 2024
1139601	SP Fire Control Panel Upgrade	🟢	🔴	6/30/2024	504	838	334	66%	🔴	\$753,461	\$1,783,996	\$1,030,535	136%	Q4 2024
1139645	West Point PE and FE Flowmeter Replacement	🟢	🔴	7/26/2024	606	906	300	49%	🔴	\$960,000	\$1,375,858	\$415,858	43%	Q4 2024
1139673	York FM Cathodic Protection	🟢	🔴	11/8/2024	437	934	497	113%	🟢	\$1,410,210	\$1,148,405	(\$261,805)	-18%	Q4 2024
1141028	Offsite Fuel Storage Tank Monitoring Upgrade	🟢	🔴	2/14/2025	118	548	430	364%	🟡	\$1,286,069	\$1,472,937	\$186,868	14%	Q4 2024
1141030	WP Power Quality Improvements	🟢	🟢	10/16/2024	1,142	995	-147	-12%	🟡	\$159,066,642	\$164,281,555	\$5,214,913	3%	Q4 2024
1141559	Small Generator Replacement Group 2	🟢	🟢	7/21/2027	1,242	1,219	-23	-1%	🟢	\$8,628,243	\$8,628,243	\$0	0%	Q4 2024
1141881	SP DAFT Tank Rehabilitation	🟢	🟡	8/2/2029	1,968	2,116	148	7%	🟢	\$68,616,517	\$68,616,511	(\$7)	0%	Q4 2024
1141884	WPTP Grit Classifier Replacement	🟢	🔴	9/30/2026	982	1,352	370	37%	🟢	\$11,280,589	\$10,983,612	(\$296,976)	-2%	Q4 2024
1142893	SP Division Channel Relining	🟢	🟢	10/6/2025	412	412	0	0%	🟢	\$4,582,982	\$4,582,983	\$0	0%	Q4 2024

Q4 2024 Baseline Report

Agency: All, Fund:All, Year: 2024, Qtr: 4th Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3611 WATER QUALITY CONSTRUCTION - Wastewater Treatment														
1142896	Lakeland Hills PS Elevator Replacement	●	◆	12/10/2024	357	798	441	123%	●	\$1,054,231	\$1,054,227	(\$4)	0%	Q4 2024
1142898	Medina PS Pump Room Header Replacement	●	▲	10/31/2023	423	476	53	12%	◆	\$2,605,131	\$3,068,647	\$463,516	17%	Q4 2024
1143277	WPTP Fire Suppression System Supply Line RPBA & PRV Installation	●	◆	5/29/2025	619	891	272	43%	◆	\$2,132,060	\$5,884,964	\$3,752,904	176%	Q4 2024
1143278	WPTP Uninterruptible Power Supply (UPS) Replacement 2022-2023	●	●	12/15/2023	402	395	-7	-1%	▲	\$1,577,079	\$1,704,840	\$127,761	8%	Q4 2024
1143480	WP IPS Pump Refurbishment #2 and #3	●	●	10/31/2023	549	224	-325	-59%	●	\$10,396,282	\$4,312,520	(\$6,083,762)	-58%	Q4 2024
1143539	Juanita Bay PS RSP 1-4 Suction Valves Replacement	●	◆	7/24/2025	273	611	338	123%	●	\$2,213,129	\$2,213,124	(\$5)	0%	Q4 2024
1143839	Carkeek CSO Dechlorination System Modifications	●	◆	9/15/2025	745	1,805	1,060	142%	◆	\$1,953,306	\$6,851,927	\$4,898,621	250%	Q4 2024
1144135	Carnation TP UV Disinfection System	●	◆	12/2/2024	193	727	534	276%	◆	\$1,269,129	\$1,736,999	\$467,869	36%	Q4 2024
1144157	Murray Forcemain Rehabilitation	●	●	8/11/2026	806	756	-50	-6%	●	\$9,719,101	\$9,719,101	\$0	0%	Q4 2024
1144964	Richmond Beach RSP and Motor Replacement	●	◆	8/29/2025	586	934	348	59%	●	\$2,106,318	\$2,106,313	(\$5)	0%	Q4 2024
1145483	Small Generators Replacement - Group 3	●	●	12/16/2027	1,136	1,134	-2	0%	●	\$8,063,872	\$8,063,872	\$0	0%	Q4 2024
1145557	BW Permanent Magnesium Hydroxide Install	●	●	12/31/2025	542	512	-30	-5%	●	\$4,445,656	\$4,445,656	\$0	0%	Q4 2024
1145853	53rd St. PS Pump Replacement	●	▲	9/20/2024	331	353	22	6%	▲	\$2,342,087	\$2,440,645	\$98,559	4%	Q4 2024
1146229	WPO 8th Avenue South CSO Outfall Backflow Protection	●	◆	9/11/2025	324	464	140	43%	●	\$943,795	\$943,795	\$0	0%	Q4 2024
1146503	VTP - Influent Splitter Box Gate Actuator Replacement & Controls (MAM)	●	▲	10/21/2025	489	504	15	3%	●	\$2,290,336	\$2,290,336	\$0	0%	Q4 2024
1148608	Northshore Utility District RPBA Replacement	●	●	12/4/2025	366	366	0	0%	●	\$1,228,626	\$1,228,626	\$0	0%	Q4 2024
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL - Transit														
1125765	Broad Street Substation Transformer	■	◆	6/30/2026	910	1,658	748	82%	●	\$9,981,647	\$8,385,211	(\$1,596,436)	-15%	Q4 2024
1129634	Atlantic Base Heating, Ventilation and Air Conditioning Replacement	●	◆	7/18/2025	538	1,864	1,326	246%	◆	\$19,847,575	\$28,016,818	\$8,169,243	41%	Q4 2024
1132325	Delridge to Burien RapidRide Line (H)	●	◆	2/9/2024	1,442	2,354	912	63%	◆	\$57,185,424	\$76,297,787	\$19,112,363	33%	Q4 2024

Q4 2024 Baseline Report

Agency: All, Fund:All, Year: 2024, Qtr: 4th Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL - Transit														
1134206	Bus Layover Facility at Eastlake	●	◆	10/4/2024	1,630	2,622	992	60%	●	\$25,558,839	\$25,558,885	\$46	0%	Q4 2024
1134223	South Annex Base	■	◆	8/28/2028	1,437	1,951	514	35%	▲	\$448,000,000	\$476,833,094	\$28,833,094	6%	Q4 2024
1134232	3d Avenue Corridor Improvements	■	◆	6/25/2025	522	793	271	51%	●	\$3,758,148	\$3,758,148	\$0	0%	Q4 2024
1134237	Auburn to Renton RapidRide Line (I)	■	◆	12/31/2026	1,375	2,029	654	47%	●	\$174,150,727	\$174,150,727	\$0	0%	Q4 2024
1134240	Atlantic Base Yard Refurbishment	●	◆	7/7/2027	1,232	1,897	665	53%	▲	\$60,980,371	\$67,700,000	\$6,719,629	11%	Q4 2024
1134242	South Base Operations and Maintenance HVAC Replacement	■	■						■					Q4 2024
1134243	South Facilities Maintenance HVAC Replacement	■	▲	12/21/2024	854	962	108	12%	●	\$14,454,336	\$14,454,336	\$0	0%	Q4 2024
1134246	Bus Lift Replacement at Atlantic Base Vehicle Maintenance	■	●	12/29/2026	959	959	0	0%	●	\$33,469,999	\$33,469,999	\$0	0%	Q4 2024
1134257	Underground Storage Tank Replacement at East Base	■	◆	4/8/2026	1,372	1,624	252	18%	●	\$4,591,150	\$4,591,150	\$0	0%	Q4 2024
1134261	Building Management Systems Replacement	■	◆	9/16/2025	363	1,056	693	190%	●	\$3,313,427	\$3,313,431	\$4	0%	Q4 2024
1134326	Atlantic Base Wash Systems Refurbishment	■	◆	6/3/2026	484	1,085	601	124%	●	\$3,937,383	\$3,937,384	\$1	0%	Q4 2024
1139344	Route 40 Transit Plus Multimodal Corridor	■	●	11/5/2025		1,533		0%	●	\$5,661,519	\$5,661,519	\$0	0%	Q4 2024
1139354	Sound Transit I-405 Bus Rapid Transit Passenger Partnership	■	■						■					Q4 2024
1139357	Central Base Yard Light Replacement	●	◆	2/3/2025	902	1,315	413	45%	◆	\$2,750,464	\$4,450,877	\$1,700,413	61%	Q4 2024
1139358	South Base Yard Light Replacement	●	◆	2/3/2025	553	1,315	762	137%	◆	\$2,490,926	\$3,119,929	\$629,003	25%	Q4 2024
1139367	Interim Base Bus Charging	■	●	1/21/2026		967		0%	●	\$115,931,633	\$115,931,633	\$0	0%	Q4 2024
1139372	Bellevue Base Yard Light Replacement	●	◆	6/19/2025	726	1,451	725	99%	◆	\$1,752,989	\$2,955,185	\$1,202,196	68%	Q4 2024
1141991	100th Street Sidewalk Improvements	■	◆	2/15/2025	1,387	1,871	484	34%	◆	\$3,097,665	\$3,861,671	\$764,006	24%	Q4 2024
1144116	500kW Transit Power Substation State of Good Repair	■	■						■					Q4 2024
3760 UNINCORPORATED KING COUNTY CAPITAL - Other														
1144055	Fall City Septic	●	■						■					Q4 2024

Q4 2024 Baseline Report

Agency: All, Fund:All, Year: 2024, Qtr: 4th Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3855 COUNTY ROAD MAJOR MAINTENANCE - Roads Services Division														
1135998	Ames Lake Trestle Bridge #1320A Replacement	●	◆	3/10/2025	1,245	1,468	223	17%	●	\$10,165,177	\$8,063,162	(\$2,102,015)	-20%	Q4 2024
1136000	Baring Bridge #509A Replacement	●	◆	12/3/2030	2,349	3,126	777	33%	◆	\$20,689,055	\$29,114,974	\$8,425,919	40%	Q4 2024
1136229	180th Avenue SE and SE 408th Street - Culvert Replacement - Fish Passage	●	◆	10/20/2028	1,207	1,589	382	31%	●	\$3,760,370	\$3,760,370	\$0	0%	Q4 2024
1136238	33609 NE 24th Street Culvert Replacement	●	◆	9/30/2025	337	1,083	746	221%	▲	\$1,275,373	\$1,356,389	\$81,015	6%	Q4 2024
1136419	SE 432nd Street Culvert Replacement	●	●	10/11/2024	356	356	0	0%	●	\$2,211,368	\$2,211,367	(\$1)	0%	Q4 2024
1138330	SE Covington-Sawyer Road Sightline Improvement	●	◆	10/15/2026	513	862	349	68%	●	\$1,209,045	\$1,209,045	\$0	0%	Q4 2024
1138913	Boise X Connection Bridge #3055A Replacement	●	●	10/30/2025	794	794	0	0%	●	\$7,388,781	\$6,301,082	(\$1,087,700)	-14%	Q4 2024
1138914	Fifteen Mile Creek Bridge #493C Replacement	●	◆	8/29/2025	752	1,452	700	93%	●	\$6,152,242	\$6,001,592	(\$150,651)	-2%	Q4 2024
1138918	16th Avenue SW Pedestrian Improvements and Traffic Calming	●	◆	12/5/2025	588	749	161	27%	●	\$2,370,086	\$1,994,746	(\$375,340)	-15%	Q4 2024
1140858	244th Avenue NE and State Route 202 - Winter 2020 Quick Response	●	◆	8/31/2024	310	667	357	115%	●	\$3,722,835	\$3,421,253	(\$301,582)	-8%	Q4 2024
1141001	Tolt Bridge #1834A - NE Tolt Hill RD - Winter 2020 Repair	●	◆	10/3/2024	504	622	118	23%	●	\$3,208,670	\$2,594,593	(\$614,077)	-19%	Q4 2024
1142035	Economy and Climate Equity ADA Ramps	●	◆	8/19/2025	490	810	320	65%	●	\$1,542,246	\$1,501,459	(\$40,788)	-2%	Q4 2024
1142850	Duvall Slough Bridge #1136B - Redeck	●	●	8/30/2024	422	422	0	0%	●	\$2,055,144	\$1,710,091	(\$345,054)	-16%	Q4 2024
1143337	2021-22 Guardrail Preservation	●	◆	7/31/2025	309	682	373	120%	▲	\$1,166,754	\$1,256,774	\$90,020	7%	Q4 2024
1143406	RSD 68TH AVE SOUTH AND S 124TH STREET	●	◆	7/1/2026	490	776	286	58%	●	\$2,194,268	\$2,194,268	\$0	0%	Q4 2024
1144161	26124 SE 472nd Street Culvert Replacement	●	●	9/1/2025	448	413	-35	-7%	●	\$2,005,878	\$2,005,878	\$0	0%	Q4 2024
1145300	RSD 2023 COUNTYWIDE PAVEMENT PRESERVATION	●	◆	8/31/2024	327	389	62	18%	●	\$1,410,540	\$1,231,983	(\$178,558)	-12%	Q4 2024
1147048	RSD 2024 COUNTYWIDE PAVEMENT PRESERVATION	●	◆	6/30/2025	241	483	242	100%	▲	\$3,849,531	\$3,869,577	\$20,047	0%	Q4 2024

Q4 2024 Baseline Report

Agency: All, Fund:All, Year: 2024, Qtr: 4th Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3901 SOLID WASTE CONSTRUCTION - Solid Waste														
1033497	South County Recycling and Transfer Station	●	●	5/12/2026	1,904	1,887	-17	0%	◆	\$144,383,000	\$199,847,210	\$55,464,210	38%	Q4 2024
1133918	Cedar Hills Regional Landfill Facilities Relocation	●	◆	10/19/2029	1,409	2,131	722	51%	▲	\$165,085,826	\$186,386,844	\$21,301,018	12%	Q4 2024
1143867	Solid Waste Harbor Island Roof Replacement	●	●	4/18/2025	414	406	-8	-1%	●	\$2,719,465	\$2,719,465	\$0	0%	Q4 2024
3910 LANDFILL RESERVE - Solid Waste														
1112415	Cedar Hills Regional Landfill Area 8 Closure	●	▲	10/27/2026	1,240	1,298	58	4%	●	\$54,381,174	\$54,381,174	\$0	0%	Q4 2024
1129844	Cedar Hills Regional Landfill Pump Station Repairs	●	◆	8/20/2023	281	907	626	222%	◆	\$2,986,597	\$3,669,521	\$682,924	22%	Q4 2024
1133924	Cedar Hills Regional Landfill North Flare Station Electrical	●	◆	7/27/2023	406	1,003	597	147%	◆	\$3,977,578	\$7,103,737	\$3,126,159	78%	Q4 2024
1144290	Cedar Hills Regional Landfill Area 6 Top Deck	●	●	9/30/2030	2,215	2,215	0	0%	●	\$47,872,020	\$47,872,020	\$0	0%	Q4 2024
3951 BUILDING REPAIR AND REPLACEMENT SUBFUND - Facilities Mgmt														
1117106	Children and Family Justice Center	●	▲	7/28/2021	1,963	2,000	37	1%	▲	\$211,955,000	\$243,012,978	\$31,057,978	14%	Q4 2024
1122048	AFIS Property Management Unit Planning	●	◆	3/6/2020	506	795	289	57%	●	\$9,798,961	\$9,798,961	\$0	0%	Q4 2024
1132306	KCIT Radio In-Building Conversion	●	◆	12/15/2021	555	1,156	601	108%	▲	\$3,237,943	\$3,472,703	\$234,760	7%	Q4 2024
1132641	Archives Building Tenant Improvements	●	◆	1/25/2021	99	581	482	486%	◆	\$1,556,137	\$2,111,424	\$555,287	35%	Q4 2024
1133706	AFIS Relocation to Black River	●	◆	1/29/2021	273	595	322	117%	●	\$2,672,610	\$2,672,610	\$0	0%	Q4 2024

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1126875 Puget Sound Emergency Radio Network STANDALONE

Target Baseline Date	02/08/2018
Actual Baseline Date	02/09/2018
Council District(s)	1, 2, 3, 4, 5, 6, 7, 8, 9
Department	INFORMATION TECHNOLOGY
Agency	King County Information Technology
Contact	David Mendel
RMP Reporting	Yes - Reporting Required
Publish Quarter	Q4 2024
Portfolio	Emergency Communications
Subportfolio	



Last updated by KC\wood on 2/13/2023 10:13:14 AM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2024	ITD Budget thru DEC-2024
1 Planning			N/A	\$0	\$29,114	\$0
2 Preliminary Design			N/A	\$0	\$114,342	\$0
3 Final Design	7/1/2015	9/15/2017	Completed	\$21,161,470	\$24,439,380	\$20,052,985
4 Implementation	9/18/2017	6/30/2023	In Progress	\$244,963,067	\$252,706,170	\$240,984,010
5 Closeout	7/1/2023	6/30/2024	Not Started	\$13,141,346	\$0	\$25,529,229
6 Acquisition			Not Started	\$0	\$724,834	\$0
Total				\$279,265,883	\$278,013,838	\$286,566,224

Current Substantial Completion 12/31/2023

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning			\$0
2 Preliminary Design			\$0
3 Final Design	7/1/2015	9/15/2017	\$20,052,985
4 Implementation	9/18/2017	5/7/2021	\$232,522,006
5 Closeout	5/10/2021	12/30/2022	\$7,119,653
6 Acquisition			\$0
Total			\$259,694,644

Baseline Substantial Completion 5/7/2021

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1126875 Puget Sound Emergency Radio Network STANDALONE

Scope  Green

Scope Variance Comment

Current Scope

The Puget Sound Emergency Radio Network (PSERN) project will replace the existing land mobile radio system by implementing a cost effective network using state of the art technology that meets the high standards and requirements of multi-jurisdictional critical life safety responders and general governmental users throughout King County.

Scope includes construction of radio sites, network design, implementation of electronic equipment, system testing, training for end users, removal of KCERCS equipment (old analog equipment) and deployment of end user devices which includes 18,000 new radios.

In 2019 the Joint Board approved adding 3 additional sites (King 5 - Motorola, Interurban Hotel - Motorola, Renton City Hall - PSERN), and two sites will be modified (Bellevue City Hall-PSERN and Northeast - PSERN) to increase the on-street coverage that enhances the coverage inside buildings in the metropolitan areas.

Baseline Scope

The Puget Sound Emergency Radio Network (PSERN) project will replace the existing land mobile radio system by implementing a cost effective network using state of the art technology that meets the high standards and requirements of multi-jurisdictional critical life safety responders and general governmental users throughout King County.

Scope includes construction of radio sites, network design, implementation of electronic equipment, system testing, training for end users, removal of KCERCS equipment and deployment of end user devices.

Schedule  Red

Schedule Variance Comment

The project is currently reporting a 13 month delay in schedule. Leasing delays incurred thus far are impacting all downstream activities.

Schedule Comparison: Baseline vs. Current


Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning							N/A
2 Preliminary Design							N/A
3 Final Design	7/1/2015	9/15/2017	807	7/1/2015	9/15/2017	807	Completed
4 Implementation	9/18/2017	5/7/2021	1327	9/18/2017	6/30/2023	2111	In Progress
5 Closeout	5/10/2021	12/30/2022	599	7/1/2023	6/30/2024	365	Not Started
6 Acquisition							Not Started
Substantial Completion Date	5/7/2021			12/31/2023			

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1126875 Puget Sound Emergency Radio Network STANDALONE

Schedule Variance Analysis					
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	7/1/2015	5/7/2021	2137	968	45.00%
Current Schedule	7/1/2015	12/31/2023	3105		

Cost  Yellow

Cost Variance Comment
\$5M of the capital costs increase is due to re-characterizing the debt service costs into the capital project costs.

Cost Variance Analysis by Capital Phase					
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2024	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$0	\$29,114	\$0	\$0	0.00%
2 Preliminary Design	\$0	\$114,342	\$0	\$0	0.00%
3 Final Design	\$20,052,985	\$24,439,380	\$21,161,470	\$1,108,485	6.00%
4 Implementation	\$232,522,006	\$252,706,170	\$244,963,067	\$12,441,061	5.00%
5 Closeout	\$7,119,653	\$0	\$13,141,346	\$6,021,693	85.00%
6 Acquisition	\$0	\$724,834	\$0	\$0	0.00%
Total	\$259,694,644	\$278,013,838	\$279,265,883	\$19,571,239	7.54%

Risk Monitored Projects Reporting

RMP-1. Contracts

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1126875 Puget Sound Emergency Radio Network STANDALONE

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Motorola Solutions Inc	Other	\$112,453,534	12/17/2014	12/14/2034	12	\$17,110,911
Summit Solutions	Construction	\$22,902,396	09/08/2017	12/31/2021	0	\$0
KPFF	Construction Management	\$2,000,000	07/06/2017	07/06/2020	0	\$0
Odelia Pacific Corporation	Design/Engineering	\$11,200,000	12/05/2014	12/05/2021	1	\$2,000,000
Mastec	Construction	\$2,500,000	11/07/2016	11/07/2018	0	\$0
Mastec	Construction	\$1,750,000	03/23/2017	03/23/2018	0	\$0
Mastec	Construction	\$2,500,000	07/22/2016	01/18/2018	0	\$0
Thermobond	Other	\$4,500,000	03/25/2016	03/29/2022	0	\$0
Valmont Structures	Other	\$4,500,000	06/01/2016	12/31/2021	0	\$0
Fire Protection Inc	Other	\$1,020,000	03/01/2017	02/28/2022	0	\$0
Steelhead	Construction	\$9,010,646	05/29/2019	12/31/2021	0	\$0
Sterling	Construction	\$1,899,147	05/29/2019	12/31/2021	1	\$98,000
Saybr	Construction	\$4,483,482	07/10/2019	12/31/2021	0	\$0
IMKO / TKK	Construction	\$4,668,306	09/04/2019	12/31/2021	2	\$200,000
Cannon	Construction	\$1,900,000	08/23/2019	08/31/2021	0	\$0
Televate	Other	\$1,409,920	04/23/2020	06/30/2022	1	\$700,000
Total		\$188,697,431			17	\$20,108,911

RMP-2. Contract Change Explanation

<p>Motorola Solutions</p> <ul style="list-style-type: none"> • Change Order #1 - Changes to Project Schedule and Summary of Contract Milestones (\$0) • Change Order #2 - Changes to Schedule of Payments (\$0) • Change Order #3 - Scope of Work and Price (\$1,823,081.35) • Change Order #4 - Scope of Work and Price (\$1,057,892.95) • Change Order #5 - Scope of Work and Price (\$2,584,281.76) • Change Order #6 - Price List - Exhibit 2 (\$0) • Change Order #7 - Adjust counts of MSI control stations and consolettes (\$247,902.55) • Change Order #8 - Dispatch center console additions, enhanced on street coverage to benefit in-building coverage, site development changes (\$8,380,528.33) • Change Order #9 - Fuel spill containment @ Vashon (\$59,956.40) • Change Order #10 - Control Station and Subscriber Equipment and Software (\$2,010,261.23) • Change Order #11 - Leasing & generator costs @ IBC sites, previous credit, add. install @ 2 DC's, and early equip. delivery (\$401,032) • Change Order #12 - (\$) <p>Odelia Pacific</p> <p>Change Order# 5 added \$2M due to unforeseen site design changes directed by PSERN such as: sites selection challenges, permitting/engineering/infrastructure/leasing & landlord/environmental assessments challenges and complications</p>

RMP-3. Current Quarter's Key Activities

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1126875 Puget Sound Emergency Radio Network STANDALONE

Motorola:

Milestone 2B - Install and Test Site DC Power Systems Equipment

Milestone 2C - Install and Test Microwave Equipment and Software

Milestone 2K - Install and Test LMR Central Control Equipment and Software (All Sites Serving Primary Bounded Coverage Area,
Highway 410 and I-90)

Milestone 2L- Install and Test LMR Base Station Equipment and Software (All Sites Serving Primary Bounded Coverage Area and
Highway 410)

Milestone 2N- Install and Test MPLS System and Software (All Sites Serving Primary Bounded Coverage Area and Highway 410)

Milestone 2O - Install and Test DC System

Milestone 2P - Install and Test Site Backhaul System and Software (All Sites Serving I-90)

Milestone 2Q- Install and Test LMR Base Station Equipment and Software (All Sites Serving I-90)

Milestone 2R - Install and Test Site Alarm and Video Systems Equipment and Software (All Sites Serving I-90)

Milestone 2S - Install and Test Dispatch Equipment and Software, CAD Switch Interface

Milestone 2T - Install and Test Control Stations

Milestone 2U - Install and Test ISSI Integration and Tunnel Systems Integration Equipment and Software

Milestone 2V - Install and Test VHF/UHF

Milestone 2W - Completion of Training for Dispatcher Train-the-Trainers

Milestone 2X - Development of Subscriber Templates and System Voice Group Mapping

Milestone 2Y - IBC Sites

Milestone 3A - System Optimization & RF Coverage Testing for Primary Bounded Area and Highway 410

Milestone 3B - System Optimization & RF Coverage for I-90

Milestone 3I - Install and Test I-90 Repeater Backhaul System and Software

Milestone 3J - Factory Maintenance Training Session 2 and Other Training

Milestone 4C - Program, Deliver, Install and Test Mobile Subscriber Equipment (1000 Units)

Milestone 4F - Program, Deliver and Test Portable Subscriber Equipment

Milestone 4X - Install and Test DC System and Software (All sites serving Hwy 2)

Milestone 4Y - Install and Test Backhaul System and Software (All Sites Serving Highway 2)

Milestone 4Z - Install and Test LMR Base Station Equipment and Software (All Sites Serving Highway 2)

Milestone 4Z.2 - System Optimization & RF Coverage Testing for Highway 2

RMP-4. Next Quarter's Key Activities

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1126875 Puget Sound Emergency Radio Network STANDALONE

Motorola:

Milestone 2B - Install and Test Site DC Power Systems Equipment

Milestone 2O - Install and Test DC System

Milestone 2P - Install and Test Site Backhaul System and Software (All Sites Serving I-90)

Milestone 2Q- Install and Test LMR Base Station Equipment and Software (All Sites Serving I-90)

Milestone 2U - Install and Test ISSI Integration and Tunnel Systems Integration Equipment and Software

Milestone 2V - Install and Test VHF/UHF

Milestone 2Y - IBC Sites

Milestone 3A - System Optimization & RF Coverage Testing for Primary Bounded Area

Milestone 3C - Train Users & Deliver User Manuals

Milestone 3H - Deliver Subscriber Templates

Milestone 3J - Factory Maintenance Training Session 2 and Other Training

Milestone 4C - Program, Deliver, Install and Test Mobile Subscriber Equipment

Milestone 4D - Program, Deliver and Test Portable Subscriber Equipment

Milestone 4E - Program, Deliver and Test Portable Subscriber Equipment

Milestone 4H - Program, Deliver, Install and Test Mobile Subscriber Equipment

Milestone 4I - Program, Deliver and Test Portable Subscriber Equipment

Milestone 4J - Program, Deliver and Test Portable Subscriber Equipment

Milestone 4L - Program, Deliver, Install and Test Mobile Subscriber Equipment

Milestone 4Q - Program, Deliver, Install and Test Mobile Subscriber Equipment

Milestone 4S - Program, Deliver, Install and Test Mobile Subscriber Equipment

Milestone 4X - Install and Test DC System and Software (All sites serving Hwy 2)

Milestone 4Y - Install and Test Backhaul System and Software (All Sites Serving Highway 2)

Milestone 4Z - Install and Test LMR Base Station Equipment and Software (All Sites Serving Highway 2)

RMP-5. Closely Monitored Issues & Risk Summary

- Delays in end user radio deployment
 - > Mitigation(s) - The Project is adding additional staff to assist in planning for deployment and transition, streamlining the code-plugin development process, and working with agencies to cross reference radios, agencies wave to code-plugs.
- Delays in developing radio programming data
 - > Mitigation(s) - The Project is developing initial radio programming plans and working with Agencies to gain acceptance of the plan.
- Project implementation may be longer than planned.
 - > Mitigation – Use Project Management best practices to hold all parties accountable for meeting the project schedule.

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1137046 King County Correctional Facility Water Piping Replacement STANDALONE

Target Baseline Date	
Actual Baseline Date	05/26/2020
Council District(s)	8
Department	EXECUTIVE SERVICES
Agency	Facilities Mgmt
Contact	Mark Batey
RMP Reporting	Yes - Reporting Required
Publish Quarter	Q4 2024
Portfolio	
Subportfolio	

Last updated by KC\hongs on 11/24/2021 12:04:19 PM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2024	ITD Budget thru DEC-2024
1 Planning	5/6/2019	7/26/2019	Completed	\$659,124	\$659,124	\$659,124
2 Preliminary Design	7/29/2019	11/29/2019	Completed	\$377,129	\$377,129	\$491,309
3 Final Design	12/2/2019	10/5/2020	Not Started	\$1,145,275	\$1,145,275	\$1,577,049
4 Implementation	10/12/2020	3/25/2022	In Progress	\$21,318,472	\$15,998,517	\$20,536,524
5 Closeout	2/28/2022	4/29/2022	Not Started	\$0	\$25,001	\$235,994
6 Acquisition			N/A	\$0	\$0	\$0
Total				\$23,500,000	\$18,205,046	\$23,500,000

Current Substantial Completion

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning	7/2/2019	7/2/2019	\$479,833
2 Preliminary Design	9/16/2019	12/6/2019	\$377,129
3 Final Design	12/9/2019	1/31/2020	\$1,061,385
4 Implementation	2/3/2020	6/17/2021	\$21,345,659
5 Closeout	6/18/2021	10/7/2021	\$235,994
6 Acquisition			\$0
Total			\$23,500,000

Baseline Substantial Completion

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1137046 King County Correctional Facility Water Piping Replacement STANDALONE

Scope  Green

Scope Variance Comment

Current Scope

This project will replace the potable hot and cold water piping in the King County Correctional Facility.

Baseline Scope

Project 1137046 – DES FMD MMR KCCF Water Pipe Replacement

This project will replace the potable hot and cold water piping in the King County Correctional Facility.

Schedule  Red

Schedule Variance Comment

Contractor construction schedule durations were finalized in September of 2020 after a July 2020 resolution of DAJD escort staffing arrangements were established. Both of these steps occurred after the baseline was set in May of 2020 and caused adjustments to the schedule.

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning	7/2/2019	7/2/2019	0	5/6/2019	7/26/2019	81	Completed
2 Preliminary Design	9/16/2019	12/6/2019	81	7/29/2019	11/29/2019	123	Completed
3 Final Design	12/9/2019	1/31/2020	53	12/2/2019	10/5/2020	308	Not Started
4 Implementation	2/3/2020	6/17/2021	500	10/12/2020	3/25/2022	529	In Progress
5 Closeout	6/18/2021	10/7/2021	111	2/28/2022	4/29/2022	60	Not Started
6 Acquisition							N/A
Substantial Completion Date	6/17/2021			2/25/2022			

Schedule Variance Analysis

	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	12/9/2019	6/17/2021	556	260	46.00%
Current Schedule	12/2/2019	2/25/2022	816		

Cost  Green

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1137046 King County Correctional Facility Water Piping Replacement STANDALONE

Cost Variance Comment

Cost Variance Analysis by Capital Phase

Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2024	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$479,833	\$659,124	\$659,124	\$179,291	37.00%
2 Preliminary Design	\$377,129	\$377,129	\$377,129	\$0	0.00%
3 Final Design	\$1,061,385	\$1,145,275	\$1,145,275	\$83,890	8.00%
4 Implementation	\$21,345,659	\$15,998,517	\$21,318,472	(\$27,187)	0.00%
5 Closeout	\$235,994	\$25,001	\$0	(\$235,994)	-100.00%
6 Acquisition	\$0	\$0	\$0	\$0	0.00%
Total	\$23,500,000	\$18,205,046	\$23,500,000	\$0	0.00%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
DLR Group	Design/Engineering	\$2,500,000	09/25/2019	06/01/2022	0	\$0
OAC Services	Construction Management	\$2,000,000	10/04/2019	06/01/2022	0	\$0
University Mechanical	Construction	\$15,480,000	01/29/2020	08/17/2022	0	\$0
Shinn Mechanical	Other	\$5,000,000	07/01/2019	07/01/2022	0	\$0
	Total	\$24,980,000			0	\$0

RMP-2. Contract Change Explanation

No Changes

RMP-3. Current Quarter's Key Activities

Construction work plans, Site Safety plans, coordination of onsite activities/shutdowns, submittals, crew background checks, and shop fabrication tickets were the primary efforts this quarter to prepare for construction activities onsite starting 10/19/2020.

RMP-4. Next Quarter's Key Activities

Construction kick-off to start next quarter on 10/19 with each shift consisting of a critical shutdown to install an entire riser that services occupied tanks/cells. Coordination with DAJD and Operations critical component to mitigating impact as much as possible Majority of risers from L7 thru L11 in the South, East and North wings will be completed. Planning activities will continue taking place for the L6 mechanical room and horizontal branch outs on the lower levels.

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1137046 King County Correctional Facility Water Piping Replacement STANDALONE

RMP-5. Closely Monitored Issues & Risk Summary

Potential claims by the Contractor. Potential impacts due to the on-going litigation.

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1124791 East Lake Sammamish Trail South Sammamish Segment B Design PKS M:E LAKE SAMM TRAIL

Target Baseline Date	09/30/2010	
Actual Baseline Date	09/30/2010	
Council District(s)	6	
Department	NATURAL RESOURCES AND PARKS	
Agency	Parks and Recreation	
Contact	Dee Healy	
RMP Reporting	Yes - Reporting Required	
Publish Quarter	Q4 2024	
Portfolio	Regional and Public Trails	
Subportfolio	Large Trail Corridors	

Last updated by KC\lwzhang on 2/10/2025 7:03:31 PM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2024	ITD Budget thru DEC-2024
1 Planning	1/2/2002	6/30/2007	Completed	\$1,617,302	\$1,637,578	\$0
2 Preliminary Design	7/1/2007	5/31/2010	Completed	\$339,093	\$340,266	\$0
3 Final Design	7/1/2015	2/1/2022	Completed	\$6,600,000	\$6,270,406	\$0
4 Implementation	2/1/2022	12/31/2026	In Progress	\$8,269,507	\$5,996,552	\$16,681,636
5 Closeout	1/1/2027	1/1/2028	N/A	\$0	\$176	\$0
6 Acquisition		9/18/2009	Completed	\$5,734	\$99,505	\$0
Total				\$16,831,636	\$14,344,483	\$16,681,637

Current Substantial Completion 12/31/2026

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning			\$0
2 Preliminary Design			\$0
3 Final Design	7/1/2013	11/1/2015	\$2,907,966
4 Implementation	4/1/2015	6/29/2018	\$23,078,897
5 Closeout			
6 Acquisition			\$0
Total			\$25,986,863

Baseline Substantial Completion 3/1/2018

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1124791 East Lake Sammamish Trail South Sammamish Segment B Design PKS M:E LAKE SAMM TRAIL

Scope



Yellow

Scope Variance Comment

The Inglewood Hill Parking Lot, a 450-ft section of trail that was part of the Inglewood Hill Parking lot has been added to the South Sammamish B project. This short segment in addition to the South Sammamish B segment will complete the ELST. GDC Culverts Project will be its own separate project, so redesign will be incorporated.

Current Scope

East Lake Sammamish Trail: Design of an alternative, non-motorized transportation corridor and a multi-user recreational trail along 11 miles of a former Burlington Northern Santa Fe (BNSF) railroad corridor on the east side of Lake Sammamish, from Redmond to Issaquah. King County purchased the corridor from BNSF in 1997, and in 2006 opened the existing interim use gravel trail to the public. The King County Parks and Recreation Division spent ten years on master planning, design work, environmental review and resolving legal issues related to this project, with ongoing involvement of a citizen's advisory group and in close coordination with the Cities of Redmond, Sammamish and Issaquah.

The ELST has been designed and constructed in phases based on funding availability. The Redmond segment was complete November 2011; the Issaquah segment was complete June 2013; the North Sammamish Segment was complete July 2015; and South Sammamish A was complete December 2017.

South Sammamish B is the final 3.6-mile trail segment to be redeveloped, thus completing the 11.2 mile East Lake Sammamish Trail (ELST). To expedite construction, this final segment will be constructed in the following two phases.

- Phase 1 – SE 33rd Street to Driveway 9 (Sta 283+70 to Sta 370+70) – 1.65 miles. Construction start anticipated April 2021.
- Phase 2 - Driveway 9 to Inglewood Hill Road (Sta 370+70 to 472+81) – 1.85 miles. Construction start anticipated February 2022.

Trail redevelopment includes a 12-foot-wide paved trail with soft surface shoulders, improved sightlines and safety features at intersections, improved drainage, and six new fish passable culverts. Redevelopment also includes retaining walls, fencing, consistent signage and traffic control measures, wetland mitigation and native landscaping.

Baseline Scope

The East Lake Sammamish Master Plan Trail project includes design and construction of an alternative, non-motorized transportation corridor and a multi-user recreational trail along 11 miles of a former Burlington Northern Santa Fe (BNSF) railroad corridor on the east side of Lake Sammamish, from Redmond to Issaquah. The ELST has been designed and constructed in phases based on funding availability.

South Sammamish B is the final 3.6-mile trail segment to be redeveloped, thus completing the 11.2 mile East Lake Sammamish Trail (ELST). This trail segment is between SE 33rd Street and 450-ft south of southern terminus of the North segment (near Inglewood Hill Road Parking lot). Trail redevelopment includes a 12-foot-wide paved trail with soft surface shoulders, improved sightlines and safety features at intersections, improved drainage, and six new fish passable culverts. Redevelopment also includes retaining walls, fencing, consistent signage and traffic control measures, wetland mitigation and native landscaping.

Schedule



Red

Schedule Variance Comment

The variance in the schedule is a result of delays caused by permitting and legal challenges for the South Sammamish B segment.

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1124791 East Lake Sammamish Trail South Sammamish Segment B Design PKS M:E LAKE SAMM TRAIL

Schedule Comparison: Baseline vs. Current							
Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning				1/2/2002	6/30/2007	2005	Completed
2 Preliminary Design				7/1/2007	5/31/2010	1065	Completed
3 Final Design	7/1/2013	11/1/2015	853	7/1/2015	2/1/2022	2407	Completed
4 Implementation	4/1/2015	6/29/2018	1185	2/1/2022	12/31/2026	1794	In Progress
5 Closeout				1/1/2027	1/1/2028	365	N/A
6 Acquisition					9/18/2009		Completed
Substantial Completion Date	3/1/2018			12/31/2026			

Schedule Variance Analysis					
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	7/1/2013	3/1/2018	1704	2497	146.00%
Current Schedule	7/1/2015	12/31/2026	4201		

Cost  Green

Cost Variance Comment

The cost variance is a result of amount of time that it's taken to complete the 30%, 60% and 90% design. As the design details are finalized the cost estimate reflects the changes. Additionally, project costs have increased due to inflation and the schedule impacts resulting from a long permitting process and legal challenges. The cost estimate for South Sammamish B has also increased due to the additional scope of work added by the 450-ft of trail just below the Inglewood Hill Parking Lot.

Cost Variance Analysis by Capital Phase					
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2024	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$0	\$1,637,578	\$1,617,302	\$1,617,302	0.00%
2 Preliminary Design	\$0	\$340,266	\$339,093	\$339,093	0.00%
3 Final Design	\$2,907,966	\$6,270,406	\$6,600,000	\$3,692,034	127.00%
4 Implementation	\$23,078,897	\$5,996,552	\$8,269,507	(\$14,809,390)	-64.00%
5 Closeout	\$0	\$176	\$0	\$0	0.00%
6 Acquisition	\$0	\$99,505	\$5,734	\$5,734	0.00%
Total	\$25,986,863	\$14,344,483	\$16,831,636	(\$9,155,227)	-35.23%

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1124791 East Lake Sammamish Trail South Sammamish Segment B Design
PKS M:E LAKE SAMM TRAIL

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Parametrix Inc	Design/Engineering	\$6,600,000	10/01/2015	12/31/2025	0	\$0
	Total	\$6,600,000			0	\$0

RMP-2. Contract Change Explanation

To expedite construction, the final segment will be constructed in the following two phases.

- Phase 1 – SE 33rd Street to Driveway 9 (Sta 283+70 to Sta 370+70) – 1.75 miles. Construction began July 19, 2021
- Phase 2 - Driveway 9 to Inglewood Hill Road (Sta 370+70 to 472+81) – 1.85 miles. Construction began June 1, 2022.
- George Davis Creek Culverts will be a new Project. This was originally part of Phase 2.

RMP-3. Current Quarter's Key Activities

Beginning in 2021 Q3, when Phase 1 moved into the Implementation Phase, charges and associated narrative were reported for project 1141263 PKS S:ELST S SAM SEG B PH1.

Beginning in 2022 Q1, charges and associated narrative for Phase 2 were reported for project 1141261 PKS S:ELST S SAM SEG B PH2.

Q1-Q3 activities will consist of redesign and permitting for GDC.

RMP-4. Next Quarter's Key Activities

Mitigation monitoring and permitting will continue to be charged to this project.

Q1-Q3 activities will consist of redesign and permitting for GDC.

RMP-5. Closely Monitored Issues & Risk Summary

Closely monitored issues and risk summary

- Easement negotiations,
- Encroachment removals
- Relocation of power poles
- Relocation and / or installation of drainage utilities
- Cost escalation of materials

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Target Baseline Date	10/01/2019
Actual Baseline Date	01/21/2020
Council District(s)	5
Department	NATURAL RESOURCES AND PARKS
Agency	Parks and Recreation
Contact	David Shaw
RMP Reporting	Yes - Reporting Required
Publish Quarter	Q4 2024
Portfolio	Regional and Public Trails
Subportfolio	Large Trail Corridors

Last updated by KC\lwzhang on 2/11/2025 10:17:13 AM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2024	ITD Budget thru DEC-2024
1 Planning	10/1/2014	1/23/2016	Completed	\$145,500	\$139,007	\$0
2 Preliminary Design	2/1/2016	8/1/2018	Completed	\$408,800	\$408,205	\$0
3 Final Design	8/1/2018	2/16/2022	Completed	\$1,707,800	\$1,738,804	\$0
4 Implementation	2/17/2022	2/29/2024	Completed	\$9,719,816	\$9,730,588	\$13,470,336
5 Closeout	3/1/2024	3/3/2025	In Progress	\$75,000	\$1,159	\$0
6 Acquisition	1/4/2016	9/30/2021	Completed	\$520,825	\$524,086	\$0
Total				\$12,577,741	\$12,541,850	\$13,470,336

Current Substantial Completion 9/18/2023

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning	10/1/2014	1/23/2016	\$7,000
2 Preliminary Design	1/24/2016	8/1/2018	\$423,000
3 Final Design	8/2/2018	9/30/2020	\$1,285,000
4 Implementation	10/1/2020	4/1/2023	\$9,673,180
5 Closeout	4/2/2023	4/2/2024	\$75,000
6 Acquisition	1/4/2016	9/30/2020	\$550,000
Total			\$12,013,180

Baseline Substantial Completion 9/30/2022

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Scope  Red

Scope Variance Comment

A formal review of this project was conducted by the Parks Division's internal gate committee on April 20, 2021. The project team proposed and the committee, which is made up of division leadership, accepted breaking this segment into two phases: SeaTac and Burien. By phasing this segment, the shovel ready SeaTac portion of the work can begin while the Burien Segment completes final Design. This report focuses on the SeaTac phase which is 1.8 miles of the total 2.2-mile project. Funding has been secured, and a new sub-project has been created for the Burien phase.

Q4-2024: No additional scope variations occurred this quarter.

Current Scope

PKS Lake To Sound Trail Segment C: The project has been broken into phases by jurisdiction, SeaTac Phase and Burien Phase. The acquisition of critical properties was affected by the outbreak of COVID-19 in early 2020 causing significant delays. In addition, complex utility conflicts were discovered in Burien while completing final design that must be resolved before bidding the Burien segment. The County is committed to moving forward on the SeaTac portion of the project due to the WSDOT Funding Agreement that provides the bulk of the funding for the project. Decoupling the segments allows the SeaTac segment to move forward sooner and allows time to resolve the utility conflicts in Burien.

Baseline Scope

The project will construct a 2.2-mile segment of the Lake to Sound Trail connecting the south end of Segment B to the Des Moines Creek Park Trail at S. 200th St. in SeaTac. The paved regional trail will pass through the cities of Burien and SeaTac primarily following Des Moines Memorial Dr. WSDOT right-of-way will be used for the trail and some acquisition on private property is required. The project will include a 12-foot paved surface with 2-foot gravel shoulders. Some sections will be narrower due to site and acquisition constraints. The project will also include sections of boardwalk, retaining walls, fences, stormwater facilities, driveway crossings, signage and public art. Funding for the project comes from WSDOT, KC Park Levies, and a State grant from RCO.

Schedule  Red

Schedule Variance Comment

Q3-2024: The project reached Substantial Completion in September 2023 and Physical Completion was achieved in April 2024. Closeout is well underway. Record drawings have been received final documentation from the contractor has been submitted. The final payment process is currently underway which includes payment of the final change order on the project. Funding reimbursement has been sent to WSDOT per the Funding Agreement. Final Acceptance is anticipated this quarter.

Q4-2024: All reimbursement requests have been submitted to WSDOT. Final Payment and Final Acceptance have been postponed due to delays in required contractor submittals. The Contractor is delayed in submitting final certified payroll documentation in LCP Tracker. Also, submittal of Good Faith Effort (GFE) documentation by the contractor and review by BDCC required significantly more time than expected. Final payment and final acceptance will be issued once these items are received.

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Schedule Comparison: Baseline vs. Current							
Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning	10/1/2014	1/23/2016	479	10/1/2014	1/23/2016	479	Completed
2 Preliminary Design	1/24/2016	8/1/2018	920	2/1/2016	8/1/2018	912	Completed
3 Final Design	8/2/2018	9/30/2020	790	8/1/2018	2/16/2022	1295	Completed
4 Implementation	10/1/2020	4/1/2023	912	2/17/2022	2/29/2024	742	Completed
5 Closeout	4/2/2023	4/2/2024	366	3/1/2024	3/3/2025	367	In Progress
6 Acquisition	1/4/2016	9/30/2020	1731	1/4/2016	9/30/2021	2096	Completed
Substantial Completion Date	9/30/2022			9/18/2023			

Schedule Variance Analysis					
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	8/2/2018	9/30/2022	1520	354	23.00%
Current Schedule	8/1/2018	9/18/2023	1874		

Cost  Yellow

Cost Variance Comment

Q1-2024: Cost changes on the project have been approved by Change Order which have included extensive reviews by the project team as well as WSDOT, the project funder. Some unexpected, large changes were experienced during construction. Significant changes include removal and repair of unsuitable base material (approx. \$420K increase), additional segment of boardwalk (approx. \$200K), and traffic control items including additional flagging, additional Uniformed Police Officers and temporary rechannelizations. The Contractor has recently requested an equitable adjustment that is being reviewed by the project team and WSDOT.

Q3-2024: The request for equitable adjustment has been reviewed by the project team and WSDOT. WSDOT has approved the request which has been incorporated into the project via Change Order 5. The Final Payment process with the contractor is underway which includes BDCC review and approval. The fourth and final reimbursement invoice has been sent to WSDOT which triggers the closeout process for the WSDOT Funding Agreement on the project.

Q4-2024: There are no new cost variance items since last quarter.

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Cost Variance Analysis by Capital Phase					
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2024	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$7,000	\$139,007	\$145,500	\$138,500	1,979.00%
2 Preliminary Design	\$423,000	\$408,205	\$408,800	(\$14,200)	-3.00%
3 Final Design	\$1,285,000	\$1,738,804	\$1,707,800	\$422,800	33.00%
4 Implementation	\$9,673,180	\$9,730,588	\$9,719,816	\$46,636	0.00%
5 Closeout	\$75,000	\$1,159	\$75,000	\$0	0.00%
6 Acquisition	\$550,000	\$524,086	\$520,825	(\$29,175)	-5.00%
Total	\$12,013,180	\$12,541,850	\$12,577,741	\$564,561	4.70%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Parametrix Inc	Design/Engineering	\$1,823,698	01/21/2015	12/31/2021	2	\$230,217
Active Construction Inc	Construction	\$6,857,857	02/17/2022	04/20/2024	5	\$1,136,577
	Total	\$8,681,555			7	\$1,366,794

RMP-2. Contract Change Explanation

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Q3 2024: Changer Order 5 has been approved. This change order includes an equitable adjustment approved by the County and WSDOT. The change compensates the contractor for inefficiencies experienced from poor weather and site conditions. Additional work requested by the County pushed concrete work, originally scheduled during “good weather months”, into rainy winter months. This is the last change order on the project.

Q1 2024: Change Orders 1 through 4 were approved over the course of the project. They cover increases from various items that were previously unknown to the County. Items that contributed significantly to the cost of the project include a significant amount of unsuitable base material which was removed and replaced and a new segment of boardwalk that was added to cross a previously unknown creek channel.

Q2 2023: Change Order 2 with ACI has been approved. Changes included were reviewed and approved for funding by WDOT prior to execution. The most impactful changes included additional unsuitable subgrade preparation work, reconstruction of the 18th and 196th segment of trail, additional need for uniformed police officers and marked vehicles for traffic control per City requirement, and additional dewatering for retaining wall construction.

The County requested Amendment 38 for Construction Management services. Amendment 40 extended the expiration date of the contract to meet current project schedule. Amendment 42 updated consultant rates.

Change Order 2 with ACI has been approved. Changes have been reviewed and approved by WSDOT for funding. This change included increased costs associated with several items. The most impactful was Unsuitable Subgrade Preparation. Due to an exceptionally wet Spring, a significantly greater volume of unsuitable material was encountered than originally anticipated. This was an unexpected condition that the project has had to respond to.

Construction: Change Order 1 with ACI has been approved. This change included costs associated with previously unknown requirements from the City of SeaTac: A re-channelization on 200th and a requirement for Uniformed Police Officer & Marked Vehicle at traffic control areas on artillery roads

Design/Engineering: Amendments 36 and 37 corrected an error in a past amendment and provide additional design services to address complex right-of-way and acquisition requirements as well as addressing extensive unanticipated design revisions for utility conflict resolution. The original scope and intention of the original contract has not changed

RMP-3. Current Quarter's Key Activities

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Q4-2024: Activities have remained focused on closeout work. This has included email communications with the contractor about submittal and review of Good Faith Effort (GFE) documentation required by BDCC and submittal of final certified payroll documentation in LCP Tracker.

Q3 2024: Activities this quarter have focused on closeout work and submitting the final reimbursement request to WSDOT.

Q1-2024: Activities this quarter have focused on completion of remaining punch list items and initiating closeout items. The contractor has been de-mobilized since September of 2023 and has visited the site only for punch list activities. The 1-year plant establishment period ended in December of 2023 and has been signed off on which has initiated the Mitigation Monitoring phase for the mitigation area. Closeout work has included, among other tasks, synchronization of the project files between Parametrix, the KC Parks files and Unifier. Efforts have also focused on the request for equitable adjustment issued by the contractor.

Q2 2023: Critical activities were completed during Q2 : Highlights include completion of boardwalk construction. Boardwalk topping slabs have all been completed and handrails have been installed. Driveway reconstructions and concrete flatwork have all been completed. The project entered a procurement suspension on June 15, 2023 to allow time for the procurement of a traffic signal pole. Prior to suspension, a punch list walkthrough with all key stakeholders was conducted and a preliminary punch list was generated. The contractor has been working on punch list items since that time.

RMP-4. Next Quarter's Key Activities

Q1-2025: Activities will continue to focus on closeout work. Once all Certified Payroll documentation is submitted in LCP Tracker, Final Payment can be issued with Final Acceptance soon after.

Activities for the upcoming quarter will be focused on completing the Final Payment process, which includes BDCC review and approval, and Final Acceptance.

Activities for the upcoming quarter will be focused on reaching the milestones of Physical Completion then Final Acceptance. Closeout work will also continue. It is anticipated that the equitable adjustment item will be completed this quarter.

Work during Q3 2023 will focus on final completion items. Suspension of the project is expected to continue until early August. Upon delivery of the signal pole, the contractor will remobilize, install the signal pole, and complete the associated concrete work. It is anticipated that Substantial Completion will be issued upon completion of the signal pole work. The punch list will then be finalized, and contractor will complete all items on the list. Of note is the installation of handrail for boardwalk 4 which is delayed in the manufacturing process and expected in September. Once all punch list items are complete, the project will be inspected and opened for public use. Note that a ribbon cutting for the L2SC project is being postponed until the completion of the Burien segment which is expected in the spring or summer of 2024.

RMP-5. Closely Monitored Issues & Risk Summary

All major risks are past and have been dealt with. The current risks are in the manufacturing and delivery processes of the traffic signal pole and the boardwalk handrail which are being monitored.

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141261 East Lake Sammamish Trail Segment B Phase 2 PKS M:E LAKE SAMM TRAIL

Target Baseline Date	02/09/2022
Actual Baseline Date	02/09/2022
Council District(s)	6
Department	NATURAL RESOURCES AND PARKS
Agency	Parks and Recreation
Contact	Dee Healy
RMP Reporting	Yes - Reporting Required
Publish Quarter	Q4 2024
Portfolio	Regional and Public Trails
Subportfolio	Large Trail Corridors

Last updated by KC\wzhang on 2/10/2025 6:50:10 PM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2024	ITD Budget thru DEC-2024
1 Planning			N/A	\$0	\$2,692	\$0
2 Preliminary Design	7/1/2007	5/31/2010	Completed	\$0	\$0	\$0
3 Final Design	7/1/2015	2/1/2022	Completed	\$0	\$7,683	\$0
4 Implementation	5/2/2022	6/28/2024	Completed	\$20,581,050	\$14,001,201	\$18,386,244
5 Closeout	6/29/2024	6/30/2025	In Progress	\$265,194	\$1,092	\$0
6 Acquisition			N/A	\$0	\$0	\$0
Total				\$20,846,244	\$14,012,667	\$18,386,244

Current Substantial Completion

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning			\$0
2 Preliminary Design			\$0
3 Final Design			\$0
4 Implementation	2/1/2022	12/29/2023	\$16,631,050
5 Closeout	1/1/2024	12/31/2024	\$265,194
6 Acquisition			\$0
Total			\$16,896,244

Baseline Substantial Completion

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141261 East Lake Sammamish Trail Segment B Phase 2
PKS M:E LAKE SAMM TRAIL

Scope ● Green

Scope Variance Comment

Current Scope
Eastlake Sammamish Trail South Sammamish Segment B Phase 2: Construction of approximately 1.85 miles of 12 foot wide paved trail with gravel shoulders. Mint Grove to Inglewood.

Baseline Scope
Eastlake Sammamish Trail South Sammamish Segment B Phase 2: Construction of approximately 1.85 miles of 12 foot wide paved trail with gravel shoulders. Mint Grove to Inglewood.

Schedule ● Green

Schedule Variance Comment
Due to permitting issues and coordination with City of Sammamish the George Davis Creek Culverts construction has been postponed until 2026 or later pending approvals. This portion of the Scope will be removed from this Project and will be transferred to a new Project.

Schedule Comparison: Baseline vs. Current							
Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning							N/A
2 Preliminary Design				7/1/2007	5/31/2010	1065	Completed
3 Final Design				7/1/2015	2/1/2022	2407	Completed
4 Implementation	2/1/2022	12/29/2023	696	5/2/2022	6/28/2024	788	Completed
5 Closeout	1/1/2024	12/31/2024	365	6/29/2024	6/30/2025	366	In Progress
6 Acquisition							N/A
Substantial Completion Date				10/6/2023			

Schedule Variance Analysis					
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule					0.00%
Current Schedule	7/1/2015	10/6/2023	3019		

Cost ● Red

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141261 East Lake Sammamish Trail Segment B Phase 2 PKS M:E LAKE SAMM TRAIL

Cost Variance Comment

EAC updated to cover additional costs from George Davis Creek culvert project.

Cost Variance Analysis by Capital Phase

Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2024	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$0	\$2,692	\$0	\$0	0.00%
2 Preliminary Design	\$0	\$0	\$0	\$0	0.00%
3 Final Design	\$0	\$7,683	\$0	\$0	0.00%
4 Implementation	\$16,631,050	\$14,001,201	\$20,581,050	\$3,950,000	24.00%
5 Closeout	\$265,194	\$1,092	\$265,194	\$0	0.00%
6 Acquisition	\$0	\$0	\$0	\$0	0.00%
Total	\$16,896,244	\$14,012,667	\$20,846,244	\$3,950,000	23.38%

Risk Monitored Projects Reporting

RMP-1. Contracts

No RMP contract data found

RMP-2. Contract Change Explanation

A culvert replacement along George Davis Creek has been removed from this scope due to regulatory issues outside the control of KC. That project will be completed under a separate project number.

RMP-3. Current Quarter's Key Activities

The project was awarded to KLB Construction. To date the construction is complete.

RMP-4. Next Quarter's Key Activities

Closeout

RMP-5. Closely Monitored Issues & Risk Summary

Closely monitored issues and risk summary
- George Davis Creek Culverts Permitting

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141261 East Lake Sammamish Trail Segment B Phase 2

PKS M:E LAKE SAMM TRAIL

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141263 East Lake Sammamish Trail Segment B Phase 1 PKS M:E LAKE SAMM TRAIL

Target Baseline Date	09/30/2010
Actual Baseline Date	08/03/2021
Council District(s)	6
Department	NATURAL RESOURCES AND PARKS
Agency	Parks and Recreation
Contact	Sarah Hamel
RMP Reporting	Yes - Reporting Required
Publish Quarter	Q4 2024
Portfolio	Regional and Public Trails
Subportfolio	Large Trail Corridors

Last updated by KC\lwzhang on 2/8/2025 12:58:15 PM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2024	ITD Budget thru DEC-2024
1 Planning			Completed	\$0	\$2,448	\$0
2 Preliminary Design			Completed	\$0	\$0	\$0
3 Final Design			Completed	\$0	\$1,009	\$0
4 Implementation	7/19/2021	2/1/2025	In Progress	\$20,156,687	\$18,810,643	\$20,593,687
5 Closeout	2/1/2025	8/1/2025	In Progress	\$437,000	\$17,974	\$0
6 Acquisition			N/A	\$0	\$162,252	\$0
Total				\$20,593,687	\$18,994,325	\$20,593,687

Current Substantial Completion

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning			\$0
2 Preliminary Design			\$0
3 Final Design			\$0
4 Implementation	7/19/2021	12/30/2022	\$12,284,000
5 Closeout	1/2/2023	10/31/2023	\$309,000
6 Acquisition			\$0
Total			\$12,593,000

Baseline Substantial Completion

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141263 East Lake Sammamish Trail Segment B Phase 1 PKS M:E LAKE SAMM TRAIL

Scope  Green

Scope Variance Comment

One-Year warranty period ended 2/1/2025 and no deficiency were found.

Current Scope

South Sammamish B is the final 3.6-mile trail segment to be redeveloped, thus completing the 11.2-mile East Lake Sammamish Trail (ELST). To expedite construction, this final segment will be constructed in two phases.

- Phase 1 – SE 33rd Street to Driveway 9 – 1.65 miles.

Segment B trail redevelopment includes a 12-foot-wide paved trail with soft surface shoulders, improved sightlines and safety features at intersections, improved drainage, and six new fish passable culverts. Redevelopment also includes retaining walls, fencing, consistent signage and traffic control measures, wetland mitigation and native landscaping.

Baseline Scope

South Sammamish B is the final 3.6-mile trail segment to be redeveloped, thus completing the 11.2 mile East Lake Sammamish Trail (ELST). To expedite construction, this final segment will be constructed in two phases.

- Phase 1 – SE 33rd Street to Driveway 9 – 1.65 miles.

Segment B trail redevelopment includes a 12-foot-wide paved trail with soft surface shoulders, improved sightlines and safety features at intersections, improved drainage, and six new fish passable culverts. Redevelopment also includes retaining walls, fencing, consistent signage and traffic control measures, wetland mitigation and native landscaping.

Schedule  Green

Schedule Variance Comment

The end of the one-year guarantee for work was 2/1/2025. No deficiencies were found. Closeout will commence no sooner than 2/1/2025.

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning							Completed
2 Preliminary Design							Completed
3 Final Design							Completed
4 Implementation	7/19/2021	12/30/2022	529	7/19/2021	2/1/2025	1293	In Progress
5 Closeout	1/2/2023	10/31/2023	302	2/1/2025	8/1/2025	181	In Progress
6 Acquisition							N/A
Substantial Completion Date	10/31/2022			6/1/2024			


Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141263 East Lake Sammamish Trail Segment B Phase 1 PKS M:E LAKE SAMM TRAIL

Schedule Variance Analysis

	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule		10/31/2022			0.00%
Current Schedule		6/1/2024			

Cost  Red

Cost Variance Comment

The budget for construction currently is \$20,593,687. The Construction contract thru CO-4 is \$14,582,023. Construction cost to completion is estimated at \$13,788,761 with minor adjustments expected for the final change order closeout.

Cost Variance Analysis by Capital Phase

Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2024	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$0	\$2,448	\$0	\$0	0.00%
2 Preliminary Design	\$0	\$0	\$0	\$0	0.00%
3 Final Design	\$0	\$1,009	\$0	\$0	0.00%
4 Implementation	\$12,284,000	\$18,810,643	\$20,156,687	\$7,872,687	64.00%
5 Closeout	\$309,000	\$17,974	\$437,000	\$128,000	41.00%
6 Acquisition	\$0	\$162,252	\$0	\$0	0.00%
Total	\$12,593,000	\$18,994,325	\$20,593,687	\$8,000,687	63.53%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Johansen Construction	Construction	\$13,524,726	07/19/2021	10/31/2023	0	\$0
	Total	\$13,524,726			0	\$0

RMP-2. Contract Change Explanation

RMP-3. Current Quarter's Key Activities

Continuation of PSIFE period

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141263 East Lake Sammamish Trail Segment B Phase 1 PKS M:E LAKE SAMM TRAIL

RMP-4. Next Quarter's Key Activities

Contract Closeout

RMP-5. Closely Monitored Issues & Risk Summary

Completion of project documentation

- Contractors protest letter regarding Stair Claim (SL-145 dated 7/26/2024)
- Contractors protest letter regarding Time Claim (SL-148 dated 9/21/2024)
- Contractors protest letter regarding Materially Different Work Claim (SL-150 dated 1/10/2025)

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1121402 Georgetown Wet Weather Treatment Station STANDALONE

Target Baseline Date	04/19/2016
Actual Baseline Date	04/19/2016
Council District(s)	1, 8, 9
Department	NATURAL RESOURCES AND PARKS
Agency	Wastewater Treatment
Contact	Lisa Taylor
RMP Reporting	Yes - Reporting Required
Publish Quarter	Q4 2024
Portfolio	Regulatory
Subportfolio	



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Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2024	ITD Budget thru DEC-2024
1 Planning	1/7/2013	6/11/2013	Completed	\$579,223	\$579,223	\$579,223
2 Preliminary Design	6/24/2015	4/19/2016	Completed	\$16,114,279	\$16,186,499	\$13,267,393
3 Final Design	4/19/2016	11/5/2018	Completed	\$19,261,547	\$19,261,547	\$43,647,937
4 Implementation	4/10/2017	8/8/2023	Completed	\$205,831,087	\$204,703,417	\$188,070,597
5 Closeout	8/27/2018	8/4/2025	In Progress	\$588,254	\$298,782	\$1
6 Acquisition	4/18/2015	8/27/2018	Completed	\$11,496,489	\$11,496,902	\$14,329,452
Total				\$253,870,879	\$252,526,371	\$259,894,603

Current Substantial Completion 10/14/2022

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning	1/7/2013	6/11/2013	\$579,218
2 Preliminary Design	6/11/2013	4/19/2016	\$11,352,431
3 Final Design	4/19/2016	11/21/2017	\$26,364,748
4 Implementation	11/21/2017	12/23/2022	\$208,751,871
5 Closeout	12/23/2022	12/17/2024	\$1,952,276
6 Acquisition	4/18/2015	12/16/2016	\$11,712,569
Total			\$260,713,113

Baseline Substantial Completion 2/28/2022

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1121402 Georgetown Wet Weather Treatment Station STANDALONE

Scope  Green

Scope Variance Comment

Current Scope

Georgetown Wet Weather Treatment Station - The project consists of building a Wet Weather Treatment Station (WWTS), conveyance pipelines, and outfall structure to treat Combined Sewer Overflows (CSO's) prior to discharge into the Lower Duwamish Waterway. The WWTS includes an influent pump station, equalization basin, screening facility, CSO treatment process, and disinfection. Modifications to both the S. Brandon St. and S. Michigan St. Regulator Stations will be required for diversion of flows to the WWTS. Ancillary facilities include an odor control facility, electrical/controls building, and emergency generator. CSO treatment will consist of high rate primary treatment followed by ultra violet disinfection prior to discharge. RINs funded the following for this project: solar panels.

Baseline Scope

Georgetown Wet Weather Treatment Station - The project consists of building a Wet Weather Treatment Station (WWTS), conveyance pipelines, and outfall structure to treat Combined Sewer Overflows (CSO's) prior to discharge into the Lower Duwamish Waterway. The WWTS includes an influent pump station, equalization basin, screening facility, CSO treatment process, and disinfection. Modifications to both the S. Brandon St. and S. Michigan St. Regulator Stations will be required for diversion of flows to the WWTS. Ancillary facilities include an odor control facility, electrical/controls building, and emergency generator. CSO treatment will consist of high rate primary treatment followed by ultra violet disinfection prior to discharge.

Schedule  Yellow

Schedule Variance Comment

Closing out of the contracts has been extended into 2024 to allow for continued fine-tuning of the station operation.

The critical path of the construction schedule was impacted by changes requested in several Request for Change Proposals (RCP), causing delays to the testing sequence for the treatment station. King County agreed to add 150 calendar days to the contract. Due to unusually severe weather conditions encountered in December 2021 King County agreed to add seven (7) calendar days to the contract. The Consent Decree milestone for Substantial Completion is 12/31/2022. This revised schedule does not jeopardize the CD milestone. Substantial Completion was achieved in October 2022 meeting the CD milestone. Schedule for project number close out was pushed out an additional 2 years due to a required erosion fix at the outfall to the Duwamish. Erosion fix may no longer be needed imminently so may get pulled outside of this project.

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning	1/7/2013	6/11/2013	155	1/7/2013	6/11/2013	155	Completed
2 Preliminary Design	6/11/2013	4/19/2016	1043	6/24/2015	4/19/2016	300	Completed
3 Final Design	4/19/2016	11/21/2017	581	4/19/2016	11/5/2018	930	Completed
4 Implementation	11/21/2017	12/23/2022	1858	4/10/2017	8/8/2023	2311	Completed
5 Closeout	12/23/2022	12/17/2024	725	8/27/2018	8/4/2025	2534	In Progress
6 Acquisition	4/18/2015	12/16/2016	608	4/18/2015	8/27/2018	1227	Completed
Substantial Completion Date	2/28/2022			10/14/2022			

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1121402 Georgetown Wet Weather Treatment Station STANDALONE

Schedule Variance Analysis					
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	4/19/2016	2/28/2022	2141	228	10.00%
Current Schedule	4/19/2016	10/14/2022	2369		

Cost  Green

Cost Variance Comment

Cost Variance Analysis by Capital Phase					
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2024	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$579,218	\$579,223	\$579,223	\$5	0.00%
2 Preliminary Design	\$11,352,431	\$16,186,499	\$16,114,279	\$4,761,848	42.00%
3 Final Design	\$26,364,748	\$19,261,547	\$19,261,547	(\$7,103,201)	-27.00%
4 Implementation	\$208,751,871	\$204,703,417	\$205,831,087	(\$2,920,783)	-1.00%
5 Closeout	\$1,952,276	\$298,782	\$588,254	(\$1,364,023)	-70.00%
6 Acquisition	\$11,712,569	\$11,496,902	\$11,496,489	(\$216,081)	-2.00%
Total	\$260,713,113	\$252,526,371	\$253,870,879	(\$6,842,234)	-2.62%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
CH2M Hill Engineers	Other	\$35,521,657	12/02/2013	04/30/2025	13	\$839,811
CH2M Hill Engineers	Design/Engineering	\$35,521,657	12/02/2013	04/30/2025	13	\$839,811
Total		\$71,043,315			26	\$1,679,622

RMP-2. Contract Change Explanation

Treatment Station – as of August 2023 this Contract had Final Acceptance. As such there are no further Change Orders. Conveyance – as of April 2023 this Contract had Final Acceptance. As such there are no further Change Orders.

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1121402 Georgetown Wet Weather Treatment Station STANDALONE

RMP-3. Current Quarter's Key Activities

Continued work order development for optimal operation of the station. Began installation of additional solar panels. Began creating amendment for outfall erosion work though this work is still being scoped.

RMP-4. Next Quarter's Key Activities

Continue work order development for optimal operation of the station. Complete installation of additional solar panels. Continue planning for installation of Monument to Rain art piece in spring 2025. Determine scope for erosion at outfall.


RMP-5. Closely Monitored Issues & Risk Summary

None

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1123624 Coal Creek Siphon & Trunk Parallel STANDALONE

Target Baseline Date	10/01/2019	
Actual Baseline Date	10/01/2019	
Council District(s)	9	
Department	NATURAL RESOURCES AND PARKS	
Agency	Wastewater Treatment	
Contact	Lisa Taylor	
RMP Reporting	Yes - Reporting Required	
Publish Quarter	Q4 2024	
Portfolio	Capacity Improvements	
Subportfolio		

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Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2024	ITD Budget thru DEC-2024
1 Planning	8/9/2016	8/9/2016	Completed	\$184,178	\$184,178	\$0
2 Preliminary Design	8/9/2016	10/1/2019	Completed	\$5,474,436	\$5,474,436	\$9,425,197
3 Final Design	10/1/2019	12/18/2024	Completed	\$13,622,981	\$10,560,538	\$12,912,060
4 Implementation	12/18/2024	6/10/2030	In Progress	\$150,826,691	\$455,683	\$106,925,641
5 Closeout	6/10/2030	6/30/2031	Not Started	\$179,560	\$0	\$2,261,159
6 Acquisition	2/18/2020	5/1/2023	Completed	\$2,659,152	\$2,601,118	\$782,944
Total				\$172,946,998	\$19,275,955	\$132,307,001

Current Substantial Completion 3/12/2030

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning	1/1/2015	8/9/2016	\$180,759
2 Preliminary Design	11/13/2017	10/1/2019	\$4,006,653
3 Final Design	10/1/2019	4/29/2022	\$9,842,908
4 Implementation	4/29/2022	8/31/2026	\$114,024,195
5 Closeout	8/31/2026	12/31/2026	\$195,019
6 Acquisition			\$4,061,035
Total			\$132,310,569

Baseline Substantial Completion 5/29/2026

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1123624 Coal Creek Siphon & Trunk Parallel STANDALONE

Scope  Green

Scope Variance Comment

Current Scope

Coal Creek Siphon & Trunk Parallel - This project will increase the capacity of the downstream half of the Coal Creek Trunk in Bellevue. The trunk to be upgraded is 7,100 lineal feet, ranging in diameter from 15 to 21 inches, and ranges in flow from 7 to 10 million gallons per day (MGD). The upgraded sewer will convey between 11 and 19 MGD to meet the year 2060, 20-year peak flow criteria. In addition to the Coal Creek trunk replacement laterals need to be constructed. All the work occurs within the Coal Creek Natural area with numerous locationS of the project occurring within sensitive wetlands. The project will restore the wetlands, add wetland enhancement, improve the stream bed, and make a portion of the nature trail bordering the creek accessible to people with disabilities.

Baseline Scope

Coal Creek Siphon & Trunk Parallel - This project will increase the capacity of the downstream half of the Coal Creek Trunk. The trunk to be upgraded is 7,100 lineal feet, ranges in diameter from 15 to 21 inches, and ranges in flow from 7 to 10 million gallons per day (MGD). The upgraded sewer will be required to convey between 11 and 19 MGD to meet the year 2060, 20-year peak flow criteria.

Schedule  Red

Schedule Variance Comment

The design schedule was extended 15 months in Q3 2022 due to permitting delays and unwillingness to preemptively constrain potential contractors. Schedule extended 9 months in Q1 2024 due to rejection of sole construction bid (received from the Q3 2023 procurement) and time needed to re-advertise the construction contract.

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning	1/1/2015	8/9/2016	586	8/9/2016	8/9/2016	0	Completed
2 Preliminary Design	11/13/2017	10/1/2019	687	8/9/2016	10/1/2019	1148	Completed
3 Final Design	10/1/2019	4/29/2022	941	10/1/2019	12/18/2024	1905	Completed
4 Implementation	4/29/2022	8/31/2026	1585	12/18/2024	6/10/2030	2000	In Progress
5 Closeout	8/31/2026	12/31/2026	122	6/10/2030	6/30/2031	385	Not Started
6 Acquisition				2/18/2020	5/1/2023	1168	Completed
Substantial Completion Date	5/29/2026			3/12/2030			

Schedule Variance Analysis

	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	10/1/2019	5/29/2026	2432	1383	56.00%
Current Schedule	10/1/2019	3/12/2030	3815		

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1123624 Coal Creek Siphon & Trunk Parallel STANDALONE

Cost  Red

Cost Variance Comment

Sole construction bid during Q4 2023 advertisement was 40% above engineer's estimate, and rejected. The current project forecast reflects the construction price (\$96.5M) of the successful bidder received as part of the Q2 2024 construction procurement rebid. Related updates to AFI, change order allowance and project contingency were adjusted accordingly.

Cost Variance Analysis by Capital Phase

Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2024	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$180,759	\$184,178	\$184,178	\$3,419	2.00%
2 Preliminary Design	\$4,006,653	\$5,474,436	\$5,474,436	\$1,467,784	37.00%
3 Final Design	\$9,842,908	\$10,560,538	\$13,622,981	\$3,780,072	38.00%
4 Implementation	\$114,024,195	\$455,683	\$150,826,691	\$36,802,496	32.00%
5 Closeout	\$195,019	\$0	\$179,560	(\$15,459)	-8.00%
6 Acquisition	\$4,061,035	\$2,601,118	\$2,659,152	(\$1,401,883)	-35.00%
Total	\$132,310,569	\$19,275,955	\$172,946,998	\$40,636,429	30.71%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Brown and Caldwell	Design/Engineering	\$10,671,930	08/05/2016	03/31/2023	10	\$1,993,721
	Total	\$10,671,930			10	\$1,993,721

RMP-2. Contract Change Explanation

The design contract for this effort has been extended numerous times, due primarily to delays in permit approval. An amendment was approved 5.9.24 for additional final design time/effort needed for the rebid effort.

RMP-3. Current Quarter's Key Activities

Executed construction contract and issued Limited NTP; negotiated amendment for consultant CM Services during implementation.

RMP-4. Next Quarter's Key Activities

Issue full unrestricted NTP, execute consultant CM Services contract.

RMP-5. Closely Monitored Issues & Risk Summary

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1123624 Coal Creek Siphon & Trunk Parallel STANDALONE

There is concern around the number of contractors that are interested in bidding on the contract.

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1134069 WPTP Raw Sewage Pump Replacement STANDALONE

Target Baseline Date	06/28/2022	
Actual Baseline Date	06/28/2022	
Council District(s)	4	
Department	NATURAL RESOURCES AND PARKS	
Agency	Wastewater Treatment	
Contact	Lisa Taylor	
RMP Reporting	Yes - Reporting Required	
Publish Quarter	Q4 2024	
Portfolio	Resiliency	
Subportfolio		

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Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2024	ITD Budget thru DEC-2024
1 Planning	12/11/2018	3/12/2019	Completed	\$285,267	\$285,267	\$285,267
2 Preliminary Design	3/13/2019	6/28/2022	Completed	\$11,265,910	\$11,429,372	\$10,811,675
3 Final Design	6/28/2022	7/12/2024	Completed	\$11,613,477	\$7,636,032	\$17,329,843
4 Implementation	7/12/2024	8/12/2030	In Progress	\$226,258,996	\$13,936,770	\$186,951,910
5 Closeout	8/12/2030	12/31/2030	Not Started	\$805,451	\$0	\$926,832
6 Acquisition			N/A	\$0	\$0	\$0
Total				\$250,229,102	\$33,287,441	\$216,305,527

Current Substantial Completion 9/30/2029

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning	12/11/2018	3/12/2019	\$285,267
2 Preliminary Design	3/13/2019	6/28/2022	\$8,029,482
3 Final Design	6/28/2022	7/24/2024	\$17,190,160
4 Implementation	7/24/2024	3/6/2030	\$189,873,787
5 Closeout	3/27/2026	12/31/2030	\$926,832
6 Acquisition			\$0
Total			\$216,305,529

Baseline Substantial Completion 9/18/2029

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1134069 WPTP Raw Sewage Pump Replacement STANDALONE

Scope  Green

Scope Variance Comment

Current Scope

WPTP Raw Sewage Pump Replacement - The objective of this project is to increase the firm capacity of the raw sewage pump (RSP) station from 330 million gallons per day (MGD) to 440 MGD at West Point Treatment Plant in Seattle by replacing the existing biogas driven engine pumps with higher capacity electric motor driven pumps. The project will also make seismic upgrades to the pump station and make improvements to meet National Fire Protection Association (NFPA 820) standards. In addition, the project will also replace the existing boiler system prior to completion of the RSP replacement to provide heat necessary to maintain a stable treatment process.

Baseline Scope

WPTP Raw Sewage Pump Replacement - The objective of this project is to increase the firm capacity of the raw sewage pump (RSP) station from 330 million gallons per day (MGD) to 440 MGD at West Point Treatment Plant in Seattle by replacing the existing biogas driven engine pumps with higher capacity electric motor driven pumps. The project will also make seismic upgrades to the pump station and make improvements to meet National Fire Protection Association (NFPA 820) standards. In addition, the project will also replace the existing boiler system prior to completion of the RSP replacement to provide heat necessary to maintain a stable treatment process.

Schedule  Green

Schedule Variance Comment

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning	12/11/2018	3/12/2019	91	12/11/2018	3/12/2019	91	Completed
2 Preliminary Design	3/13/2019	6/28/2022	1203	3/13/2019	6/28/2022	1203	Completed
3 Final Design	6/28/2022	7/24/2024	757	6/28/2022	7/12/2024	745	Completed
4 Implementation	7/24/2024	3/6/2030	2051	7/12/2024	8/12/2030	2222	In Progress
5 Closeout	3/27/2026	12/31/2030	1740	8/12/2030	12/31/2030	141	Not Started
6 Acquisition							N/A
Substantial Completion Date	9/18/2029			9/30/2029			


Schedule Variance Analysis

	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	6/28/2022	9/18/2029	2639	12	0.00%
Current Schedule	6/28/2022	9/30/2029	2651		

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1134069 WPTP Raw Sewage Pump Replacement STANDALONE

Cost  Red

Cost Variance Comment
Current budget forecast (EAC) is \$164,387,188 with a variance of about \$831,747 from the model estimation (0.5%).

Cost Variance Analysis by Capital Phase					
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2024	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$285,267	\$285,267	\$285,267	\$0	0.00%
2 Preliminary Design	\$8,029,482	\$11,429,372	\$11,265,910	\$3,236,429	40.00%
3 Final Design	\$17,190,160	\$7,636,032	\$11,613,477	(\$5,576,683)	-32.00%
4 Implementation	\$189,873,787	\$13,936,770	\$226,258,996	\$36,385,209	19.00%
5 Closeout	\$926,832	\$0	\$805,451	(\$121,381)	-13.00%
6 Acquisition	\$0	\$0	\$0	\$0	0.00%
Total	\$216,305,529	\$33,287,441	\$250,229,102	\$33,923,573	15.68%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Jacobs Engineering Group, Inc.	Design/Engineering	\$23,874,053	08/22/2019	12/31/2028	3	\$1,035,468
	Total	\$23,874,053			3	\$1,035,468

RMP-2. Contract Change Explanation

Jacobs for SDI; KJ for CM services, and PCI for construction work

RMP-3. Current Quarter's Key Activities

Continuing with construction as per the construction schedule.

RMP-4. Next Quarter's Key Activities

Continuing with construction work for the various components of the projects including RSP, boiler, grit, structure modifications.

RMP-5. Closely Monitored Issues & Risk Summary

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1134069 WPTP Raw Sewage Pump Replacement STANDALONE

Competitiveness among the pump suppliers Mitigation plan for the HazMat materials collection and disposal and negotiating with EPA Region 10 on HazMat abatement method application. Submittals for the SRF and WIFIA loan applications and loan agreements. Approval from Ecology of the plans, specs, and Division 0 form as required by the WIFIA & SRF funding. Anticipated low bid turn out for this bidding

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1033497 South County Recycling and Transfer Station STANDALONE

Target Baseline Date	07/22/2020
Actual Baseline Date	01/11/2022
Council District(s)	7
Department	NATURAL RESOURCES AND PARKS
Agency	Solid Waste
Contact	Kinyan Lui
RMP Reporting	Yes - Reporting Required
Publish Quarter	Q4 2024
Portfolio	Construction
Subportfolio	Recycling and Transfer Stations



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Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2024	ITD Budget thru DEC-2024
1 Planning	11/1/2010	5/30/2018	Completed	\$4,055,179	\$4,206,609	\$4,040,008
2 Preliminary Design	4/12/2019	3/30/2021	Completed	\$5,470,875	\$6,262,913	\$8,598,780
3 Final Design	3/12/2021	4/28/2023	Completed	\$13,671,547	\$13,705,727	\$27,365,171
4 Implementation	5/1/2023	5/12/2026	In Progress	\$170,157,853	\$74,384,603	\$152,941,440
5 Closeout	10/9/2026	10/9/2028	Not Started	\$3,485,384	\$120,767	\$1,774,471
6 Acquisition	5/1/2012	4/28/2023	Completed	\$3,006,372	\$3,006,372	\$6,257,829
Total				\$199,847,210	\$101,686,991	\$200,977,699

Current Substantial Completion 5/12/2026

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning	11/1/2010	5/30/2018	\$4,055,001
2 Preliminary Design	4/12/2019	3/30/2021	\$10,026,000
3 Final Design	3/12/2021	3/3/2023	\$16,328,000
4 Implementation	3/6/2023	5/29/2026	\$106,374,999
5 Closeout	6/1/2026	6/1/2028	\$1,376,000
6 Acquisition	5/1/2012	12/30/2022	\$6,223,000
Total			\$144,383,000

Baseline Substantial Completion 5/29/2026

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1033497 South County Recycling and Transfer Station STANDALONE

Scope  Green

Scope Variance Comment

Current Scope
South County Recycling and Transfer Station: This project entails siting, designing, permitting, and constructing a new, modern transfer and recycling facility to replace the Algona Transfer Station, which has been in operation since the 1960s and lacks recycling services.

Baseline Scope
South County Recycling and Transfer Station: This project entails siting, designing, permitting, and constructing a new, modern transfer and recycling facility to replace the Algona Transfer Station, which has been in operation since the 1960s and lacks recycling services.

Schedule  Green

Schedule Variance Comment

Schedule Comparison: Baseline vs. Current							
Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning	11/1/2010	5/30/2018	2767	11/1/2010	5/30/2018	2767	Completed
2 Preliminary Design	4/12/2019	3/30/2021	718	4/12/2019	3/30/2021	718	Completed
3 Final Design	3/12/2021	3/3/2023	721	3/12/2021	4/28/2023	777	Completed
4 Implementation	3/6/2023	5/29/2026	1180	5/1/2023	5/12/2026	1107	In Progress
5 Closeout	6/1/2026	6/1/2028	731	10/9/2026	10/9/2028	731	Not Started
6 Acquisition	5/1/2012	12/30/2022	3895	5/1/2012	4/28/2023	4014	Completed
Substantial Completion Date	5/29/2026			5/12/2026			

Schedule Variance Analysis					
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	3/12/2021	5/29/2026	1904	-17	0.00%
Current Schedule	3/12/2021	5/12/2026	1887		

Cost  Red

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1033497 South County Recycling and Transfer Station STANDALONE

Cost Variance Comment

1/10/2025- Project spending is slower than the baseline due to incremental delays, primarily in design phase due to permitting lags during the pandemic. Construction invoicing at startup was significantly delayed due to contractor struggles to present an acceptable SOV. Currently pay application production and construction management reviews are running 30-45 days behind the period being charged. The project has executed 25 change orders totaling ~\$6M. The project schedule continues to be a focus for the project team and there are indicators that work will bunch up and peak in spring/summer 2025 that we're looking at carefully right now.

Cost Variance Analysis by Capital Phase

Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2024	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$4,055,001	\$4,206,609	\$4,055,179	\$178	0.00%
2 Preliminary Design	\$10,026,000	\$6,262,913	\$5,470,875	(\$4,555,125)	-45.00%
3 Final Design	\$16,328,000	\$13,705,727	\$13,671,547	(\$2,656,453)	-16.00%
4 Implementation	\$106,374,999	\$74,384,603	\$170,157,853	\$63,782,854	60.00%
5 Closeout	\$1,376,000	\$120,767	\$3,485,384	\$2,109,384	153.00%
6 Acquisition	\$6,223,000	\$3,006,372	\$3,006,372	(\$3,216,628)	-52.00%
Total	\$144,383,000	\$101,686,991	\$199,847,210	\$55,464,210	38.41%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
HDR	Other	\$20,772,651	05/30/2018	05/29/2026	9	\$16,924,994
Jacobs Engineering Group, Inc.	Other	\$13,048,498	11/09/2020	10/05/2026	3	\$8,172,961
	Total	\$33,821,149			12	\$25,097,956

RMP-2. Contract Change Explanation

1/10/2025 *The project has executed 24 construction change orders equaling \$5.2M. *The prime design consultant has asked to move funding between tasks and we are generating a contract amendment to have that reviewed and executed.

RMP-3. Current Quarter's Key Activities

1/10/2025 - Metal Transfer Building to be erected onsite; all site buildings foundations complete; MEP rough ins underway; site utilities progressing; site retaining walls progressing; prepare for summer in-water-work window

RMP-4. Next Quarter's Key Activities

1/25/2025 - Project construction continues with building enclosures progressing and MEP going in. Planning and preparation for in-water-work window and culver installation, stream completion, landscape completion.

Q4 2024 Baseline Detail Report

Agency: All, Fund: All, Year: 2024, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1033497 South County Recycling and Transfer Station STANDALONE

RMP-5. Closely Monitored Issues & Risk Summary

1/10/2025 * Continue to review and negotiate contractor request for ~\$1.3M and 85 days for overhead and Gen'l Conds. due to Wetland A unsuitable soils excavation. Although the excavation and hauling costs were paid for via change orders and included OH, the contractor has requested additional days and dollars. Final negotiations underway and a unilateral change order to be executed. *Identified the main SCS subcontractor, Liberty Electric, as the major generator of cost change proposals that overutilize reviewers with lengthy reviews and comment exchanges, cost estimating efforts, and potential delays. The project team is taking steps to structure Liberty's constant stream of substitution requests and requests for more funding according to strict contract terms in view of required documentation and processes that we will be leaning on heavily in anticipation of future claims. Also added prime consultant electrical engineering resources in order to properly assess these proposed changes without causing schedule impacts. We have significant cost additions with site electrical and will spend more on solar panels due to obsolescence of the specified solar panels and the DNRP energy program push for full roof coverage and maximum production. We have denied 3 substantial change demands from Liberty, 2 of which resulted in claims. *West Valley Hwy Culvert installation has been postponed to July 2025 and the team is negotiating cost change demands from the contractor. *The contractor has confirmed that a scheduling consultant has been engaged to address the county's concerns about the schedule. Continuing pressure on the contractor to comply with scheduling requirements and solve ongoing scheduling concerns.

Quarterly Administrative Budget Revisions

Budget: 2024 4th Quarterly Report, Scenario: Executive Proposed, Agency: All, Fund: All, Project: All, Change Type: All

Fund Number - Name	Project Number	Project Name	Class Code	Revision Type	ITD Budget thru 9/2024	ITD Actuals thru 9/2024	ITD Balance thru 9/2024	QTD Adopted Budget	2023-2024 Budget Revision	Revised Budget	Revised Balance	Pct Change	Description of Budget Request	Project Status
3160 PARKS RECREATION AND OPEN SPACE	1129686	Parks Small Capital Projects Program	PKS M:SMALL CAPITAL	N/A	\$7,805,374	\$7,320,423	\$484,951	\$0	\$0	\$7,805,374	\$484,951	0.0%	Project does not have REET 1 revenue. We're correcting funding for REET 1 of (500,000) on 2021 2nd Omnibus and (414,000) on 2023-2024 Biennial budget, and it should have been REET 2 to be reduced instead of REET 1.	No Cost
3160 PARKS RECREATION AND OPEN SPACE	1144182	Parks Small Capital Improvements for Operations	PKS M:SMALL CIP	N/A	\$416,440	\$0	\$416,440	\$0	\$0	\$416,440	\$416,440	0.0%	Correcting funding source, project funding should be from REET 2, instead of REET 1.	No Cost
3160 PARKS RECREATION AND OPEN SPACE N/A Subtotal								\$0	\$0	\$8,221,814				
3160 PARKS RECREATION AND OPEN SPACE Subtotal								\$0	\$0	\$8,221,814				
3380 AIRPORT CAPITAL	1139516	Old Fuel Farm Decommissioning	STANDALONE	Budget Closure	\$962,000	\$0	\$962,000	\$0	(\$962,000)	\$0	\$0	-100.0%	Dis-appropriated budget as project is no longer needed.	Approved
3380 AIRPORT CAPITAL Budget Closure Subtotal								\$0	(\$962,000)	\$0				
3380 AIRPORT CAPITAL	1129953	Airport Emergent Needs	STANDALONE	Emergent Need	\$2,363,155	\$0	\$2,363,155	\$0	\$0	\$2,363,155	\$2,363,155	0.0%	\$250,000 was transferred to Stanley Ave Property Acquisition (1149129) ensuring immediate availability of the earnest money required to initiate the property acquisition process.	Approved
3380 AIRPORT CAPITAL Emergent Need Subtotal								\$0	\$0	\$2,363,155				
3380 AIRPORT CAPITAL	1028658	AD AIRPORT REDEVELOPMENT	AD AIRPORT REDEVELOPMENT	N/A	\$14,457,604	\$12,750,667	\$1,706,936	\$0	\$0	\$14,457,604	\$1,706,936	0.0%	\$250,000 was transferred from Airport Emergent Needs (1129953) ensuring immediate availability of the earnest money required to initiate the property acquisition process. The estimated project cost is \$2,500,000, and additional appropriation will be requested in a future budget to complete the acquisition.	Project# 1132245: Closed, Project# 1149129: Approved
3380 AIRPORT CAPITAL	1028658	AD AIRPORT REDEVELOPMENT	AD AIRPORT REDEVELOPMENT	N/A	\$14,457,604	\$12,750,667	\$1,706,936	\$0	\$0	\$14,457,604	\$1,706,936	0.0%	\$250,000 was transferred from Airport Emergent Needs (1129953) ensuring immediate availability of the earnest money required to initiate the property acquisition process. The estimated project cost is \$2,500,000, and additional appropriation will be requested in a future budget to complete the acquisition.	Project# 1132245: Closed, Project# 1149129: Approved
3380 AIRPORT CAPITAL	1129947	Equipment Snow Shed	STANDALONE	N/A	\$1,298,449	\$1,298,349	\$100	\$0	(\$99)	\$1,298,350	\$1	-0.01%	Dis-appropriating balance for completed project.	Approved
3380 AIRPORT CAPITAL N/A Subtotal								\$0	(\$99)	\$30,213,558				
3380 AIRPORT CAPITAL Subtotal								\$0	(\$962,099)	\$32,576,712				
3581 PARKS CAPITAL FUND	1129673	Emergent Need Contingency - Fund 3581	ADMIN	Emergent Need	\$980,064	\$0	\$980,064	\$0	(\$263,243)	\$716,821	\$716,821	-26.86%	To resolve negative balance of (277,456) for project Parks Energy Efficiency project, 1129671, Parks Energy Efficiency on the 2023 2nd omnibus. Funding is from 1129673, Emergent Need 3581. \$357,386 correcting funding source from REET 1 to REET 2	No Cost
3581 PARKS CAPITAL FUND	1129671	Parks Energy Efficiency Program	PKS M:PARKS ENERGY EFFICIENCY	Emergent Need	\$1,866,001	\$1,851,787	\$14,214	\$0	\$263,243	\$2,129,244	\$277,457	14.11%	To resolve negative balance of (277,456) for Parks Energy Efficiency project, 1129671 on the 2023 2nd omnibus. Funding is from 1129673 Parks Emergent Need 3581.	No Cost
3581 PARKS CAPITAL FUND Emergent Need Subtotal								\$0	\$0	\$2,846,065				
3581 PARKS CAPITAL FUND Subtotal								\$0	\$0	\$2,846,065				
3611 WATER QUALITY CONSTRUCTION	1139037	Lakeland Hills Install Generator	STANDALONE	Emergent Need	\$7,398,872	\$7,513,125	(\$114,253)	\$0	\$460,000	\$7,858,872	\$345,747	6.22%	The funds cover the increased cost for the new scope to perform site restoration activities that include additional asphalt paving and subgrade prepared at the project site, and the schedule delay due to complications during startup, testing, and commissioning, specifically with operational testing and getting the pump station cutover to the permanent system. The change was implemented in EBS on 10/8/2024.	Approved

3611 WATER QUALITY CONSTRUCTION	1139038	Medina PS MCC & Generator Replacement	STANDALONE	Emergent Need	\$7,599,403	\$7,144,072	\$455,331	\$0	\$870,000	\$8,469,403	\$1,325,331	11.45%	The funds cover the increased cost from delayed schedule. The project's substantial completion has been extended due to the Contractor's slow response and the fuel system not meeting specifications. The fuel system is currently being modified to meet the specifications. The contractor anticipates having the modified fuel system in January 2025. The change was implemented in EBS on 11/26/2024	Approved
3611 WATER QUALITY CONSTRUCTION	1048049	WTD CIP Contingency Fund	STANDALONE	Emergent Need	\$31,730,588	\$4,117	\$31,726,471	\$0	(\$1,330,000)	\$30,400,588	\$30,396,471	-4.19%	This request is to transfer the spending authority to other projects for the emergent need (1139037 and 1139038). Changes were implemented in EBS on 10/8/2024 and 11/26/2024.	No Cost
3611 WATER QUALITY CONSTRUCTION Emergent Need Subtotal								\$0	\$0	\$41,490,524				
3611 WATER QUALITY CONSTRUCTION Subtotal								\$0	\$0	\$41,490,524				
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL	1111770	Emergent Needs Contingency for Fund 3641	ADMIN	Emergent Need	\$15,980,494	\$1,137	\$15,979,357	\$0	(\$2,770,376)	\$13,210,118	\$13,208,981	-17.34%	Allocated revenue to Projects 1141992, 1134257, and 1125765 in the year of 2024.	No Cost
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL	1125765	Broad Street Substation Transformer	STANDALONE	Emergent Need	\$8,519,754	\$1,576,953	\$6,942,801	\$0	\$1,461,892	\$9,981,646	\$8,404,693	17.16%	To ensure project is fully funded, and a customized equipment replacement project can't be done partially. Material and labor costs have gone up.	Approved
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL	1141992	East Branch of Riverton Creek Daylight	STANDALONE	Emergent Need	\$608,960	\$375,960	\$233,000	\$0	\$450,000	\$1,058,960	\$683,000	73.9%	The new cost reflects identifying the scope of the environmental issues and future disposal of the contaminated soils. In addition, the predesign phase has more requirements and a higher consulting requirement then initial estimates provided.	Approved
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL	1134257	Underground Storage Tank Replacement at East Base	STANDALONE	Emergent Need	\$3,732,666	\$1,836,134	\$1,896,532	\$0	\$858,484	\$4,591,150	\$2,755,016	23.0%	To address budget shortfall needed to execute a construction contract that is ready to award. To award contract bid that was received and is higher than expected. To address unanticipated increased labor costs, due to staff turnover.	Approved
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL Emergent Need Subtotal								\$0	\$0	\$28,841,874				
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL Subtotal								\$0	\$0	\$28,841,874				
Grand Total					\$120,177,427	\$54,423,392	\$65,754,035	\$0	(\$962,099)	\$113,976,989	\$64,791,936	-0.8%		