

**BUDGET MANAGEMENT REPORT
QUARTER 4
2025**



King County

**KING COUNTY
OFFICE OF THE EXECUTIVE**

Executive Girmay Zahilay

Chinook Building, CNK-EX-0800
401 Fifth Avenue, Suite 800
Seattle, WA 98104-2391

March XX, 2025

The Honorable Sarah Perry
Chair, King County Council
Room 1200
COURTHOUSE

Dear Councilmember Perry:

I am pleased to submit to you the fourth quarter 2025 Budget Management Report. This report presents fund-level revenues and expenditures through December 31, 2025 and updates financial plans for funds that have been through financial monitoring for the quarter. It also includes reports for risk monitored projects, baselined projects, budget closure, emergent need contingency use, and grants contingency use.

Fourth Quarter General Fund Analysis**Revenues**

- Actual revenues through the fourth quarter of 2025 were \$1,158.6 million, which was 97.1 percent of the current estimated revenues for 2025. There are still collections and adjustments being made in the following areas:
 - Sales tax receipts have a two-month lag in receiving actual revenues, so December actuals are still estimated.
 - Interest revenues are collected centrally and then allocated to appropriate funds based on cash balance. Final General Fund interest collections have not settled.
- Estimated ending 2025 revenues are \$1,193 million, which was about \$15 million, or just over one percent, higher than the adopted budget. This estimate includes the following major adjustments:
 - \$18.7 million, or 87.7 percent, more in estimated interest earnings.
 - \$12.5 million, or 3.4 percent, more in estimated contract revenue.
 - \$7.5 million, or 6.5 percent, less in estimated transfers, primarily due to delays in bond-funded programs that will be reappropriated.
 - \$6.2 million, or 39 percent, less in federal revenue this year from the Coronavirus Local Fiscal Recovery Fund (CLFR), due to having received all of the 2025 budgeted revenue in 2024.
 - \$3.9 million, or two percent, more in estimated sales tax receipts.

The Honorable Girmay Zahilay

March XX, 2025

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Expenditures

- Actual biennial expenditures through the fourth quarter of 2025 were \$1,310.5 million, which was 95.9 percent of the current budget. Some final expenditures adjustments are still being made, and some underspend may be proposed for reappropriation into the 2026-2027 budget.
- Estimated 2025 expenditures are \$109.8 million, or almost nine percent, higher than the adopted budget. Major adjustments include:
 - The projection includes an estimate of the adopted and potential 2025 omnibus budget supplemental requests for the General Fund, totaling about \$117 million in net impact.
 - Debt service estimated expenditures decreased by \$7.4 million, or 18 percent, due to changes in the timing of some projects or bond sales.

As a result of these estimates, the projected 2025 ending fund balance for the General Fund is \$119 million, which is about \$15.7 million, or 15 percent, higher than the Adopted Budget, primarily due to a higher than forecasted 2024 ending position.

- The estimated undesignated fund balance of the General Fund at the end of the 2025 budget period is \$68.5 million, which meets the eight percent reserve threshold of estimated annual revenues less intergovernmental receipts and interfund transfers.
- The Rainy Day Reserve Fund is maintained as a separate fund at approximately \$27 million.

The forecast 2026-2027 General Fund ending position aligns with the 2026-2027 Adopted Budget, plus minor recent adjustments for expected First Omnibus proposals and updated revenue forecasts. It is projected to meet the eight percent maximum reserve threshold as well.

A list of additional financial plans for funds that were monitored in the fourth quarter financial monitoring process is attached to this letter and can be found on SharePoint here: [King County Fund List](#). These financial plans will become available on SharePoint as fourth quarter financial monitoring is completed for each fund. More detailed information is available in the financial system of record (Oracle EBS). Executive Office budget staff are also available to address specific questions.

If your staff have any questions or comments, please contact me at 206-263-9715.

Sincerely,

Aaron Rubardt
Chief Budget Officer

Enclosure

The Honorable Girmay Zahilay

March XX, 2025

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cc: King County Councilmembers

ATTN: Stephanie Cirkovich, Chief of Staff, King County Council

Melani Hay, Clerk of the Council

Karan Gill, Deputy Executive, Office of the Executive

Garrett Holbrook, Council Relations Director, Office of the Executive

Elected Officials

Department Directors

Budget **Team** Managers and Analysts

Budget Management Report 4th Quarter, 2025

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2025 4th Quarter Budget Management Report
Funds and Appropriations Monitored in 4th Quarter of 2025

Fund/Appropriation	Fund Description
0010	CURRENT EXPENSE SUB-FUND
GF APP	DEPARTMENT OF JUDICIAL ADMINISTRATION
GF APP	SUPERIOR COURT
GF APP	PROSECUTING ATTORNEY
GF APP	OFFICE OF THE EXECUTIVE
1135	MIDD
1431	REGIONAL ANIMAL SERVICES
1454	PARKS RECREATION TRAILS AND OPEN SPACE LEVY
1800	PUBLIC HEALTH
1850	ENVIRONMENTAL HEALTH

2025 General Fund (10) Financial Plan (in millions)

Summary includes subfunds as reported in ACFR

	2023-2024 Actuals	2025 Adopted	2025 Current Budget	2025 Biennial-to- Date Actuals	2025 Estimated	2026-2027 Projected	2028-2029 Projected
BEGINNING FUND BALANCE	291.8	189.7	294.8	294.8	294.8	119.1	106.9
REVENUES*							
Property Tax*	825.9	430.6	430.8	424.3	430.8	894.2	933.8
Sales Tax*	387.9	197.3	201.2	164.0	201.2	639.6	670.8
Federal Revenue	151.8	16.0	9.8	9.8	9.8	16.3	16.0
State Revenue	56.6	24.6	20.5	20.5	20.5	50.1	50.4
Fines, Fees, Transfers	186.9	115.7	108.2	108.2	108.2	231.2	197.3
Charges for Services	661.6	366.1	378.6	378.6	378.6	818.7	869.4
Other Taxes	11.8	6.3	4.0	2.6	4.0	5.8	4.2
Interest	84.7	21.3	40.0	50.7	40.0	45.7	42.3
General Fund Revenues	2,367.1	1,177.9	1,193.0	1,158.6	1,193.0	2,701.6	2,784.2
EXPENDITURES							
Justice and Safety	1,681.1	900.6	900.6	931.3	900.6	2,017.3	2,159.7
Administration/General Government	431.7	249.8	249.8	237.8	249.8	473.4	461.2
Public Health	80.6	20.5	20.5	23.9	20.5	44.2	44.0
Debt Service	45.7	40.1	40.1	31.9	32.7	84.0	108.9
Elections	57.1	31.5	31.5	32.8	31.5	61.7	66.3
Human Services	58.9	22.3	22.3	40.2	22.3	44.0	25.0
Physical Environment	21.0	19.7	19.7	12.6	19.7	34.0	33.3
Supplementals/Carryover/Reappropriations	0.0	0.0	107.1	0.0	117.2	10.0	6.1
Underexpenditures*	0.0	(25.5)	(25.5)	0.0	(25.5)	(54.7)	(57.5)
General Fund Expenditures	2,376.1	1,259.0	1,366.0	1,310.5	1,368.8	2,713.8	2,847.3
Other Fund Transactions *	(12.7)	5.2	5.2	0.0	0.0	0.0	10.5
Ending Fund Balance	294.8	103.4	116.6	142.9	119.1	106.9	33.3
DESIGNATIONS AND SUBFUNDS *							
Designations	3.5	3.3	3.3	3.3	3.3	2.9	2.5
Subfund Balances	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EXPENDITURE RESERVES							
Carryover and Reappropriation	10.3	5.2	5.2	5.2	5.2	10.5	10.5
Credit Rating Reserve*	4.3	4.9	4.9	4.9	4.9	6.1	7.3
Executive Contingency	0.1	0.1	0.1	0.1	0.1	0.1	0.1
South Park Bridge Post Annexation Operations	0.0	0.0	0.0	0.0	0.0	0.0	2.0
Trial Court Improvement Account Reserve	1.1	1.4	1.4	1.4	1.4	2.0	2.6
Risk Reserve*	205.1	21.7	35.7	35.7	35.7	6.5	2.1
Reserves	224.4	36.6	50.6	50.6	50.6	28.0	27.0
Ending Undesignated Fund Balance*	70.4	66.8	66.0	92.3	68.5	78.8	6.3
6% Undesignated Fund Balance Minimum	52.8	50.1	50.1	50.1	51.4	59.1	61.7
Over/(Under) 6% Minimum	17.6	16.7	15.9	42.2	17.1	19.7	(55.5)
Over/(Under) 8.0%	0.0	(0.0)	(0.8)	25.5	0.0	0.0	(76.0)
Rainy Day Reserve	26.2	27.0	27.0	23.3	27.0	28.6	30.4

2025 General Fund Financial Plan Footnotes

- 2023-2024 Actuals reflects total biennial revenues and expenditures through 12/31/2024.
- 2025 Adopted Budget is consistent with the budget system of record (PBCS).
- Revenue estimates for 2025 - 2029 are based on forecasts adopted by the Forecast Council or interim forecasts published by the Office of Economic and Financial Analysis (OEFA), whichever have been most recently updated, and revenue estimates provided by General Fund appropriation units. The percentages below are the expected percent change over the prior budget cycle.

	2025	2026-2027	2028-2029
Property Tax	As Adopted	As Adopted	4.4%
Sales Tax (including sales tax dedicated to criminal justice)	As Adopted	As Adopted	4.9%
All Other	As Adopted	As Adopted	1.0%
Blended Revenue Growth Rate	As Adopted	As Adopted	3.1%

- Property Tax forecasts for 2025 - 2029 are based on the December 2025 OEFA forecast adopted by the Forecast Council and assume the current property tax structure and a collection rate of 100%.
- Sales Tax forecasts for 2025 - 2029 are based on the December 2025 forecast provided by OEFA.
- Expenditure estimates for 2026-2027 and 2028-2029 are based on the following assumptions. The percentages indicate the expected percentage change over the previous budget cycle.

	2025	2026-2027	2028-2029
CPI (Seattle July to June CPI-U)	As Adopted	As Adopted	6.9%
Blended Labor	As Adopted	As Adopted	6.5%
Operating GF Transfers	As Adopted	As Adopted	6.9%
Blended Operating Growth Rate	As Adopted	As Adopted	4.3%

- CIP General Fund Transfer budget and outyear assumptions (in millions)

	2025	2026-2027	2028-2029
Building Repair and Replacement	1.7	-	2.0
GF-backed IT Projects	2.4	-	2.0
Expenditure of Designated Fund Balance	-	-	-
Total	4.1	-	4.0

- The debt service schedule for 2025 - 2029 is based on the following table (in millions):

Debt Service Elements	2025	2026-2027	2028-2029
Existing Debt Issues	31.8	51.1	45.4
New Debt Issuance	0.8	31.9	62.5
Debt contingency for new issues and variable rate	-	1.0	1.0
Total Debt Service	32.7	84.0	108.9

Based on current projections, projected debt service expense will not exceed the County's policy that debt service should be less than 6% of General Fund expenditures.

- The 2025 Adopted Budget includes vacancy assumptions in the majority of General Fund operating budgets. This is budgeted directly in appropriation units. An additional underexpenditure assumption of \$25.5 million is included in the annual budget, reflecting an assumed \$20.3 million in actual underexpenditures and a reappropriation of \$5.2 million into 2026-2027.

- Designations and subfund balances include the following for each of the years (in millions):

	2025	2026-2027	2028-2029
Loans	0.0	0.0	0.0
Assigned for Capital Projects	0.0	0.0	0.0
Crime Victim Compensation Program	0.7	0.7	0.7
Drug Enforcement Program	1.4	1.4	1.4
Anti-Profiteering Program	0.1	0.1	0.1
Dispute Resolution	0.0	0.0	0.0
Wheelchair Access	1.0	0.6	0.2
Total*	3.3	2.9	2.5

*Totals may not match financial plan exactly due to rounding

2025 General Fund Financial Plan Footnotes

- The Credit Rating Reserve dedicates fees collected from other county funds to increase fund balance and maintain the county's bond rating. Other funds that have issued debt and benefit from the county's bond rating through lower interest contribute to this reserve based on the amount of outstanding principal on LTGO debt. 35% of the Credit Enhancement Fee is placed in this reserve. The goal for this reserve is to reach 1% of total outstanding GO debt backed by the full faith and credit of the General Fund.
- The Risk Reserve sets aside fund balance to mitigate known and unknown risks.
- County policy requires undesignated fund balance of 6%-8% of certain revenues. Per county policy, the county will strive to maintain reserves in times of economic prosperity to offset times of declining revenue.

**King County Operating and Capital Funds
Q4 2025**

Report Id GL_RPRT_084
Run Date 3/17/2026 10:49
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Instance ECREP2

Parameters

Start Year	2025
End Year	2025
Fund	
Include GAAP?	N
Quarter	4
Benchmark Percentage	100

Fund	Fund Description		2025/2025 Budget		Q4 2025 Actuals		% of Budget (100% benchmark)
				(Per EBS G/L)		(Per EBS G/L)	
000000010	CURRENT EXPENSE SUB-FUND	Expense	\$	1,406,270,827	\$	1,311,247,771	93.2%
		Revenue	\$	1,187,403,312	\$	1,210,319,339	101.9%
000000018	LTGO SERIES 2024A VP BONDS	Revenue	\$	0	\$	-1,305,974	
000000019	GF LTGO BONDS SUBFUND 2025B	Expense	\$	0	\$	5,226	
000001030	COUNTY ROAD FUND	Expense	\$	134,758,504	\$	129,518,056	96.1%
		Revenue	\$	126,312,504	\$	126,180,512	99.9%
000001040	SW POST CLOSURE LF MAINT	Expense	\$	2,054,423	\$	1,311,068	63.8%
		Revenue	\$	2,862,818	\$	2,046,932	71.5%
000001060	VETERANS RELIEF	Expense	\$	3,651,813	\$	3,587,257	98.2%
		Revenue	\$	3,620,965	\$	3,572,783	98.7%
000001070	DEVELOPMENTAL DISABILITY	Expense	\$	113,583,083	\$	111,657,630	98.3%
		Revenue	\$	112,133,291	\$	112,677,068	100.5%
000001080	DCHS ADMINISTRATION	Expense	\$	14,096,997	\$	13,720,025	97.3%
		Revenue	\$	16,661,985	\$	15,287,420	91.8%
000001090	RECORDER'S O & M FUND	Expense	\$	2,185,850	\$	1,933,580	88.5%
		Revenue	\$	1,771,826	\$	1,481,110	83.6%
000001110	EMERGENCY TELEPHONE E911	Expense	\$	27,991,435	\$	21,566,476	77.0%
		Revenue	\$	26,411,933	\$	28,322,350	107.2%
000001120	BEHAVIORAL HEALTH	Expense	\$	500,518,397	\$	555,414,925	111.0%
		Revenue	\$	439,626,266	\$	472,811,293	107.5%
000001135	MIDD	Expense	\$	128,247,256	\$	115,826,169	90.3%
		Revenue	\$	94,551,654	\$	95,550,314	101.1%
000001143	VETERANS SENIORS & HUMAN SERVICES L	Expense	\$	143,460,797	\$	68,366,398	47.7%
		Revenue	\$	86,766,510	\$	111,928,298	129.0%
000001144	VETS SEN AND HUMAN SVCS LEVY 2024-2	Revenue	\$	0	\$	-22,214,753	
000001160	DOORS OPEN PROGRAM	Expense	\$	104,242,336	\$	12,860,545	12.3%
		Revenue	\$	94,770,336	\$	97,613,772	103.0%

000001170	ARTS & CULTURAL DEV FUND	Expense	\$ 25,142,484	\$ 24,537,099	97.6%
		Revenue	\$ 25,142,484	\$ 26,171,341	104.1%
000001172	2016 LTGO TAXABLE BONDS FOR CDA BLD	Revenue	\$ 0	\$ 2,634	
000001180	LODGING TAX FUND	Expense	\$ 71,981,981	\$ 43,106,626	59.9%
		Revenue	\$ 41,756,797	\$ 40,069,003	96.0%
000001190	EMERGENCY MEDICAL SERVICE	Expense	\$ 138,628,814	\$ 122,975,700	88.7%
		Revenue	\$ 127,792,515	\$ 131,329,304	102.8%
000001191	EMS PROPERTY TAX LEVY SUBFUND	Revenue	\$ 0	\$ 384,505	
000001200	TREASURERS O & M	Expense	\$ 0	\$ 274,183	
		Revenue	\$ 0	\$ 400,522	
000001210	SHARED SERVICES FUND	Expense	\$ 62,628,278	\$ 56,990,771	91.0%
		Revenue	\$ 62,542,478	\$ 54,330,662	86.9%
000001211	SURFACE WATER MGT FUND	Expense	\$ 58,004,666	\$ 47,119,188	81.2%
		Revenue	\$ 53,854,064	\$ 53,050,649	98.5%
000001220	AUTO FINGERPRINT IDENT FD	Expense	\$ 29,510,839	\$ 25,879,251	87.7%
		Revenue	\$ 213,935	\$ 1,634,813	764.2%
000001280	LOCAL HAZARDOUS WASTE FD	Expense	\$ 23,665,725	\$ 21,551,018	91.1%
		Revenue	\$ 20,205,807	\$ 21,203,008	104.9%
000001290	YTH AMATEUR SPRTS FUND	Expense	\$ 13,612,155	\$ 5,880,780	43.2%
		Revenue	\$ 7,291,571	\$ 6,444,461	88.4%
000001292	2018 GO BONDS YTH SPORTS FACILITY G	Revenue	\$ 0	\$ 10,353	
000001311	NOXIOUS WEED CONTROL	Expense	\$ 6,051,538	\$ 5,327,144	88.0%
		Revenue	\$ 4,708,287	\$ 4,849,525	103.0%
000001320	FRANK CHOPP HEALTH THROUGH HOUSING	Expense	\$ 87,698,412	\$ 72,470,170	82.6%
		Revenue	\$ 74,094,917	\$ 79,319,330	107.1%
000001330	KC EMPLOYEE DEFERRED COMP ADMIN	Expense	\$ 631,030	\$ 582,306	92.3%
		Revenue	\$ 597,263	\$ 844,568	141.4%
000001340	PERMITTING DIVISION FUND	Expense	\$ 24,932,249	\$ 20,634,206	82.8%
		Revenue	\$ 22,695,981	\$ 16,269,072	71.7%
000001341	CODE COMPLIANCE AND ABATEMENT FUND	Expense	\$ 695,616	\$ 324,875	46.7%
		Revenue	\$ 600,000	\$ 131,854	22.0%
000001346	DPER GENERAL PUBLIC SERVICES	Expense	\$ 4,430,376	\$ 4,091,111	92.3%
		Revenue	\$ 4,424,317	\$ 4,506,594	101.9%
000001350	DEPT OF LOCAL SERVICES	Expense	\$ 18,195,525	\$ 11,634,373	63.9%
		Revenue	\$ 17,795,325	\$ 14,119,444	79.3%
000001351	DLS LTGO 2024A BOND FUND	Revenue	\$ 0	\$ -3,207	
000001352	DLS 2024B BOND FUND	Revenue	\$ 0	\$ -721,532	
000001381	PRKS TRUST & CONTRIBUTION	Revenue	\$ 0	\$ 410	
000001411	RAINY DAY RESERVE FUND	Revenue	\$ 0	\$ 1,014,298	
000001415	PARKING FACILITIES	Revenue	\$ 0	\$ -12,040,380	
000001421	COMMUNITY SERVICES OPERATING FUND	Expense	\$ 12,977,998	\$ 9,297,154	71.6%
		Revenue	\$ 10,929,444	\$ 8,228,840	75.3%
000001431	ANIMAL SERVICES FND	Expense	\$ 9,508,265	\$ 8,807,093	92.6%
		Revenue	\$ 8,122,673	\$ 8,029,655	98.9%
000001432	ANIMAL BEQUEST FND	Expense	\$ 240,000	\$ 228,554	95.2%
		Revenue	\$ 400,000	\$ 447,672	111.9%
000001451	PARKS OPERATING LEVY	Expense	\$ 89,390,602	\$ 77,978,494	87.2%

		Revenue	\$ 81,624,985	\$ 77,275,329	94.7%
000001454	PARKS REC TRAILS OPEN SPACE LEVY	Expense	\$ 170,985,186	\$ 101,037,914	59.1%
		Revenue	\$ 170,640,982	\$ 101,456,840	59.5%
000001460	CRISIS CARE CENTERS	Expense	\$ 122,610,762	\$ 64,273,388	52.4%
		Revenue	\$ 122,749,313	\$ 127,687,087	104.0%
000001471	HISTORCL PRSRVTN & H PRGM	Expense	\$ 816,708	\$ 668,908	81.9%
		Revenue	\$ 902,619	\$ 638,778	70.8%
000001472	CULTURAL RESOURCES MITIGATION	Revenue	\$ 0	\$ 3,865	
000001480	BEST STARTS FOR KIDS LEVY	Expense	\$ 175,039,056	\$ 132,520,985	75.7%
		Revenue	\$ 155,218,028	\$ 156,372,101	100.7%
000001481	BEST STARTS FOR KIDS LEVY REVENUE 2	Revenue	\$ 0	\$ 784,359	
000001490	PUGET SOUND TAXPAYER ACCOUNTABILITY	Expense	\$ 9,921,753	\$ 4,883,092	49.2%
		Revenue	\$ 5,110,000	\$ 5,030,987	98.5%
000001511	PUGET SOUND EMERGENCY RADIO	Revenue	\$ 42,000	\$ 158,972	378.5%
000001561	KC FLD CNTRL OPR CONTRACT	Expense	\$ 142,781,797	\$ 14,052,128	9.8%
		Revenue	\$ 142,781,798	\$ 14,152,688	9.9%
000001600	DEPT OF NATURAL RESOURCES AND PARKS	Expense	\$ 12,089,417	\$ 11,189,128	92.6%
		Revenue	\$ 11,663,145	\$ 12,025,875	103.1%
000001700	COUNTY HOSPITAL LEVY	Expense	\$ 86,500,000	\$ 65,000,000	75.1%
		Revenue	\$ 88,788,000	\$ 66,093,251	74.4%
000001701	COUNTY HOSPITAL LEVY SUBFUND	Revenue	\$ 0	\$ 21,229,944	
000001800	PUBLIC HEALTH	Expense	\$ 314,493,479	\$ 290,820,228	92.5%
		Revenue	\$ 302,489,795	\$ 305,496,512	101.0%
000001802	SETTLEMENT SUBFUND	Expense	\$ 5,554,399	\$ 5,307,376	95.6%
		Revenue	\$ 5,010,164	\$ 5,762,348	115.0%
000001820	INTERCOUNTY RIVER IMPROV	Revenue	\$ 0	\$ -8	
000001850	ENVIRONMENTAL HEALTH FUND	Expense	\$ 46,690,380	\$ 44,735,320	95.8%
		Revenue	\$ 42,692,476	\$ 40,971,015	96.0%
000001851	EQUITABLE WASTEWATER FUTURES PROJEC	Revenue	\$ 0	\$ -67,433	
000001852	EQUITY WASTEWATER FUTURES PROJ LTGO	Revenue	\$ 0	\$ -1,563,304	
000001890	PUBLIC HEALTH ADMINISTRATION FUND	Expense	\$ 18,967,939	\$ 18,264,823	96.3%
		Revenue	\$ 18,967,939	\$ 18,264,823	96.3%
000002140	GRANTS FUND	Expense	\$ 54,957,917	\$ 29,077,963	52.9%
		Revenue	\$ 54,957,917	\$ 29,782,635	54.2%
000002142	GRANTS SUBFUND - CSLFRF	Revenue	\$ 0	\$ -382,624	
000002240	EMPLOYMENT & EDUCATN RESOURCES FD	Expense	\$ 25,030,312	\$ 22,936,041	91.6%
		Revenue	\$ 24,577,893	\$ 22,643,666	92.1%
000002460	FED HOUSNG & COMM DEV FND	Expense	\$ 498,706,547	\$ 305,957,841	61.4%
		Revenue	\$ 353,488,587	\$ 318,987,549	90.2%
000002465	HCD RENTAL ASSISTANCE	Expense	\$ 0	\$ 8,475,267	
		Revenue	\$ 0	\$ 268,458	
000002466	2021 LTGO BOND HCDF2460	Revenue	\$ 0	\$ -42,589,971	
000002467	2023C LTGO TAXABLE SOCIAL BOND HCDF	Revenue	\$ 0	\$ -18,400,409	
000002468	2025C LTGO VP TAXABLE BOND HCDF2460	Revenue	\$ 0	\$ 12,124,570	
000003151	CONSERV FUTURES SUB-FUND	Expense	\$ 0	\$ 83,187,627	
		Revenue	\$ 0	\$ 104,403,377	
000003154	GO BONDS CONSERVATION SUBFUND	Revenue	\$ 0	\$ -22,299,584	

000003160	PARKS REC OPEN SPACE	Expense	\$	0	\$	18,720,603
		Revenue	\$	0	\$	9,791,889
000003161	PARKS BOND 3160 SUB	Revenue	\$	0	\$	1,819
000003162	PARKS CIP SERIES LTGO 2023B	Revenue	\$	0	\$	501,730
000003170	E 911 CAPITAL FUND	Expense	\$	0	\$	535,575
		Revenue	\$	0	\$	691,904
000003230	DPH TECHNOLOGY CAPITAL FUND	Expense	\$	0	\$	2,364,078
		Revenue	\$	0	\$	1,409,559
000003240	DCHS TECHNOLOGY CAPITAL FUND	Expense	\$	0	\$	43,259
000003250	DES TECHNOLOGY FUND	Expense	\$	0	\$	2,952,791
		Revenue	\$	0	\$	2,864,514
000003251	2019B LTGO BONDS - DES SUBFND	Revenue	\$	0	\$	12
000003280	PSB GENERAL FUND TECHNOLOGY CAPITAL	Expense	\$	0	\$	3,387,031
		Revenue	\$	0	\$	3,433,885
000003281	DPD LTGO BONDS SUBFUND 2019B	Revenue	\$	0	\$	281
000003282	2023A LTGO BONDS SUBFUND GF	Revenue	\$	0	\$	-123,287
000003283	2024A DAJD LTGO VP BONDS SUBFUND GF	Revenue	\$	0	\$	-379,600
000003284	2024A PAO LTGO VP BONDS SUBFUND GF	Revenue	\$	0	\$	75,413
000003292	SWM CIP NON-BOND SUBFUND	Expense	\$	0	\$	15,103,665
		Revenue	\$	0	\$	15,106,822
000003310	LONG-TERM LEASES	Expense	\$	0	\$	38,210,944
		Revenue	\$	0	\$	37,703,449
000003350	YOUTH SRVS FACILTS CONST	Revenue	\$	0	\$	-5,043
000003361	PUGET SOUND EMERGENCY RADIO	Expense	\$	0	\$	112,978
		Revenue	\$	0	\$	21,076
000003380	AIRPORT CONSTRUCTION	Expense	\$	0	\$	51,447,650
		Revenue	\$	0	\$	26,798,120
000003421	MJR MNTNCE RSRV SUB-FUND	Expense	\$	0	\$	11,450,640
		Revenue	\$	0	\$	8,751,001
000003425	LTGO BOND - F3421	Revenue	\$	0	\$	150,888
000003427	LTGO 2024A VP BOND-F3421	Revenue	\$	0	\$	463,715
000003428	2024B LTGO VP BOND-F3421	Revenue	\$	0	\$	-364,784
000003473	RADIO COMM SRVS CIP FUND	Expense	\$	0	\$	1,266,819
		Revenue	\$	0	\$	529,647
000003522	OS KC NON BND FND SUBFUND	Expense	\$	0	\$	239,265
		Revenue	\$	0	\$	250,490
000003525	LTGO BONDS OPEN SPACE SUBFUND	Revenue	\$	0	\$	-191,605
000003571	KC FLD CNTRL CAP CONTRACT	Expense	\$	0	\$	59,364,895
		Revenue	\$	0	\$	60,222,363
000003581	PARKS CAPITAL FUND	Expense	\$	0	\$	83,528,283
		Revenue	\$	0	\$	103,650,962
000003591	KC MARINE CONST	Revenue	\$	0	\$	109,111
000003611	WATER QUALITY CONST-UNRES	Expense	\$	0	\$	426,746,294
		Revenue	\$	0	\$	19,908,164
000003612	WTD INTERNALLY FINANCED PROJECTS FU	Expense	\$	0	\$	301,884
		Revenue	\$	0	\$	37,602
000003641	PUBLIC TRANS CONST-UNREST	Expense	\$	0	\$	219,585,963

		Revenue	\$	0	\$	145,793,019
000003642	PUBLIC TRANS REVENUE FLEET CAPITAL	Expense	\$	0	\$	40,396,977
		Revenue	\$	0	\$	92,078,495
000003673	CRITICAL AREAS MITIGATION	Expense	\$	0	\$	886,354
		Revenue	\$	0	\$	2,327,892
000003681	REAL ESTATE EXCISE TX CAP	Expense	\$	0	\$	5,216,904
		Revenue	\$	0	\$	9,562,074
000003682	REAL ESTATE EXCISE TX 2	Expense	\$	0	\$	10,247,434
		Revenue	\$	0	\$	18,960,524
000003691	TRNSF OF DEV CREDIT PROG	Expense	\$	0	\$	1,506,208
		Revenue	\$	0	\$	435,037
000003740	COUNTY HOSPITAL CAPITAL FUND	Expense	\$	0	\$	6,279,643
		Revenue	\$	0	\$	6,522,964
000003741	COUNTY HOSPITAL CAPITAL SUBFUND	Revenue	\$	0	\$	12,635,699
000003750	HMC CAPITAL PROGRAM 2020 PROP 1	Expense	\$	0	\$	17,178,336
		Revenue	\$	0	\$	14,735,519
000003751	HMC CAPITAL UTGO SERIES 2021	Revenue	\$	0	\$	-1,872,362
000003752	HMC CAPITAL UTGO SERIES 2023	Revenue	\$	0	\$	-6,977,820
000003753	HMC CAPITAL UTGO SERIES 2024	Revenue	\$	0	\$	1,638,128
000003760	UNINCORP KING COUNTY CAPITAL	Expense	\$	0	\$	6,340,368
		Revenue	\$	0	\$	5,962,774
000003761	DLS LTGO 2024A UKC CAPITAL BOND FUN	Revenue	\$	0	\$	-1,793
000003762	DLS UKC 2024B CAPITAL BOND FUND	Revenue	\$	0	\$	-510,302
000003763	DLS UKC 2025A CAPITAL BOND FUND	Revenue	\$	0	\$	920,961
000003764	DLS UKC 2025B CAPITAL BOND FUND	Revenue	\$	0	\$	2,716,113
000003771	OIRM CAPITAL PROJECTS	Expense	\$	0	\$	10,785,182
		Revenue	\$	0	\$	10,643,432
000003777	2019B LTGO BOND SUB FUND - KCIT	Revenue	\$	0	\$	2,306
00000377A	2024A LTGO BOND SUB FUND - KCIT	Revenue	\$	0	\$	-3,318,726
00000377B	2025A LTGO BOND SUB FUND - KCIT	Expense	\$	0	\$	61,446
		Revenue	\$	0	\$	3,398,909
00000377C	2025B LTGO BOND SUB FUND - KCIT	Expense	\$	0	\$	52,374
		Revenue	\$	0	\$	16,983,976
000003781	ITS CAPITAL	Expense	\$	0	\$	8,330,216
		Revenue	\$	0	\$	10,330,671
000003782	2024B LTGO BOND SUB FUND - KCIT	Revenue	\$	0	\$	-90,666
000003783	2025A LTGO BOND SUB FUND - KCIT	Revenue	\$	0	\$	1,961,618
000003791	HMC ALTERNATIVE FINANCING PROJECTS	Revenue	\$	0	\$	-10,881
000003798	HMC KC ALTERNATIVE REPORTING	Expense	\$	0	\$	21,055
		Revenue	\$	0	\$	53,280
000003810	SW CAP EQUIP REPLACEMENT	Expense	\$	0	\$	13,080,969
		Revenue	\$	0	\$	7,351,646
000003830	ENVIRONMENTAL RESERVE	Revenue	\$	0	\$	49,487
000003850	RENTON MAINTENANCE FACIL	Expense	\$	0	\$	310,747
		Revenue	\$	0	\$	-251,295
000003855	COUNTY ROAD MAJOR MAINTENANCE FUND	Expense	\$	0	\$	24,561,569
		Revenue	\$	0	\$	23,916,548

000003858	2022 SERIES A GO BONDS BRIDGES SUBF	Revenue	\$	0	\$	-564,592	
000003859	2023 SERIES B GO BONDS BRIDGES SUBF	Revenue	\$	0	\$	-1,832,888	
000003860	COUNTY ROAD CONSTRUCTION	Revenue	\$	0	\$	-28,872	
000003865	KING COUNTY ROAD CONSTRUCTION	Expense	\$	0	\$	3,708,443	
		Revenue	\$	0	\$	2,562,116	
000003866	2024B LTGO BONDS SUBFUND - ROADS	Revenue	\$	0	\$	45,281	
000003901	SOLID WASTE CONSTRUCTION	Expense	\$	0	\$	96,848,156	
		Revenue	\$	0	\$	157,676,569	
000003910	LANDFILL RESERVE FUND	Expense	\$	0	\$	39,706,016	
		Revenue	\$	0	\$	36,629,752	
000003911	2021A LTGO BOND SW FACILITIES	Revenue	\$	0	\$	0	
000003912	2023A LTGO BOND SW FACILITIES	Revenue	\$	0	\$	745	
000003913	2023B LTGO BOND SW FACILITIES	Revenue	\$	0	\$	1,688	
000003914	2024A LTGO BOND SW FACILITIES	Revenue	\$	0	\$	-15,538,567	
000003915	2024B LTGO VP AND REFUNDING	Revenue	\$	0	\$	-33,052,462	
000003916	2025A LTGO VP BOND SW	Revenue	\$	0	\$	24,312,030	
000003917	SW LFG PLANT ACQUISITION	Revenue	\$	0	\$	11,552,090	
000003918	2025B LTGO VP BOND	Revenue	\$	0	\$	26,524,987	
000003951	BLDG REPAIR/REPL SUBFUND	Expense	\$	0	\$	70,409,592	
		Revenue	\$	0	\$	90,090,368	
000003952	LTGO BOND - F3951	Revenue	\$	0	\$	-2,001,762	
000003954	2019 LTGO SERIES B - FMD	Revenue	\$	0	\$	-358,959	
00000395A	2020 LTGO SERIES A - FMD	Revenue	\$	0	\$	67,064	
00000395B	2023 LTGO SERIES 2023A	Revenue	\$	0	\$	-273,854	
00000395C	2025A LTGO VP SERIES FMD	Revenue	\$	0	\$	222,348	
00000395D	2025B LTGO VP BONDS	Revenue	\$	0	\$	16,047,576	
00000395E	2025C LTGO VP BONDS	Revenue	\$	0	\$	-1,333,363	
000003961	HMC REPAIR AND REPLAC FD	Expense	\$	0	\$	27,130,271	
		Revenue	\$	0	\$	36,595,200	
000004040	SOLID WASTE OPERATING	Expense	\$	207,314,157	\$	210,480,460	101.5%
		Revenue	\$	184,632,301	\$	184,459,952	99.9%
000004041	CONSTRUCTION AND DEMO PROGRAM	Expense	\$	0	\$	148,250	
		Revenue	\$	0	\$	2,664,338	
000004290	AIRPORT	Expense	\$	53,094,234	\$	51,881,392	97.7%
		Revenue	\$	38,618,367	\$	40,154,192	104.0%
000004501	RADIO COMM OPRNG FND	Expense	\$	5,244,258	\$	5,249,090	100.1%
		Revenue	\$	6,446,093	\$	7,159,364	111.1%
000004503	RCS COMMON EQPT MAINT SUB	Revenue	\$	0	\$	298	
000004531	I-NET OPERATING	Expense	\$	4,170,027	\$	3,793,409	91.0%
		Revenue	\$	3,388,129	\$	3,879,856	114.5%
000004611	WATER QUALITY OPERATING	Expense	\$	236,697,404	\$	218,331,011	92.2%
		Revenue	\$	693,654,245	\$	683,246,034	98.5%
000004641	PUBLIC TRANSPORTATION OP	Expense	\$	1,438,047,134	\$	1,363,644,683	94.8%
		Revenue	\$	1,290,253,560	\$	1,352,289,851	104.8%
000004643	PUBLIC TRANS REVENUE STABILIZATION	Revenue	\$	10,615,508	\$	15,737,135	148.2%
000005420	SAFETY & WORKERS' COMP	Expense	\$	61,615,964	\$	55,714,300	90.4%
		Revenue	\$	64,502,777	\$	65,391,486	101.4%

000005450	FINANCE & BUS OPERATIONS	Expense	\$ 40,459,423	\$ 40,465,173	100.0%
		Revenue	\$ 35,942,713	\$ 40,047,548	111.4%
000005481	KING COUNTY GIS FUND	Expense	\$ 9,121,995	\$ 6,922,141	75.9%
		Revenue	\$ 9,356,809	\$ 7,187,790	76.8%
000005490	BUSINESS RESOURCE CENTER	Expense	\$ 40,826,183	\$ 26,279,828	64.4%
		Revenue	\$ 26,279,887	\$ 26,178,298	99.6%
000005500	EMPLOYEE BENEFITS PROGRAM	Expense	\$ 415,668,485	\$ 398,934,755	96.0%
		Revenue	\$ 386,090,458	\$ 406,546,501	105.3%
000005511	FACILITIES MANAGEMENT SUB	Expense	\$ 113,940,734	\$ 109,822,711	96.4%
		Revenue	\$ 103,955,315	\$ 105,309,631	101.3%
000005520	INSURANCE	Expense	\$ 74,171,661	\$ 72,759,787	98.1%
		Revenue	\$ 81,624,601	\$ 84,741,826	103.8%
000005531	DATA PROCESSING SERVICES	Expense	\$ 160,169,030	\$ 150,713,892	94.1%
		Revenue	\$ 165,826,504	\$ 158,547,260	95.6%
000005533	2023B LTGO KCIT BOND SUBFUND	Revenue	\$ 0	\$ -32,027	
000005534	2024A LTGO KCIT BOND SUBFUND	Revenue	\$ 0	\$ -1,730,758	
000005535	2025A LTGO KCIT BOND SUBFUND	Expense	\$ 0	\$ 34,869	
		Revenue	\$ 0	\$ 3,021,510	
000005560	ELECTRIC VEHICLE CHARGING	Expense	\$ 1,239,057	\$ 633,828	51.2%
		Revenue	\$ 1,600,057	\$ 1,620,788	101.3%
000005570	FLEET SVCS EQUIP RENTAL AND REVOLVI	Expense	\$ 66,560,757	\$ 51,496,478	77.4%
		Revenue	\$ 37,531,905	\$ 40,324,423	107.4%
000005990	BROADWAY CENTER	Expense	\$ 41,567,500	\$ 38,401,090	92.4%
		Revenue	\$ 41,567,500	\$ 38,389,683	92.4%
000005991	BROADWAY CENTER SUBFUND	Revenue	\$ 0	\$ 1,839	
000008400	LIMITED G O BOND REDEMPT	Expense	\$ 209,007,951	\$ 273,781,027	131.0%
		Revenue	\$ 207,707,951	\$ 274,134,400	132.0%
000008430	PUBLIC TRANSPORTATION BONDS	Expense	\$ 6,485,323	\$ 6,431,298	99.2%
		Revenue	\$ 40,525,148	\$ 1,472,595	3.6%
000008500	UNLIMITED G O BOND REDEMP	Expense	\$ 19,259,075	\$ 16,961,683	88.1%
		Revenue	\$ 19,220,000	\$ 19,004,731	98.9%
000008920	WATER QUALITY REV BOND	Expense	\$ 477,819,487	\$ 357,420,797	74.8%
		Revenue	\$ 488,546,226	\$ 3,869,427	0.8%
000008921	WASTEWATER REVENUE BOND RESERVES	Revenue	\$ 0	\$ 5,128,311	
000008922	WASTEWATER STATE LOAN RESERVES	Revenue	\$ 0	\$ 9,713	

Q4 2025 Baseline Report

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3250 DEPARTMENT OF EXECUTIVE SERVICES TECHNOLOGY CAPITAL - Other														
1139605	PeopleSoft Systems Infrastructure Replacement Project	■	■						■					Q4 2025
3361 PUGET SOUND EMERGENCY RADIO NETWORK CAPITAL - King County Information Technology														
1126875	Puget Sound Emergency Radio Network	●	◆	12/31/2023	2,137	3,105	968	45%	▲	\$259,694,644	\$279,265,883	\$19,571,239	7%	Q4 2025
3380 AIRPORT CAPITAL - Airport Division														
1135085	Runway 14L-32R Rehabilitation	●	▲	10/24/2025	806	820	14	1%	▲	\$35,953,347	\$37,355,501	\$1,402,154	3%	Q4 2025
1141114	A11 Connector Reconstruction	●	▲	11/25/2025	838	894	56	6%	◆	\$1,505,078	\$1,952,073	\$446,995	29%	Q4 2025
1141122	Stormwater Pipe Replacement Phase III	●	◆	9/1/2025	311	762	451	145%	●	\$5,567,341	\$4,236,942	(\$1,330,399)	-23%	Q4 2025
1141128	Airport Way Stormwater Input	●	●	11/30/2027	754	754	0	0%	●	\$7,668,606	\$7,668,606	\$0	0%	Q4 2025
1141164	Airfield Electrical System Upgrades Phase III	●	◆	9/19/2025	293	647	354	120%	●	\$3,562,390	\$3,529,819	(\$32,571)	0%	Q4 2025
3421 MAJOR MAINTENANCE RESERVE SUBFUND - Facilities Mgmt														
1127249	MRJC Detention HVAC Replacement	●	◆	9/4/2020	1,108	1,292	184	16%	◆	\$2,754,379	\$4,040,501	\$1,286,122	46%	Q4 2025
1129770	Archives Building Fire Protection Sprinkler System	●	◆	1/20/2021	197	576	379	192%	▲	\$1,447,358	\$1,645,776	\$198,418	13%	Q4 2025
1129786	Administration Building Fire Alarm Systems	●	◆	9/10/2021	514	819	305	59%	▲	\$1,272,568	\$1,296,475	\$23,907	1%	Q4 2025
1130853	MRJC Detention Switchboard and Motor Maintenance	●	●	3/30/2021	519	423	-96	-18%	●	\$1,021,291	\$1,021,310	\$19	0%	Q4 2025
1132355	Northeast District County Wall Replacement	●	◆	10/22/2021	268	690	422	157%	●	\$1,166,777	\$1,166,777	\$0	0%	Q4 2025
1134408	DES FMD MMRF BARCLAY DEAN ROOF REPLACEMENT	●	●	11/4/2019	223	168	-55	-24%	●	\$1,027,314	\$1,027,314	\$0	0%	Q4 2025
1137046	King County Correctional Facility Water Piping Replacement	●	◆	2/25/2022	556	816	260	46%	●	\$23,500,000	\$23,500,000	\$0	0%	Q4 2025
3571 KING COUNTY FLOOD CONTROL CAPITAL CONTRACT - Water and Land Resources														
1116342	Dutchman Road Revetment Repair	●	●	10/7/2027	941	941	0	0%	●	\$9,585,102	\$9,585,103	\$0	0%	Q4 2025
1121044	Circle River Ranch Flood Risk Reduction	●	▲	9/27/2024	481	497	16	3%	●	\$2,149,416	\$1,903,051	(\$246,365)	-11%	Q4 2025
1129574	Black River Pump Station High-Use Engines	●	◆	8/30/2025	636	2,157	1,521	239%	◆	\$5,379,817	\$14,019,973	\$8,640,156	160%	Q4 2025

Q4 2025 Baseline Report

Agency: All, Fund:All, Year: 2025, Qtr: 4th Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

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3571 KING COUNTY FLOOD CONTROL CAPITAL CONTRACT - Water and Land Resources														
1131549	Herzman to Camp Freeman Levee Setback and Repair	●	◆	3/30/2029	965	2,590	1,625	168%	◆	\$10,402,977	\$23,501,676	\$13,098,699	125%	Q4 2025
1134344	Stossel Revetment Major Repair	●	●	3/13/2026	496	0	-496	-100%	◆	\$2,622,001	\$3,717,388	\$1,095,387	41%	Q4 2025
1139129	Belmondo Levee 2020 Repair	●	▲	9/1/2023	385	420	35	9%	◆	\$1,371,165	\$2,010,705	\$639,540	46%	Q4 2025
3581 PARKS CAPITAL - Parks and Recreation														
1044668	Foothills Regional Trail	◆	◆	9/26/2024	1,282	3,056	1,774	138%	◆	\$9,319,162	\$28,304,000	\$18,984,838	203%	Q4 2025
1124791	East Lake Sammamish Trail South Sammamish Segment B Design	▲	◆	12/31/2026	1,704	4,201	2,497	146%	●	\$25,986,863	\$16,831,636	(\$9,155,227)	-35%	Q4 2025
1125133	Lake To Sound Trail Segment C - Seatac	◆	◆	9/18/2023	1,520	1,874	354	23%	▲	\$12,013,180	\$12,631,980	\$618,800	5%	Q4 2025
1129143	Eastrail NE 8th Street Crossing	●	◆	6/22/2024	1,195	1,949	754	63%	◆	\$23,680,000	\$28,150,976	\$4,470,976	18%	Q4 2025
1131218	Wilburton Trestle Rehabilitation	●	◆	10/30/2026	1,805	2,890	1,085	60%	◆	\$32,900,000	\$42,135,197	\$9,235,197	28%	Q4 2025
1137969	Green to Cedar Trail Ravensdale Culvert Replacement	●	◆	1/4/2023	666	792	126	18%	●	\$2,957,927	\$2,432,470	(\$525,457)	-17%	Q4 2025
1138790	Dockton Moorage Renovation Phase 1	●	◆	5/31/2022	568	750	182	32%	●	\$2,500,000	\$2,374,304	(\$125,696)	-5%	Q4 2025
1139081	Parks Derby Creek Culvert Replacements	●	◆	1/20/2022	1,979	2,333	354	17%	◆	\$1,120,000	\$1,960,000	\$840,000	75%	Q4 2025
1139638	Skyway Park Improvements Phase 1	●	●	2/3/2023		1,890		0%	●	\$2,897,947	\$2,780,581	(\$117,366)	-4%	Q4 2025
1140064	North Segment Phase 1 Rail Removal and Interim Trail	●	◆	5/11/2022	508	618	110	21%	●	\$2,530,000	\$2,250,000	(\$280,000)	-11%	Q4 2025
1140874	Sunset Park Playfield Remediation	●	▲	7/11/2022	426	433	7	1%	●	\$1,270,000	\$1,270,000	\$0	0%	Q4 2025
1141261	East Lake Sammamish Trail Segment B Phase 2	●	●	10/6/2023		3,019		0%	◆	\$16,896,244	\$20,846,244	\$3,950,000	23%	Q4 2025
1141263	East Lake Sammamish Trail Segment B Phase 1	●	●	6/1/2024				0%	◆	\$12,593,000	\$20,593,687	\$8,000,687	63%	Q4 2025
1143493	Lake to Sound Trail Segment C Burien	■	●	9/1/2025		2,588		0%	●	\$6,605,000	\$6,373,133	(\$231,867)	-3%	Q4 2025
3591 MARINE CAPITAL - Marine Division														
1111718	MD SEATTLE FERRY TERMINAL	●	◆	7/30/2019	1,035	1,246	211	20%	●	\$34,490,000	\$34,490,000	\$0	0%	Q4 2025
1129116	MD Float Replacement Pier 50	●	◆	8/12/2019	241	525	284	117%	▲	\$9,270,145	\$9,971,823	\$701,678	7%	Q4 2025

Q4 2025 Baseline Report

Agency: All, Fund:All, Year: 2025, Qtr: 4th Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

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3611 WATER QUALITY CONSTRUCTION - Wastewater Treatment														
1116800	North Mercer Island & Enatai Interceptors Upgrade	●	◆	10/30/2026	2,121	3,426	1,305	61%	◆	\$116,035,624	\$192,405,165	\$76,369,541	65%	Q4 2025
1116801	Lake Hills and NW Lake Sammamish Interceptor Upgrade	▲	◆	8/15/2033	1,995	5,816	3,821	191%	◆	\$119,342,432	\$265,562,660	\$146,220,228	122%	Q4 2025
1121409	West Duwamish Wet Weather Storage	●	◆	5/12/2028	1,833	2,271	438	23%	●	\$107,117,981	\$107,117,981	\$0	0%	Q4 2025
1123624	Coal Creek Siphon & Trunk Parallel	●	◆	4/16/2030	2,432	3,850	1,418	58%	◆	\$132,310,569	\$172,946,999	\$40,636,430	30%	Q4 2025
1123626	SP Biogas and Heat Systems Improvements	▲	◆	1/22/2028	1,410	3,938	2,528	179%	▲	\$59,897,304	\$64,711,097	\$4,813,793	8%	Q4 2025
1127489	West Point Primary Sedimentation Area Roof Structure	▲	◆	10/30/2026	1,387	2,851	1,464	105%	◆	\$37,658,373	\$57,957,941	\$20,299,568	53%	Q4 2025
1128354	Interbay Force Main & Odor Control	●	◆	11/5/2027	1,414	2,466	1,052	74%	◆	\$64,201,202	\$98,467,790	\$34,266,588	53%	Q4 2025
1129529	WPTP PE and RAS Pipe Restoration/Replacement	●	◆	4/30/2028	1,471	2,049	578	39%	▲	\$52,276,657	\$57,296,021	\$5,019,364	9%	Q4 2025
1134065	SPTP Influent Pump Station Seismic Upgrades	●	◆	4/30/2029	1,368	2,176	808	59%	●	\$31,364,101	\$31,364,103	\$2	0%	Q4 2025
1134068	Alki Permanent Standby Generator	●	◆	11/3/2026	931	2,331	1,400	150%	◆	\$14,812,683	\$23,292,094	\$8,479,410	57%	Q4 2025
1134069	WPTP Raw Sewage Pump Replacement	●	●	9/28/2029	2,639	2,649	10	0%	▲	\$216,305,529	\$225,421,400	\$9,115,871	4%	Q4 2025
1134070	WTD CMMS Upgrade	●	◆	10/11/2025	437	1,404	967	221%	●	\$12,464,036	\$11,865,473	(\$598,564)	-4%	Q4 2025
1134071	WTD Ovation Control Systems Upgrades	●	◆	9/28/2026	975	2,707	1,732	177%	◆	\$15,547,968	\$18,876,562	\$3,328,594	21%	Q4 2025
1134072	WPTP Passive Weir for Emergency Bypass	●	●	9/30/2025	1,408	1,393	-15	-1%	◆	\$10,747,594	\$23,300,005	\$12,552,412	116%	Q4 2025
1134301	PIMS Replacement	◆	◆	4/30/2026	371	2,494	2,123	572%	◆	\$1,844,892	\$3,219,309	\$1,374,417	74%	Q4 2025
1134438	SP Division Control Building Fire Protection and Alarm System Upgrades	●	◆	9/9/2026	939	1,639	700	74%	▲	\$3,225,278	\$3,442,769	\$217,491	6%	Q4 2025
1137640	Small Generators Replacement - Group 1	●	◆	9/30/2028	1,305	2,579	1,274	97%	▲	\$5,401,119	\$5,688,028	\$286,909	5%	Q4 2025
1137751	SP Essential Services Standby Generator Replacement	●	◆	5/4/2026	616	2,057	1,441	233%	◆	\$2,211,228	\$5,226,508	\$3,015,281	136%	Q4 2025
1138499	SP Dewatering Building Truck Loading Bay Ventilation Improvements	●	◆	5/29/2026	924	1,347	423	45%	◆	\$2,389,260	\$3,193,585	\$804,325	33%	Q4 2025
1138543	System-wide Arc Flash Hazard Assessment	●	●	7/2/2026	1,256			0%	◆	\$2,490,193	\$3,971,036	\$1,480,844	59%	Q4 2025

Q4 2025 Baseline Report

Agency: All, Fund:All, Year: 2025, Qtr: 4th Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3611 WATER QUALITY CONSTRUCTION - Wastewater Treatment														
1138777	BW Influent Structure Wash-down System	●	◆	10/21/2025	367	1,414	1,047	285%	◆	\$935,206	\$1,900,914	\$965,708	103%	Q4 2025
1139038	Medina PS MCC & Generator Replacement	●	◆	7/8/2025	727	1,743	1,016	139%	◆	\$6,099,315	\$9,493,179	\$3,393,864	55%	Q4 2025
1139043	Elliott West Wet Weather Treatment Station	●	●	6/16/2032	2,577	2,577	0	0%	●	\$799,393,041	\$799,393,041	\$0	0%	Q4 2025
1139044	Loop Biosolids Compost Pilot at SP	●	◆	12/29/2025	657	2,204	1,547	235%	◆	\$3,325,570	\$6,134,509	\$2,808,939	84%	Q4 2025
1139051	West Point EPS Isolation Gate Rehabilitation	●	●	10/5/2026	784	784	0	0%	◆	\$19,169,928	\$24,205,323	\$5,035,396	26%	Q4 2025
1139064	South Plant Raw Sewage Pump #3 Replacement	●	●	12/30/2027	772	772	0	0%	●	\$23,859,928	\$23,859,928	\$0	0%	Q4 2025
1139097	M Street Trunk Rehabilitation	●	▲	3/12/2027	545	605	60	11%	●	\$77,751,341	\$77,751,341	\$0	0%	Q4 2025
1141559	Small Generator Replacement Group 2	●	◆	9/30/2028	1,242	1,656	414	33%	●	\$8,628,243	\$8,628,243	\$0	0%	Q4 2025
1141881	SP DAFT Tank Rehabilitation	●	◆	10/31/2030	1,968	2,571	603	30%	▲	\$68,616,517	\$69,644,257	\$1,027,740	1%	Q4 2025
1141884	WPTP Grit Classifier Replacement	●	◆	9/30/2026	982	1,352	370	37%	●	\$11,280,589	\$10,211,114	(\$1,069,475)	-9%	Q4 2025
1142893	SP Division Channel Relining	●	◆	6/30/2026	412	679	267	64%	●	\$4,582,982	\$3,467,171	(\$1,115,812)	-24%	Q4 2025
1143277	WPTP Fire Suppression System Supply Line RPBA & PRV Installation	●	◆	1/5/2032	619	3,303	2,684	433%	◆	\$2,132,060	\$5,884,964	\$3,752,904	176%	Q4 2025
1143539	Juanita Bay PS RSP 1-4 Suction Valves Replacement	▲	◆	7/17/2026	273	969	696	254%	●	\$2,213,129	\$2,213,129	(\$1)	0%	Q4 2025
1143839	Carkeek CSO Dechlorination System Modifications	●	◆	8/3/2026	745	2,127	1,382	185%	◆	\$1,953,306	\$7,617,248	\$5,663,942	289%	Q4 2025
1143862	Division-Wide UPS Replacement Program	●	●	12/29/2033	3,040	3,005	-35	-1%	●	\$34,424,495	\$34,424,495	\$0	0%	Q4 2025
1144157	Murray Forcemain Rehabilitation	●	▲	11/15/2026	806	852	46	5%	●	\$9,719,101	\$9,719,102	\$1	0%	Q4 2025
1144591	Roof Replacements 2022-2023	●	●	10/20/2026	708	623	-85	-12%	●	\$3,369,193	\$3,369,193	\$0	0%	Q4 2025
1144964	Richmond Beach RSP and Motor Replacement	●	◆	1/5/2026	586	1,063	477	81%	●	\$2,106,318	\$2,106,316	(\$2)	0%	Q4 2025
1145483	Small Generators Replacement - Group 3	●	◆	9/30/2028	1,136	1,423	287	25%	●	\$8,063,872	\$8,063,871	\$0	0%	Q4 2025
1145557	BW Permanent Magnesium Hydroxide Install	●	◆	6/30/2026	542	693	151	27%	◆	\$4,445,656	\$5,463,463	\$1,017,807	22%	Q4 2025
1146229	WPO 8th Avenue South CSO Outfall Backflow Protection	●	◆	7/28/2026	324	784	460	141%	●	\$943,795	\$929,306	(\$14,489)	-1%	Q4 2025

Q4 2025 Baseline Report

Agency: All, Fund:All, Year: 2025, Qtr: 4th Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3611 WATER QUALITY CONSTRUCTION - Wastewater Treatment														
1146503	VTP - Influent Splitter Box Gate Actuator Replacement & Controls (MAM)	●	◆	4/29/2026	489	694	205	41%	●	\$2,290,336	\$2,289,859	(\$477)	0%	Q4 2025
1147975	Murray Pump Station Valve Replacement	●	●	9/8/2026	550	543	-7	-1%	●	\$1,429,781	\$1,429,790	\$9	0%	Q4 2025
1148142	Brightwater Membrane Trains 9 & 10 Cassettes	●	●	11/27/2026	416	416	0	0%	●	\$5,054,055	\$5,054,055	\$0	0%	Q4 2025
1148608	Northshore Utility District RPBA Replacement	●	◆	2/23/2026	366	447	81	22%	●	\$1,228,626	\$1,228,626	(\$1)	0%	Q4 2025
1148808	WPTP Door Access Control	●	●	4/17/2026	255	255	0	0%	●	\$2,236,640	\$2,236,640	\$0	0%	Q4 2025
1148965	BWTP BOC Server Room HVAC Replacement	●	◆	4/30/2026	272	345	73	26%	●	\$2,585,930	\$2,585,930	\$0	0%	Q4 2025
1149786	STP Division Channel Recoating	●	●	10/8/2026	386	366	-20	-5%	●	\$2,743,844	\$2,743,844	\$0	0%	Q4 2025
1149913	Project 1 - Ovation Controls Lifecycle Program	●	▲	12/31/2026	574	604	30	5%	●	\$26,050,510	\$26,050,510	\$0	0%	Q4 2025
1149944	BWTP 4 Trains Membranes Replacement	●	●	7/24/2026	339	339	0	0%	●	\$3,050,347	\$3,050,347	\$0	0%	Q4 2025
1149945	SP PPD Trailer Replacement	●	●	8/27/2026	310	296	-14	-4%	●	\$2,987,119	\$2,987,119	\$0	0%	Q4 2025
1150917	WPTP Odor Scrubber Media Replacement	●	◆	7/21/2026	195	287	92	47%	●	\$2,720,436	\$2,720,436	\$0	0%	Q4 2025
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL - Transit														
1125765	Broad Street Substation Transformer	■	◆	10/11/2027	910	2,126	1,216	133%	●	\$9,981,647	\$7,591,006	(\$2,390,641)	-23%	Q4 2025
1129634	Atlantic Base Heating, Ventilation and Air Conditioning Replacement	●	◆	3/4/2026	538	2,093	1,555	289%	◆	\$19,847,575	\$28,085,097	\$8,237,522	41%	Q4 2025
1132327	Roosevelt RapidRide Line (J)	■	▲	4/14/2027	1,810	1,861	51	2%	●	\$13,125,543	\$13,125,543	\$0	0%	Q4 2025
1132794	SR520 Trolley Infrastructure Replacement	■	◆	2/4/2026	1,301	1,520	219	16%	●	\$3,705,779	\$3,705,779	\$0	0%	Q4 2025
1134223	South Annex Base	■	●	4/1/2027	1,437	1,436	-1	0%	●	\$448,000,000	\$75,133,550	(\$372,866,450)	-83%	Q4 2025
1134232	3d Avenue Corridor Improvements	■	◆	7/10/2025	522	808	286	54%	●	\$3,758,148	\$3,758,148	\$0	0%	Q4 2025
1134237	Auburn to Renton RapidRide Line (I)	■	◆	11/16/2027	1,375	2,349	974	70%	●	\$174,150,727	\$174,150,727	\$0	0%	Q4 2025
1134240	Atlantic Base Yard Refurbishment	●	◆	1/21/2028	1,232	2,095	863	70%	▲	\$60,980,371	\$67,700,000	\$6,719,629	11%	Q4 2025
1134246	Bus Lift Replacement at Atlantic Base Vehicle Maintenance	■	◆	5/22/2028	959	1,581	622	64%	●	\$33,469,999	\$33,470,000	\$1	0%	Q4 2025

Q4 2025 Baseline Report

Agency: All, Fund:All, Year: 2025, Qtr: 4th Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL - Transit														
1134256	Underground Storage Tank Replacement at Central Base	■	◆	4/12/2027	793	1,057	264	33%	●	\$4,533,629	\$4,533,630	\$1	0%	Q4 2025
1134257	Underground Storage Tank Replacement at East Base	■	◆	11/25/2026	1,372	1,855	483	35%	●	\$4,591,150	\$4,591,149	(\$1)	0%	Q4 2025
1134260	Trolley Supervisory Control And Data Acquisition Replacement	■	●	7/26/2028		1,015		0%	■	\$0	\$6,795,865	\$6,795,865	0%	Q4 2025
1134261	Building Management Systems Replacement	■	◆	1/11/2027	363	1,538	1,175	323%	▲	\$3,313,427	\$3,773,097	\$459,670	13%	Q4 2025
1134287	Route 48 Trolley Wire	■	■						■					Q4 2025
1134326	Atlantic Base Wash Systems Refurbishment	■	●	11/16/2026	1,310	1,251	-59	-4%	●	\$4,534,573	\$3,937,384	(\$597,189)	-13%	Q4 2025
1139340	Bellevue Base Elevator Refurbishment	■	◆	7/10/2026	113	423	310	274%	●	\$1,000,000	\$1,000,000	\$0	0%	Q4 2025
1139344	Route 40 Transit Plus Multimodal Corridor	■	●	4/9/2026		1,688		0%	●	\$5,661,519	\$5,661,519	\$0	0%	Q4 2025
1139357	Central Base Yard Light Replacement	●	◆	6/11/2025	902	1,443	541	59%	◆	\$2,750,464	\$6,026,594	\$3,276,130	119%	Q4 2025
1139358	South Base Yard Light Replacement	●	◆	6/11/2025	553	1,443	890	160%	◆	\$2,490,926	\$3,748,931	\$1,258,005	50%	Q4 2025
1139367	Tukwila Base Bus Charging	■	●	2/11/2026		988		0%	●	\$115,931,633	\$115,931,633	\$0	0%	Q4 2025
1139372	Bellevue Base Yard Light Replacement	●	◆	6/23/2026	726	1,820	1,094	150%	◆	\$1,752,989	\$3,524,545	\$1,771,556	101%	Q4 2025
1141991	100th Street Sidewalk Improvements	■	◆	4/8/2025	1,387	1,923	536	38%	◆	\$3,097,665	\$3,766,992	\$669,327	21%	Q4 2025
1144112	Non-revenue Vehicle Infrastructure 2023-2024	■	▲	10/13/2026	599	638	39	6%	●	\$6,581,549	\$6,581,557	\$8	0%	Q4 2025
3760 UNINCORPORATED KING COUNTY CAPITAL - Other														
1144055	Fall City Septic	●	■						■					Q4 2025
3855 COUNTY ROAD MAJOR MAINTENANCE - Roads Services Division														
1136000	Baring Bridge #509A Replacement	●	◆	11/21/2031	2,349	3,479	1,130	48%	◆	\$20,689,055	\$35,893,114	\$15,204,059	73%	Q4 2025
1136229	180th Avenue SE and SE 408th Street - Culvert Replacement - Fish Passage	●	◆	10/31/2029	1,207	1,965	758	62%	▲	\$3,760,370	\$4,013,517	\$253,147	6%	Q4 2025
1136238	33609 NE 24th Street Culvert Replacement	●	◆	9/30/2025	337	1,083	746	221%	●	\$1,275,373	\$221,063	(\$1,054,310)	-82%	Q4 2025

Q4 2025 Baseline Report

Agency: All, Fund:All, Year: 2025, Qtr: 4th Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

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3855 COUNTY ROAD MAJOR MAINTENANCE - Roads Services Division														
1138330	SE Covington-Sawyer Road Sightline Improvement	●	◆	7/31/2026	513	786	273	53%	▲	\$1,209,045	\$1,376,102	\$167,057	13%	Q4 2025
1138913	Boise X Connection Bridge #3055A Replacement	●	◆	10/30/2026	794	1,159	365	45%	●	\$7,388,781	\$6,903,444	(\$485,337)	-6%	Q4 2025
1138914	Fifteen Mile Creek Bridge #493C Replacement	●	●	8/28/2026	1,816	1,816	0	0%	●	\$6,894,456	\$6,795,299	(\$99,157)	-1%	Q4 2025
1138918	16th Avenue SW Pedestrian Improvements and Traffic Calming	●	◆	4/15/2026	588	880	292	49%	●	\$2,370,086	\$1,464,746	(\$905,341)	-38%	Q4 2025
1139811	SE 384th Street and 172nd Avenue SE - Drainage Improvement Culvert	●	●	9/30/2025	195	182	-13	-6%	●	\$2,039,887	\$2,039,887	\$0	0%	Q4 2025
1142035	Economy and Climate Equity ADA Ramps	●	◆	8/13/2025	490	804	314	64%	●	\$1,542,246	\$1,204,675	(\$337,571)	-21%	Q4 2025
1143337	2021-22 Guardrail Preservation	●	◆	9/26/2025	309	739	430	139%	▲	\$1,166,754	\$1,207,525	\$40,771	3%	Q4 2025
1143406	RSD 68TH AVE SOUTH AND S 124TH STREET	●	◆	8/5/2026	490	811	321	65%	●	\$2,194,268	\$1,641,009	(\$553,259)	-25%	Q4 2025
1143971	Judd Creek Bridge #3184 Overlay	●	●	8/4/2026	391	391	0	0%	●	\$1,650,303	\$1,650,303	\$0	0%	Q4 2025
1144161	26124 SE 472nd Street Culvert Replacement	●	●	9/4/2025	448	416	-32	-7%	●	\$2,005,878	\$1,994,349	(\$11,529)	0%	Q4 2025
1147048	RSD 2024 COUNTYWIDE PAVEMENT PRESERVATION	●	◆	5/12/2025	241	434	193	80%	●	\$3,849,531	\$3,393,941	(\$455,589)	-11%	Q4 2025
1147084	RSD NE BIG ROCK ROAD OVERLAY	●	●	7/22/2026	491	454	-37	-7%	●	\$2,468,008	\$2,468,008	\$0	0%	Q4 2025
1149435	RSD 2025 COUNTYWIDE PAVEMENT PRESERVATION	●	◆	5/31/2026	173	416	243	140%	●	\$1,000,802	\$1,000,802	\$0	0%	Q4 2025
1149436	RSD 2025 BITUMINOUS SURFACE TREATMENT	●	●	9/29/2025	188	172	-16	-8%	●	\$2,583,864	\$2,583,864	\$0	0%	Q4 2025
1149437	RSD 16TH AVE SW PAVING	●	◆	5/29/2026	173	414	241	139%	●	\$1,440,000	\$1,440,000	\$0	0%	Q4 2025
3901 SOLID WASTE CONSTRUCTION - Solid Waste														
1033497	South County Recycling and Transfer Station	●	●	5/12/2026	1,904	1,887	-17	0%	◆	\$144,383,000	\$199,997,465	\$55,614,465	38%	Q4 2025
1133918	Cedar Hills Regional Landfill Facilities Relocation	●	◆	10/19/2029	1,409	2,131	722	51%	◆	\$165,085,826	\$207,501,131	\$42,415,305	25%	Q4 2025
1143867	Solid Waste Harbor Island Roof Replacement	●	▲	6/20/2025	414	469	55	13%	◆	\$2,719,465	\$3,337,684	\$618,218	22%	Q4 2025

Q4 2025 Baseline Report


Agency: All, Fund:All, Year: 2025, Qtr: 4th Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3910 LANDFILL RESERVE - Solid Waste														
1112415	Cedar Hills Regional Landfill Area 8 Closure	●	◆	11/2/2027	1,240	1,669	429	34%	▲	\$54,381,174	\$57,264,695	\$2,883,521	5%	Q4 2025
1129844	Cedar Hills Regional Landfill Pump Station Repairs	●	◆	8/20/2023	281	907	626	222%	◆	\$2,986,597	\$3,669,521	\$682,924	22%	Q4 2025
1133924	Cedar Hills Regional Landfill North Flare Station Electrical	●	◆	7/27/2023	406	1,003	597	147%	◆	\$3,977,578	\$7,103,737	\$3,126,159	78%	Q4 2025
1144290	Cedar Hills Regional Landfill Area 6 Top Deck	●	●	9/30/2030	2,215	2,215	0	0%	●	\$47,872,020	\$47,789,619	(\$82,401)	0%	Q4 2025
3951 BUILDING REPAIR AND REPLACEMENT SUBFUND - Facilities Mgmt														
1117106	Children and Family Justice Center	●	▲	7/28/2021	1,963	2,000	37	1%	▲	\$211,955,000	\$243,012,978	\$31,057,978	14%	Q4 2025
1122048	AFIS Property Management Unit Planning	●	◆	3/6/2020	506	795	289	57%	●	\$9,798,961	\$9,798,961	\$0	0%	Q4 2025
1132306	KCIT Radio In-Building Conversion	●	◆	12/15/2021	555	1,156	601	108%	▲	\$3,237,943	\$3,472,703	\$234,760	7%	Q4 2025
1132641	Archives Building Tenant Improvements	●	◆	1/25/2021	99	581	482	486%	◆	\$1,556,137	\$2,111,424	\$555,287	35%	Q4 2025
1133706	AFIS Relocation to Black River	●	◆	1/29/2021	273	595	322	117%	●	\$2,672,610	\$2,672,610	\$0	0%	Q4 2025
1143871	Electric Vehicle Charging Station Planning	■	■						■					Q4 2025

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1126875 Puget Sound Emergency Radio Network STANDALONE

Target Baseline Date	02/08/2018	
Actual Baseline Date	02/09/2018	
Council District(s)	1, 2, 3, 4, 5, 6, 7, 8, 9	
Department	INFORMATION TECHNOLOGY	
Agency	King County Information Technology	
Contact	David Mendel	
RMP Reporting	Yes - Reporting Required	
Publish Quarter	Q4 2025	
Portfolio	Emergency Communications	
Subportfolio		

Last updated by KC\wood on 2/13/2023 10:13:14 AM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2025	ITD Budget thru DEC-2025
1 Planning			N/A	\$0	\$29,114	\$0
2 Preliminary Design			N/A	\$0	\$114,342	\$0
3 Final Design	7/1/2015	9/15/2017	Completed	\$21,161,470	\$24,439,380	\$20,052,985
4 Implementation	9/18/2017	6/30/2023	In Progress	\$244,963,067	\$252,786,674	\$240,984,010
5 Closeout	7/1/2023	6/30/2024	Not Started	\$13,141,346	\$32,473	\$25,529,229
6 Acquisition			Not Started	\$0	\$724,834	\$0
Total				\$279,265,883	\$278,126,816	\$286,566,224

Current Substantial Completion

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning			\$0
2 Preliminary Design			\$0
3 Final Design	7/1/2015	9/15/2017	\$20,052,985
4 Implementation	9/18/2017	5/7/2021	\$232,522,006
5 Closeout	5/10/2021	12/30/2022	\$7,119,653
6 Acquisition			\$0
Total			\$259,694,644

Baseline Substantial Completion

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1126875 Puget Sound Emergency Radio Network STANDALONE

Scope ● Green

Scope Variance Comment

Current Scope

The Puget Sound Emergency Radio Network (PSERN) project will replace the existing land mobile radio system by implementing a cost effective network using state of the art technology that meets the high standards and requirements of multi-jurisdictional critical life safety responders and general governmental users throughout King County.

Scope includes construction of radio sites, network design, implementation of electronic equipment, system testing, training for end users, removal of KCERCS equipment (old analog equipment) and deployment of end user devices which includes 18,000 new radios.

In 2019 the Joint Board approved adding 3 additional sites (King 5 - Motorola, Interurban Hotel - Motorola, Renton City Hall - PSERN), and two sites will be modified (Bellevue City Hall-PSERN and Northeast - PSERN) to increase the on-street coverage that enhances the coverage inside buildings in the metropolitan areas.

Baseline Scope

The Puget Sound Emergency Radio Network (PSERN) project will replace the existing land mobile radio system by implementing a cost effective network using state of the art technology that meets the high standards and requirements of multi-jurisdictional critical life safety responders and general governmental users throughout King County.

Scope includes construction of radio sites, network design, implementation of electronic equipment, system testing, training for end users, removal of KCERCS equipment and deployment of end user devices.

Schedule ● Red

Schedule Variance Comment

The project is currently reporting a 13 month delay in schedule. Leasing delays incurred thus far are impacting all downstream activities.

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			Status
	Start	End	Duration	Start	End	Duration	
1 Planning							N/A
2 Preliminary Design							N/A
3 Final Design	7/1/2015	9/15/2017	807	7/1/2015	9/15/2017	807	Completed
4 Implementation	9/18/2017	5/7/2021	1327	9/18/2017	6/30/2023	2111	In Progress
5 Closeout	5/10/2021	12/30/2022	599	7/1/2023	6/30/2024	365	Not Started
6 Acquisition							Not Started
Substantial Completion Date	5/7/2021			12/31/2023			

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1126875 Puget Sound Emergency Radio Network STANDALONE

Schedule Variance Analysis					
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	7/1/2015	5/7/2021	2137	968	45.00%
Current Schedule	7/1/2015	12/31/2023	3105		

Cost  Yellow

Cost Variance Comment

\$5M of the capital costs increase is due to re-characterizing the debt service costs into the capital project costs.

Cost Variance Analysis by Capital Phase					
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2025	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$0	\$29,114	\$0	\$0	0.00%
2 Preliminary Design	\$0	\$114,342	\$0	\$0	0.00%
3 Final Design	\$20,052,985	\$24,439,380	\$21,161,470	\$1,108,485	6.00%
4 Implementation	\$232,522,006	\$252,786,674	\$244,963,067	\$12,441,061	5.00%
5 Closeout	\$7,119,653	\$32,473	\$13,141,346	\$6,021,693	85.00%
6 Acquisition	\$0	\$724,834	\$0	\$0	0.00%
Total	\$259,694,644	\$278,126,816	\$279,265,883	\$19,571,239	7.54%

Risk Monitored Projects Reporting

RMP-1. Contracts

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1126875 Puget Sound Emergency Radio Network STANDALONE

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Motorola Solutions Inc	Other	\$112,453,534	12/17/2014	12/14/2034	12	\$17,110,911
Summit Solutions	Construction	\$22,902,396	09/08/2017	12/31/2021	0	\$0
KPFF	Construction Management	\$2,000,000	07/06/2017	07/06/2020	0	\$0
Odelia Pacific Corporation	Design/Engineering	\$11,200,000	12/05/2014	12/05/2021	1	\$2,000,000
Mastec	Construction	\$2,500,000	11/07/2016	11/07/2018	0	\$0
Mastec	Construction	\$1,750,000	03/23/2017	03/23/2018	0	\$0
Mastec	Construction	\$2,500,000	07/22/2016	01/18/2018	0	\$0
Thermobond	Other	\$4,500,000	03/25/2016	03/29/2022	0	\$0
Valmont Structures	Other	\$4,500,000	06/01/2016	12/31/2021	0	\$0
Fire Protection Inc	Other	\$1,020,000	03/01/2017	02/28/2022	0	\$0
Steelhead	Construction	\$9,010,646	05/29/2019	12/31/2021	0	\$0
Sterling	Construction	\$1,899,147	05/29/2019	12/31/2021	1	\$98,000
Saybr	Construction	\$4,483,482	07/10/2019	12/31/2021	0	\$0
IMKO / TKK	Construction	\$4,668,306	09/04/2019	12/31/2021	2	\$200,000
Cannon	Construction	\$1,900,000	08/23/2019	08/31/2021	0	\$0
Televate	Other	\$1,409,920	04/23/2020	06/30/2022	1	\$700,000
	Total	\$188,697,431			17	\$20,108,911

RMP-2. Contract Change Explanation

<p>Motorola Solutions</p> <ul style="list-style-type: none"> • Change Order #1 - Changes to Project Schedule and Summary of Contract Milestones (\$0) • Change Order #2 - Changes to Schedule of Payments (\$0) • Change Order #3 - Scope of Work and Price (\$1,823,081.35) • Change Order #4 - Scope of Work and Price (\$1,057,892.95) • Change Order #5 - Scope of Work and Price (\$2,584,281.76) • Change Order #6 - Price List - Exhibit 2 (\$0) • Change Order #7 - Adjust counts of MSI control stations and consolettes (\$247,902.55) • Change Order #8 - Dispatch center console additions, enhanced on street coverage to benefit in-building coverage, site development changes (\$8,380,528.33) • Change Order #9 - Fuel spill containment @ Vashon (\$59,956.40) • Change Order #10 - Control Station and Subscriber Equipment and Software (\$2,010,261.23) • Change Order #11 - Leasing & generator costs @ IBC sites, previous credit, add. install @ 2 DC's, and early equip. delivery (\$401,032) • Change Order #12 - (\$) <p>Odelia Pacific</p> <p>Change Order# 5 added \$2M due to unforeseen site design changes directed by PSERN such as: sites selection challenges, permitting/engineering/infrastructure/leasing & landlord/environmental assessments challenges and complications</p>

RMP-3. Current Quarter's Key Activities

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1126875 Puget Sound Emergency Radio Network STANDALONE

Motorola:

Milestone 2B - Install and Test Site DC Power Systems Equipment

Milestone 2C - Install and Test Microwave Equipment and Software

Milestone 2K - Install and Test LMR Central Control Equipment and Software (All Sites Serving Primary Bounded Coverage Area, Highway 410 and I-90)

Milestone 2L- Install and Test LMR Base Station Equipment and Software (All Sites Serving Primary Bounded Coverage Area and Highway 410)

Milestone 2N- Install and Test MPLS System and Software (All Sites Serving Primary Bounded Coverage Area and Highway 410)

Milestone 2O - Install and Test DC System

Milestone 2P - Install and Test Site Backhaul System and Software (All Sites Serving I-90)

Milestone 2Q- Install and Test LMR Base Station Equipment and Software (All Sites Serving I-90)

Milestone 2R - Install and Test Site Alarm and Video Systems Equipment and Software (All Sites Serving I-90)

Milestone 2S - Install and Test Dispatch Equipment and Software, CAD Switch Interface

Milestone 2T - Install and Test Control Stations

Milestone 2U - Install and Test ISSI Integration and Tunnel Systems Integration Equipment and Software

Milestone 2V - Install and Test VHF/UHF

Milestone 2W - Completion of Training for Dispatcher Train-the-Trainers

Milestone 2X - Development of Subscriber Templates and System Voice Group Mapping

Milestone 2Y - IBC Sites

Milestone 3A - System Optimization & RF Coverage Testing for Primary Bounded Area and Highway 410

Milestone 3B - System Optimization & RF Coverage for I-90

Milestone 3I - Install and Test I-90 Repeater Backhaul System and Software

Milestone 3J - Factory Maintenance Training Session 2 and Other Training

Milestone 4C - Program, Deliver, Install and Test Mobile Subscriber Equipment (1000 Units)

Milestone 4F - Program, Deliver and Test Portable Subscriber Equipment

Milestone 4X - Install and Test DC System and Software (All sites serving Hwy 2)

Milestone 4Y - Install and Test Backhaul System and Software (All Sites Serving Highway 2)

Milestone 4Z - Install and Test LMR Base Station Equipment and Software (All Sites Serving Highway 2)

Milestone 4Z.2 - System Optimization & RF Coverage Testing for Highway 2

RMP-4. Next Quarter's Key Activities

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1126875 Puget Sound Emergency Radio Network STANDALONE

Motorola:

Milestone 2B - Install and Test Site DC Power Systems Equipment

Milestone 2O - Install and Test DC System

Milestone 2P - Install and Test Site Backhaul System and Software (All Sites Serving I-90)

Milestone 2Q- Install and Test LMR Base Station Equipment and Software (All Sites Serving I-90)

Milestone 2U - Install and Test ISSI Integration and Tunnel Systems Integration Equipment and Software

Milestone 2V - Install and Test VHF/UHF

Milestone 2Y - IBC Sites

Milestone 3A - System Optimization & RF Coverage Testing for Primary Bounded Area

Milestone 3C - Train Users & Deliver User Manuals

Milestone 3H - Deliver Subscriber Templates

Milestone 3J - Factory Maintenance Training Session 2 and Other Training

Milestone 4C - Program, Deliver, Install and Test Mobile Subscriber Equipment

Milestone 4D - Program, Deliver and Test Portable Subscriber Equipment

Milestone 4E - Program, Deliver and Test Portable Subscriber Equipment

Milestone 4H - Program, Deliver, Install and Test Mobile Subscriber Equipment

Milestone 4I - Program, Deliver and Test Portable Subscriber Equipment

Milestone 4J - Program, Deliver and Test Portable Subscriber Equipment

Milestone 4L - Program, Deliver, Install and Test Mobile Subscriber Equipment

Milestone 4Q - Program, Deliver, Install and Test Mobile Subscriber Equipment

Milestone 4S - Program, Deliver, Install and Test Mobile Subscriber Equipment

Milestone 4X - Install and Test DC System and Software (All sites serving Hwy 2)

Milestone 4Y - Install and Test Backhaul System and Software (All Sites Serving Highway 2)

Milestone 4Z - Install and Test LMR Base Station Equipment and Software (All Sites Serving Highway 2)

RMP-5. Closely Monitored Issues & Risk Summary

- Delays in end user radio deployment
 - > Mitigation(s) - The Project is adding additional staff to assist in planning for deployment and transition, streamlining the code-plugin development process, and working with agencies to cross reference radios, agencies wave to code-plugs.
- Delays in developing radio programming data
 - > Mitigation(s) - The Project is developing initial radio programming plans and working with Agencies to gain acceptance of the plan.
- Project implementation may be longer than planned.
 - > Mitigation – Use Project Management best practices to hold all parties accountable for meeting the project schedule.

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1137046 King County Correctional Facility Water Piping Replacement STANDALONE

Target Baseline Date	
Actual Baseline Date	05/26/2020
Council District(s)	8
Department	EXECUTIVE SERVICES
Agency	Facilities Mgmt
Contact	Mark Batey
RMP Reporting	Yes - Reporting Required
Publish Quarter	Q4 2025
Portfolio	
Subportfolio	

Last updated by KC\lhongs on 11/24/2021 12:04:19 PM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2025	ITD Budget thru DEC-2025
1 Planning	5/6/2019	7/26/2019	Completed	\$659,124	\$659,124	\$659,124
2 Preliminary Design	7/29/2019	11/29/2019	Completed	\$377,129	\$377,129	\$491,309
3 Final Design	12/2/2019	10/5/2020	Not Started	\$1,145,275	\$1,145,275	\$1,577,049
4 Implementation	10/12/2020	3/25/2022	In Progress	\$21,318,472	\$15,998,517	\$15,241,570
5 Closeout	2/28/2022	4/29/2022	Not Started	\$0	\$25,001	\$235,994
6 Acquisition			N/A	\$0	\$0	\$0
Total				\$23,500,000	\$18,205,046	\$18,205,046

Current Substantial Completion

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning	7/2/2019	7/2/2019	\$479,833
2 Preliminary Design	9/16/2019	12/6/2019	\$377,129
3 Final Design	12/9/2019	1/31/2020	\$1,061,385
4 Implementation	2/3/2020	6/17/2021	\$21,345,659
5 Closeout	6/18/2021	10/7/2021	\$235,994
6 Acquisition			\$0
Total			\$23,500,000

Baseline Substantial Completion

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1137046 King County Correctional Facility Water Piping Replacement STANDALONE

Scope ● Green

Scope Variance Comment

Current Scope

This project will replace the potable hot and cold water piping in the King County Correctional Facility.

Baseline Scope

Project 1137046 – DES FMD MMR KCCF Water Pipe Replacement

This project will replace the potable hot and cold water piping in the King County Correctional Facility.

Schedule ● Red

Schedule Variance Comment

Contractor construction schedule durations were finalized in September of 2020 after a July 2020 resolution of DAJD escort staffing arrangements were established. Both of these steps occurred after the baseline was set in May of 2020 and caused adjustments to the schedule.

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			Status
	Start	End	Duration	Start	End	Duration	
1 Planning	7/2/2019	7/2/2019	0	5/6/2019	7/26/2019	81	Completed
2 Preliminary Design	9/16/2019	12/6/2019	81	7/29/2019	11/29/2019	123	Completed
3 Final Design	12/9/2019	1/31/2020	53	12/2/2019	10/5/2020	308	Not Started
4 Implementation	2/3/2020	6/17/2021	500	10/12/2020	3/25/2022	529	In Progress
5 Closeout	6/18/2021	10/7/2021	111	2/28/2022	4/29/2022	60	Not Started
6 Acquisition							N/A
Substantial Completion Date	6/17/2021			2/25/2022			

Schedule Variance Analysis

	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	12/9/2019	6/17/2021	556	260	46.00%
Current Schedule	12/2/2019	2/25/2022	816		

Cost ● Green

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1137046 King County Correctional Facility Water Piping Replacement STANDALONE

Cost Variance Comment

Cost Variance Analysis by Capital Phase

Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2025	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$479,833	\$659,124	\$659,124	\$179,291	37.00%
2 Preliminary Design	\$377,129	\$377,129	\$377,129	\$0	0.00%
3 Final Design	\$1,061,385	\$1,145,275	\$1,145,275	\$83,890	8.00%
4 Implementation	\$21,345,659	\$15,998,517	\$21,318,472	(\$27,187)	0.00%
5 Closeout	\$235,994	\$25,001	\$0	(\$235,994)	-100.00%
6 Acquisition	\$0	\$0	\$0	\$0	0.00%
Total	\$23,500,000	\$18,205,046	\$23,500,000	\$0	0.00%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
DLR Group	Design/Engineering	\$2,500,000	09/25/2019	06/01/2022	0	\$0
OAC Services	Construction Management	\$2,000,000	10/04/2019	06/01/2022	0	\$0
University Mechanical	Construction	\$15,480,000	01/29/2020	08/17/2022	0	\$0
Shinn Mechanical	Other	\$5,000,000	07/01/2019	07/01/2022	0	\$0
	Total	\$24,980,000			0	\$0

RMP-2. Contract Change Explanation

No Changes

RMP-3. Current Quarter's Key Activities

Construction work plans, Site Safety plans, coordination of onsite activities/shutdowns, submittals, crew background checks, and shop fabrication tickets were the primary efforts this quarter to prepare for construction activities onsite starting 10/19/2020.

RMP-4. Next Quarter's Key Activities

Construction kick-off to start next quarter on 10/19 with each shift consisting of a critical shutdown to install an entire riser that services occupied tanks/cells. Coordination with DAJD and Operations critical component to mitigating impact as much as possible Majority of risers from L7 thru L11 in the South, East and North wings will be completed. Planning activities will continue taking place for the L6 mechanical room and horizontal branch outs on the lower levels.

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1137046 King County Correctional Facility Water Piping Replacement STANDALONE

RMP-5. Closely Monitored Issues & Risk Summary

Potential claims by the Contractor. Potential impacts due to the on-going litigation.

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1124791 East Lake Sammamish Trail South Sammamish Segment B Design PKS M:E LAKE SAMM TRAIL

Target Baseline Date	09/30/2010	
Actual Baseline Date	09/30/2010	
Council District(s)	6	
Department	NATURAL RESOURCES AND PARKS	
Agency	Parks and Recreation	
Contact	Dee Healy	
RMP Reporting	Yes - Reporting Required	
Publish Quarter	Q4 2025	
Portfolio	Regional and Public Trails	
Subportfolio	Large Trail Corridors	

Last updated by KC\alybrown on 2/13/2026 12:52:21 PM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2025	ITD Budget thru DEC-2025
1 Planning	1/2/2002	6/30/2007	Completed	\$1,617,302	\$1,637,578	\$0
2 Preliminary Design	7/1/2007	5/31/2010	Completed	\$339,093	\$340,266	\$0
3 Final Design	7/1/2015	2/1/2022	Completed	\$6,600,000	\$6,690,288	\$0
4 Implementation	2/1/2022	12/31/2026	In Progress	\$8,269,507	\$5,996,552	\$14,781,636
5 Closeout	1/1/2027	1/1/2028	N/A	\$0	\$176	\$0
6 Acquisition		9/18/2009	Completed	\$5,734	\$99,505	\$0
Total				\$16,831,636	\$14,764,364	\$14,781,637

Current Substantial Completion

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning			\$0
2 Preliminary Design			\$0
3 Final Design	7/1/2013	11/1/2015	\$2,907,966
4 Implementation	4/1/2015	6/29/2018	\$23,078,897
5 Closeout			
6 Acquisition			\$0
Total			\$25,986,863

Baseline Substantial Completion

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1124791 East Lake Sammamish Trail South Sammamish Segment B Design PKS M:E LAKE SAMM TRAIL

Scope



Yellow

Scope Variance Comment

The Inglewood Hill Parking Lot, a 450-ft section of trail that was part of the Inglewood Hill Parking lot has been added to the South Sammamish B project. This short segment in addition to the South Sammamish B segment will complete the ELST. GDC Culverts Project will be its own separate project, so redesign will be incorporated.

Current Scope

East Lake Sammamish Trail: Design of an alternative, non-motorized transportation corridor and a multi-user recreational trail along 11 miles of a former Burlington Northern Santa Fe (BNSF) railroad corridor on the east side of Lake Sammamish, from Redmond to Issaquah. King County purchased the corridor from BNSF in 1997, and in 2006 opened the existing interim use gravel trail to the public. The King County Parks and Recreation Division spent ten years on master planning, design work, environmental review and resolving legal issues related to this project, with ongoing involvement of a citizen's advisory group and in close coordination with the Cities of Redmond, Sammamish and Issaquah.

The ELST has been designed and constructed in phases based on funding availability. The Redmond segment was complete November 2011; the Issaquah segment was complete June 2013; the North Sammamish Segment was complete July 2015; and South Sammamish A was complete December 2017.

South Sammamish B is the final 3.6-mile trail segment to be redeveloped, thus completing the 11.2 mile East Lake Sammamish Trail (ELST). To expedite construction, this final segment will be constructed in the following two phases.

- Phase 1 – SE 33rd Street to Driveway 9 (Sta 283+70 to Sta 370+70) – 1.65 miles. Construction start anticipated April 2021.
- Phase 2 - Driveway 9 to Inglewood Hill Road (Sta 370+70 to 472+81) – 1.85 miles. Construction start anticipated February 2022.

Trail redevelopment includes a 12-foot-wide paved trail with soft surface shoulders, improved sightlines and safety features at intersections, improved drainage, and six new fish passable culverts. Redevelopment also includes retaining walls, fencing, consistent signage and traffic control measures, wetland mitigation and native landscaping.

Baseline Scope

The East Lake Sammamish Master Plan Trail project includes design and construction of an alternative, non-motorized transportation corridor and a multi-user recreational trail along 11 miles of a former Burlington Northern Santa Fe (BNSF) railroad corridor on the east side of Lake Sammamish, from Redmond to Issaquah. The ELST has been designed and constructed in phases based on funding availability.

South Sammamish B is the final 3.6-mile trail segment to be redeveloped, thus completing the 11.2 mile East Lake Sammamish Trail (ELST). This trail segment is between SE 33rd Street and 450-ft south of southern terminus of the North segment (near Inglewood Hill Road Parking lot). Trail redevelopment includes a 12-foot-wide paved trail with soft surface shoulders, improved sightlines and safety features at intersections, improved drainage, and six new fish passable culverts. Redevelopment also includes retaining walls, fencing, consistent signage and traffic control measures, wetland mitigation and native landscaping.

Schedule



Red

Schedule Variance Comment

The variance in the schedule is a result of delays caused by permitting and legal challenges for the South Sammamish B segment.

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1124791 East Lake Sammamish Trail South Sammamish Segment B Design PKS M:E LAKE SAMM TRAIL

Schedule Comparison: Baseline vs. Current							
Schedule	Baseline			Current			Status
	Start	End	Duration	Start	End	Duration	
1 Planning				1/2/2002	6/30/2007	2005	Completed
2 Preliminary Design				7/1/2007	5/31/2010	1065	Completed
3 Final Design	7/1/2013	11/1/2015	853	7/1/2015	2/1/2022	2407	Completed
4 Implementation	4/1/2015	6/29/2018	1185	2/1/2022	12/31/2026	1794	In Progress
5 Closeout				1/1/2027	1/1/2028	365	N/A
6 Acquisition					9/18/2009		Completed
Substantial Completion Date	3/1/2018			12/31/2026			

Schedule Variance Analysis					
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	7/1/2013	3/1/2018	1704	2497	146.00%
Current Schedule	7/1/2015	12/31/2026	4201		

Cost ● Green

Cost Variance Comment

The cost variance is a result of amount of time that it's taken to complete the 30%, 60% and 90% design. As the design details are finalized the cost estimate reflects the changes. Additionally, project costs have increased due to inflation and the schedule impacts resulting from a long permitting process and legal challenges. The cost estimate for South Sammamish B has also increased due to the additional scope of work added by the 450-ft of trail just below the Inglewood Hill Parking Lot.

Cost Variance Analysis by Capital Phase					
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2025	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$0	\$1,637,578	\$1,617,302	\$1,617,302	0.00%
2 Preliminary Design	\$0	\$340,266	\$339,093	\$339,093	0.00%
3 Final Design	\$2,907,966	\$6,690,288	\$6,600,000	\$3,692,034	127.00%
4 Implementation	\$23,078,897	\$5,996,552	\$8,269,507	(\$14,809,390)	-64.00%
5 Closeout	\$0	\$176	\$0	\$0	0.00%
6 Acquisition	\$0	\$99,505	\$5,734	\$5,734	0.00%
Total	\$25,986,863	\$14,764,364	\$16,831,636	(\$9,155,227)	-35.23%

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1124791 East Lake Sammamish Trail South Sammamish Segment B Design
PKS M:E LAKE SAMM TRAIL

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Parametrix Inc	Design/Engineering	\$6,600,000	10/01/2015	12/31/2025	0	\$0
	Total	\$6,600,000			0	\$0

RMP-2. Contract Change Explanation

To expedite construction, the final segment will be constructed in the following two phases.

- Phase 1 – SE 33rd Street to Driveway 9 (Sta 283+70 to Sta 370+70) – 1.75 miles. Construction began July 19, 2021
- Phase 2 - Driveway 9 to Inglewood Hill Road (Sta 370+70 to 472+81) – 1.85 miles. Construction began June 1, 2022.
- George Davis Creek Culverts will be a new Project. This was originally part of Phase 2.

RMP-3. Current Quarter's Key Activities

Beginning in 2021 Q3, when Phase 1 moved into the Implementation Phase, charges and associated narrative were reported for project 1141263 PKS S:ELST S SAM SEG B PH1.
 Beginning in 2022 Q1, charges and associated narrative for Phase 2 were reported for project 1141261 PKS S:ELST S SAM SEG B PH2.
 Q1-Q3 activities will consist of redesign and permitting for GDC.

RMP-4. Next Quarter's Key Activities

Mitigation monitoring and permitting will continue to be charged to this project.
 Q1-Q3 activities will consist of redesign and permitting for GDC.

RMP-5. Closely Monitored Issues & Risk Summary

Closely monitored issues and risk summary

- Easement negotiations,
- Encroachment removals
- Relocation of power poles
- Relocation and / or installation of drainage utilities
- Cost escalation of materials

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Target Baseline Date	10/01/2019
Actual Baseline Date	01/21/2020
Council District(s)	5
Department	NATURAL RESOURCES AND PARKS
Agency	Parks and Recreation
Contact	David Shaw
RMP Reporting	Yes - Reporting Required
Publish Quarter	Q4 2025
Portfolio	Regional and Public Trails
Subportfolio	Large Trail Corridors

Last updated by KC\alybrown on 2/13/2026 12:51:38 PM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2025	ITD Budget thru DEC-2025
1 Planning	10/1/2014	1/23/2016	Completed	\$139,007	\$139,007	\$0
2 Preliminary Design	2/1/2016	8/1/2018	Completed	\$408,205	\$408,205	\$0
3 Final Design	8/1/2018	2/16/2022	Completed	\$1,810,626	\$1,810,626	\$0
4 Implementation	2/17/2022	2/29/2024	Completed	\$9,747,058	\$9,757,776	\$13,470,336
5 Closeout	3/1/2024	12/31/2025	Completed	\$2,650	\$2,650	\$0
6 Acquisition	1/4/2016	9/30/2021	Completed	\$524,434	\$525,131	\$0
Total				\$12,631,980	\$12,643,394	\$13,470,336

Current Substantial Completion

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning	10/1/2014	1/23/2016	\$7,000
2 Preliminary Design	1/24/2016	8/1/2018	\$423,000
3 Final Design	8/2/2018	9/30/2020	\$1,285,000
4 Implementation	10/1/2020	4/1/2023	\$9,673,180
5 Closeout	4/2/2023	4/2/2024	\$75,000
6 Acquisition	1/4/2016	9/30/2020	\$550,000
Total			\$12,013,180

Baseline Substantial Completion

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Scope ● Red

Scope Variance Comment

A formal review of this project was conducted by the Parks Division’s internal gate committee on April 20, 2021. The project team proposed and the committee, which is made up of division leadership, accepted breaking this segment into two phases: SeaTac and Burien. By phasing this segment, the shovel ready SeaTac portion of the work can begin while the Burien Segment completes final Design. This report focuses on the SeaTac phase which is 1.8 miles of the total 2.2-mile project. Funding has been secured, and a new sub-project has been created for the Burien phase.

Q4-2025: No additional scope variations occurred this quarter.

Current Scope

PKS Lake To Sound Trail Segment C: The project has been broken into phases by jurisdiction, SeaTac Phase and Burien Phase. The acquisition of critical properties was affected by the outbreak of COVID-19 in early 2020 causing significant delays. In addition, complex utility conflicts were discovered in Burien while completing final design that must be resolved before bidding the Burien segment. The County is committed to moving forward on the SeaTac portion of the project due to the WSDOT Funding Agreement that provides the bulk of the funding for the project. Decoupling the segments allows the SeaTac segment to move forward sooner and allows time to resolve the utility conflicts in Burien.

Baseline Scope

The project will construct a 2.2-mile segment of the Lake to Sound Trail connecting the south end of Segment B to the Des Moines Creek Park Trail at S. 200th St. in SeaTac. The paved regional trail will pass through the cities of Burien and SeaTac primarily following Des Moines Memorial Dr. WSDOT right-of-way will be used for the trail and some acquisition on private property is required. The project will include a 12-foot paved surface with 2-foot gravel shoulders. Some sections will be narrower due to site and acquisition constraints. The project will also include sections of boardwalk, retaining walls, fences, stormwater facilities, driveway crossings, signage and public art. Funding for the project comes from WSDOT, KC Park Levies, and a State grant from RCO.

Schedule ● Red

Schedule Variance Comment

Q4-2025: The project has received 100% approval from BDCC for final payment. Final Acceptance was issued on June 30, 2025. The project has been closed out in Unifier.

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning	10/1/2014	1/23/2016	479	10/1/2014	1/23/2016	479	Completed
2 Preliminary Design	1/24/2016	8/1/2018	920	2/1/2016	8/1/2018	912	Completed
3 Final Design	8/2/2018	9/30/2020	790	8/1/2018	2/16/2022	1295	Completed
4 Implementation	10/1/2020	4/1/2023	912	2/17/2022	2/29/2024	742	Completed
5 Closeout	4/2/2023	4/2/2024	366	3/1/2024	12/31/2025	670	Completed
6 Acquisition	1/4/2016	9/30/2020	1731	1/4/2016	9/30/2021	2096	Completed
Substantial Completion Date	9/30/2022			9/18/2023			

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Schedule Variance Analysis					
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	8/2/2018	9/30/2022	1520	354	23.00%
Current Schedule	8/1/2018	9/18/2023	1874		

Cost  Yellow

Cost Variance Comment

Q4-2025: There are no new cost variance items since last quarter.

Cost Variance Analysis by Capital Phase					
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2025	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$7,000	\$139,007	\$139,007	\$132,007	1,886.00%
2 Preliminary Design	\$423,000	\$408,205	\$408,205	(\$14,795)	-3.00%
3 Final Design	\$1,285,000	\$1,810,626	\$1,810,626	\$525,626	41.00%
4 Implementation	\$9,673,180	\$9,757,776	\$9,747,058	\$73,878	1.00%
5 Closeout	\$75,000	\$2,650	\$2,650	(\$72,350)	-96.00%
6 Acquisition	\$550,000	\$525,131	\$524,434	(\$25,566)	-5.00%
Total	\$12,013,180	\$12,643,394	\$12,631,980	\$618,800	5.15%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Parametrix Inc	Design/Engineering	\$1,823,698	01/21/2015	12/31/2021	2	\$230,217
Active Construction Inc	Construction	\$6,857,857	02/17/2022	04/20/2024	5	\$1,136,577
	Total	\$8,681,555			7	\$1,366,794

RMP-2. Contract Change Explanation

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Q3 2024: Changer Order 5 has been approved. This change order includes an equitable adjustment approved by the County and WSDOT. The change compensates the contractor for inefficiencies experienced from poor weather and site conditions. Additional work requested by the County pushed concrete work, originally scheduled during “good weather months”, into rainy winter months. This is the last change order on the project.

Q1 2024: Change Orders 1 through 4 were approved over the course of the project. They cover increases from various items that were previously unknown to the County. Items that contributed significantly to the cost of the project include a significant amount of unsuitable base material which was removed and replaced and a new segment of boardwalk that was added to cross a previously unknown creek channel.

Q2 2023: Change Order 2 with ACI has been approved. Changes included were reviewed and approved for funding by WDOT prior to execution. The most impactful changes included additional unsuitable subgrade preparation work, reconstruction of the 18th and 196th segment of trail, additional need for uniformed police officers and marked vehicles for traffic control per City requirement, and additional dewatering for retaining wall construction.

The County requested Amendment 38 for Construction Management services. Amendment 40 extended the expiration date of the contract to meet current project schedule. Amendment 42 updated consultant rates.

Change Order 2 with ACI has been approved. Changes have been reviewed and approved by WSDOT for funding. This change included increased costs associated with several items. The most impactful was Unsuitable Subgrade Preparation. Due to an exceptionally wet Spring, a significantly greater volume of unsuitable material was encountered than originally anticipated. This was an unexpected condition that the project has had to respond to.

Construction: Change Order 1 with ACI has been approved. This change included costs associated with previously unknown requirements from the City of SeaTac: A re-channelization on 200th and a requirement for Uniformed Police Officer & Marked Vehicle at traffic control areas on artillery roads

Design/Engineering: Amendments 36 and 37 corrected an error in a past amendment and provide additional design services to address complex right-of-way and acquisition requirements as well as addressing extensive unanticipated design revisions for utility conflict resolution. The original scope and intention of the original contract has not changed

RMP-3. Current Quarter's Key Activities

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Q4-2025: No updates this quarter.

Q3-2025: Progress was made on closeout which is now complete.

Q2-2025: Activities remain focused on closeout. Final Payment and Final Acceptance were issued this quarter.

Q1-2025: Activities remain focused on closeout.

Q4-2024: Activities have remained focused on closeout work. This has included email communications with the contractor about submittal and review of Good Faith Effort (GFE) documentation required by BDCC and submittal of final certified payroll documentation in LCP Tracker.

Q3 2024: Activities this quarter have focused on closeout work and submitting the final reimbursement request to WSDOT.

Q1-2024: Activities this quarter have focused on completion of remaining punch list items and initiating closeout items. The contractor has been de-mobilized since September of 2023 and has visited the site only for punch list activities. The 1-year plant establishment period ended in December of 2023 and has been signed off on which has initiated the Mitigation Monitoring phase for the mitigation area. Closeout work has included, among other tasks, synchronization of the project files between Parametrix, the KC Parks files and Unifier. Efforts have also focused on the request for equitable adjustment issued by the contractor.

Q2 2023: Critical activities were completed during Q2: Highlights include completion of boardwalk construction. Boardwalk topping slabs have all been completed and handrails have been installed. Driveway reconstructions and concrete flatwork have all been completed. The project entered a procurement suspension on June 15, 2023 to allow time for the procurement of a traffic signal pole. Prior to suspension, a punch list walkthrough with all key stakeholders was conducted and a preliminary punch list was generated. The contractor has been working on punch list items since that time.

RMP-4. Next Quarter's Key Activities

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1125133 Lake To Sound Trail Segment C - Seatac PKS M:LAKE TO SOUND TRAIL

Q1-2026: No additional activities are anticipated.

Q4-2025: Any additional closeout activities will be accomplished.

Q3-2025: Activities will continue to focus on closeout work.

Q1-2025: Activities will continue to focus on closeout work. Once all Certified Payroll documentation is submitted in LCP Tracker, Final Payment can be issued with Final Acceptance soon after.

Activities for the upcoming quarter will be focused on completing the Final Payment process, which includes BDCC review and approval, and Final Acceptance.

Activities for the upcoming quarter will be focused on reaching the milestones of Physical Completion then Final Acceptance. Closeout work will also continue. It is anticipated that the equitable adjustment item will be completed this quarter.

Work during Q3 2023 will focus on final completion items. Suspension of the project is expected to continue until early August. Upon delivery of the signal pole, the contractor will remobilize, install the signal pole, and complete the associated concrete work. It is anticipated that Substantial Completion will be issued upon completion of the signal pole work. The punch list will then be finalized, and contractor will complete all items on the list. Of note is the installation of handrail for boardwalk 4 which is delayed in the manufacturing process and expected in September. Once all punch list items are complete, the project will be inspected and opened for public use. Note that a ribbon cutting for the L2SC project is being postponed until the completion of the Burien segment which is expected in the spring or summer of 2024.

RMP-5. Closely Monitored Issues & Risk Summary

All major risks are past and have been dealt with. The current risks are in the manufacturing and delivery processes of the traffic signal pole and the boardwalk handrail which are being monitored.

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141261 East Lake Sammamish Trail Segment B Phase 2 PKS M:E LAKE SAMM TRAIL

Target Baseline Date	02/09/2022
Actual Baseline Date	02/09/2022
Council District(s)	6
Department	NATURAL RESOURCES AND PARKS
Agency	Parks and Recreation
Contact	Dee Healy
RMP Reporting	Yes - Reporting Required
Publish Quarter	Q4 2025
Portfolio	Regional and Public Trails
Subportfolio	Large Trail Corridors

Last updated by KC\alybrown on 2/13/2026 12:52:49 PM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2025	ITD Budget thru DEC-2025
1 Planning			N/A	\$0	\$2,692	\$0
2 Preliminary Design	7/1/2007	5/31/2010	Completed	\$0	\$0	\$0
3 Final Design	7/1/2015	2/1/2022	Completed	\$0	\$7,683	\$0
4 Implementation	5/2/2022	6/28/2024	Completed	\$20,581,050	\$14,087,236	\$14,286,244
5 Closeout	6/29/2024	12/31/2025	In Progress	\$265,194	\$4,990	\$0
6 Acquisition			N/A	\$0	\$0	\$0
Total				\$20,846,244	\$14,102,599	\$14,286,244

Current Substantial Completion

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning			\$0
2 Preliminary Design			\$0
3 Final Design			\$0
4 Implementation	2/1/2022	12/29/2023	\$16,631,050
5 Closeout	1/1/2024	12/31/2024	\$265,194
6 Acquisition			\$0
Total			\$16,896,244

Baseline Substantial Completion

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141261 East Lake Sammamish Trail Segment B Phase 2 PKS M:E LAKE SAMM TRAIL

Scope ● Green

Scope Variance Comment

Current Scope

Eastlake Sammamish Trail South Sammamish Segment B Phase 2: Construction of approximately 1.85 miles of 12 foot wide paved trail with gravel shoulders. Mint Grove to Inglewood.

Baseline Scope

Eastlake Sammamish Trail South Sammamish Segment B Phase 2: Construction of approximately 1.85 miles of 12 foot wide paved trail with gravel shoulders. Mint Grove to Inglewood.

Schedule ● Green

Schedule Variance Comment

Due to permitting issues and coordination with City of Sammamish the George Davis Creek Culverts construction has been postponed until 2026 or later pending approvals. This portion of the Scope will be removed from this Project and will be transferred to a new Project.

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			Status
	Start	End	Duration	Start	End	Duration	
1 Planning							N/A
2 Preliminary Design				7/1/2007	5/31/2010	1065	Completed
3 Final Design				7/1/2015	2/1/2022	2407	Completed
4 Implementation	2/1/2022	12/29/2023	696	5/2/2022	6/28/2024	788	Completed
5 Closeout	1/1/2024	12/31/2024	365	6/29/2024	12/31/2025	550	In Progress
6 Acquisition							N/A
Substantial Completion Date				10/6/2023			

Schedule Variance Analysis

	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule					0.00%
Current Schedule	7/1/2015	10/6/2023	3019		

Cost ● Red

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141261 East Lake Sammamish Trail Segment B Phase 2 PKS M:E LAKE SAMM TRAIL

Cost Variance Comment

EAC updated to cover additional costs from George Davis Creek culvert project.

Cost Variance Analysis by Capital Phase

Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2025	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$0	\$2,692	\$0	\$0	0.00%
2 Preliminary Design	\$0	\$0	\$0	\$0	0.00%
3 Final Design	\$0	\$7,683	\$0	\$0	0.00%
4 Implementation	\$16,631,050	\$14,087,236	\$20,581,050	\$3,950,000	24.00%
5 Closeout	\$265,194	\$4,990	\$265,194	\$0	0.00%
6 Acquisition	\$0	\$0	\$0	\$0	0.00%
Total	\$16,896,244	\$14,102,599	\$20,846,244	\$3,950,000	23.38%

Risk Monitored Projects Reporting

RMP-1. Contracts

No RMP contract data found

RMP-2. Contract Change Explanation

A culvert replacement along George Davis Creek has been removed from this scope due to regulatory issues outside the control of KC. That project will be completed under a separate project number.

RMP-3. Current Quarter's Key Activities

The project was awarded to KLB Construction. To date the construction is complete.

RMP-4. Next Quarter's Key Activities

Closeout

RMP-5. Closely Monitored Issues & Risk Summary

Closely monitored issues and risk summary
- George Davis Creek Culverts Permitting

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141261 East Lake Sammamish Trail Segment B Phase 2

PKS M:E LAKE SAMM TRAIL

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141263 East Lake Sammamish Trail Segment B Phase 1 PKS M:E LAKE SAMM TRAIL

Target Baseline Date	09/30/2010
Actual Baseline Date	08/03/2021
Council District(s)	6
Department	NATURAL RESOURCES AND PARKS
Agency	Parks and Recreation
Contact	Sarah Hamel
RMP Reporting	Yes - Reporting Required
Publish Quarter	Q4 2025
Portfolio	Regional and Public Trails
Subportfolio	Large Trail Corridors

Last updated by KC\alybrown on 2/13/2026 11:10:59 AM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2025	ITD Budget thru DEC-2025
1 Planning			Completed	\$0	\$2,448	\$0
2 Preliminary Design			Completed	\$0	\$0	\$0
3 Final Design			Completed	\$0	\$1,009	\$0
4 Implementation	7/19/2021	2/1/2025	Completed	\$20,156,687	\$19,488,790	\$20,593,687
5 Closeout	2/1/2025	5/31/2026	In Progress	\$437,000	\$115,852	\$0
6 Acquisition			N/A	\$0	\$162,252	\$0
Total				\$20,593,687	\$19,770,351	\$20,593,687

Current Substantial Completion

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning			\$0
2 Preliminary Design			\$0
3 Final Design			\$0
4 Implementation	7/19/2021	12/30/2022	\$12,284,000
5 Closeout	1/2/2023	10/31/2023	\$309,000
6 Acquisition			\$0
Total			\$12,593,000

Baseline Substantial Completion

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141263 East Lake Sammamish Trail Segment B Phase 1 PKS M:E LAKE SAMM TRAIL

Scope ● Green

Scope Variance Comment

Current Scope

South Sammamish B is the final 3.6-mile trail segment to be redeveloped, thus completing the 11.2-mile East Lake Sammamish Trail (ELST). To expedite construction, this final segment will be constructed in two phases.

- Phase 1 – SE 33rd Street to Driveway 9 – 1.65 miles.

Segment B trail redevelopment includes a 12-foot-wide paved trail with soft surface shoulders, improved sightlines and safety features at intersections, improved drainage, and six new fish passable culverts. Redevelopment also includes retaining walls, fencing, consistent signage and traffic control measures, wetland mitigation and native landscaping.

Baseline Scope

South Sammamish B is the final 3.6-mile trail segment to be redeveloped, thus completing the 11.2 mile East Lake Sammamish Trail (ELST). To expedite construction, this final segment will be constructed in two phases.

- Phase 1 – SE 33rd Street to Driveway 9 – 1.65 miles.

Segment B trail redevelopment includes a 12-foot-wide paved trail with soft surface shoulders, improved sightlines and safety features at intersections, improved drainage, and six new fish passable culverts. Redevelopment also includes retaining walls, fencing, consistent signage and traffic control measures, wetland mitigation and native landscaping.

Schedule ● Green

Schedule Variance Comment

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			Status
	Start	End	Duration	Start	End	Duration	
1 Planning							Completed
2 Preliminary Design							Completed
3 Final Design							Completed
4 Implementation	7/19/2021	12/30/2022	529	7/19/2021	2/1/2025	1293	Completed
5 Closeout	1/2/2023	10/31/2023	302	2/1/2025	5/31/2026	484	In Progress
6 Acquisition							N/A
Substantial Completion Date	10/31/2022			6/1/2024			

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141263 East Lake Sammamish Trail Segment B Phase 1 PKS M:E LAKE SAMM TRAIL

Schedule Variance Analysis					
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule		10/31/2022			0.00%
Current Schedule		6/1/2024			

Cost ● Red

Cost Variance Comment
N/A

Cost Variance Analysis by Capital Phase					
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2025	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$0	\$2,448	\$0	\$0	0.00%
2 Preliminary Design	\$0	\$0	\$0	\$0	0.00%
3 Final Design	\$0	\$1,009	\$0	\$0	0.00%
4 Implementation	\$12,284,000	\$19,488,790	\$20,156,687	\$7,872,687	64.00%
5 Closeout	\$309,000	\$115,852	\$437,000	\$128,000	41.00%
6 Acquisition	\$0	\$162,252	\$0	\$0	0.00%
Total	\$12,593,000	\$19,770,351	\$20,593,687	\$8,000,687	63.53%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Johansen Construction	Construction	\$13,524,726	07/19/2021	10/31/2023	0	\$0
	Total	\$13,524,726			0	\$0

RMP-2. Contract Change Explanation

RMP-3. Current Quarter's Key Activities

Continuation of PSIFE period

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1141263 East Lake Sammamish Trail Segment B Phase 1

PKS M:E LAKE SAMM TRAIL

RMP-4. Next Quarter's Key Activities

Contract Closeout


RMP-5. Closely Monitored Issues & Risk Summary

Contractor Claims are being reviewed and coordinated with PAO's office.

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1123624 Coal Creek Siphon & Trunk Parallel STANDALONE

Target Baseline Date	10/01/2019	
Actual Baseline Date	10/01/2019	
Council District(s)	9	
Department	NATURAL RESOURCES AND PARKS	
Agency	Wastewater Treatment	
Contact	Lisa Taylor	
RMP Reporting	Yes - Reporting Required	
Publish Quarter	Q4 2025	
Portfolio	Capacity Improvements	
Subportfolio		

Last updated by KC\bloland on 1/30/2026 9:25:28 AM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2025	ITD Budget thru DEC-2025
1 Planning	8/9/2016	8/9/2016	Completed	\$184,178	\$184,178	\$0
2 Preliminary Design	8/9/2016	10/1/2019	Completed	\$5,474,436	\$5,474,436	\$9,425,197
3 Final Design	10/1/2019	3/3/2025	Completed	\$10,560,538	\$11,156,168	\$12,912,060
4 Implementation	3/3/2025	7/15/2030	In Progress	\$153,974,566	\$17,228,487	\$106,925,641
5 Closeout	7/15/2030	6/30/2031	Not Started	\$92,459	\$0	\$2,261,159
6 Acquisition	2/18/2020	5/1/2023	Completed	\$2,660,821	\$2,616,712	\$782,944
Total				\$172,946,999	\$36,659,983	\$132,307,001

Current Substantial Completion

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning	1/1/2015	8/9/2016	\$180,759
2 Preliminary Design	11/13/2017	10/1/2019	\$4,006,653
3 Final Design	10/1/2019	4/29/2022	\$9,842,908
4 Implementation	4/29/2022	8/31/2026	\$114,024,195
5 Closeout	8/31/2026	12/31/2026	\$195,019
6 Acquisition			\$4,061,035
Total			\$132,310,569

Baseline Substantial Completion

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1123624 Coal Creek Siphon & Trunk Parallel STANDALONE

Scope ● Green

Scope Variance Comment

Current Scope

Coal Creek Siphon & Trunk Parallel - This project will increase the capacity of the downstream half of the Coal Creek Trunk in Bellevue. The trunk to be upgraded is 7,100 lineal feet, ranging in diameter from 15 to 21 inches, and ranges in flow from 7 to 10 million gallons per day (MGD). The upgraded sewer will convey between 11 and 19 MGD to meet the year 2060, 20-year peak flow criteria. In addition to the Coal Creek trunk replacement laterals need to be constructed. All the work occurs within the Coal Creek Natural area with numerous locations of the project occurring within sensitive wetlands. The project will restore the wetlands, add wetland enhancements and improve the stream bed. The affected trailhead and trail will be restored to meet current Americans with Disabilities Act requirements and improve accessibility for all visitors to a portion of the nature trail bordering the creek.

Baseline Scope

Coal Creek Siphon & Trunk Parallel - This project will increase the capacity of the downstream half of the Coal Creek Trunk. The trunk to be upgraded is 7,100 lineal feet, ranges in diameter from 15 to 21 inches, and ranges in flow from 7 to 10 million gallons per day (MGD). The upgraded sewer will be required to convey between 11 and 19 MGD to meet the year 2060, 20-year peak flow criteria.

Schedule ● Red

Schedule Variance Comment

The design schedule was extended 15 months in Q3 2022 due to permitting delays and unwillingness to preemptively constrain potential contractors. Schedule extended 9 months in Q1 2024 due to rejection of sole construction bid (received from the Q3 2023 procurement) and time needed to re-advertise the construction contract. The schedule increase was approved by the appropriate governance board on September 17, 2024. July 16, 2025, project team was notified that the City of Bellevue Transportation Department was changing the allowable work hours in the right-of-way, from the previously approved permit. WTD issued a suspension of work as a result, lasting one month before work resumed. Full impact to overall project schedule is still being assessed.

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning	1/1/2015	8/9/2016	586	8/9/2016	8/9/2016	0	Completed
2 Preliminary Design	11/13/2017	10/1/2019	687	8/9/2016	10/1/2019	1148	Completed
3 Final Design	10/1/2019	4/29/2022	941	10/1/2019	3/3/2025	1980	Completed
4 Implementation	4/29/2022	8/31/2026	1585	3/3/2025	7/15/2030	1960	In Progress
5 Closeout	8/31/2026	12/31/2026	122	7/15/2030	6/30/2031	350	Not Started
6 Acquisition				2/18/2020	5/1/2023	1168	Completed
Substantial Completion Date	5/29/2026			4/16/2030			

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1123624 Coal Creek Siphon & Trunk Parallel STANDALONE

Schedule Variance Analysis					
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	10/1/2019	5/29/2026	2432	1418	58.00%
Current Schedule	10/1/2019	4/16/2030	3850		

Cost ● Red

Cost Variance Comment

Sole construction bid during Q4 2023 advertisement was 40% above engineer's estimate, and rejected. The current project forecast reflects the construction price (\$96.5M) of the successful bidder received as part of the Q2 2024 construction procurement rebid. Related updates to AFI, change order allowance and project contingency were adjusted accordingly. The cost increase was approved by the appropriate governance board on September 17, 2024. July 16, 2025, project team was notified that the City of Bellevue Transportation Department was changing the allowable work hours in the right-of-way, from the previously approved permit. WTD CM issued a work suspension and directed the contractor to send costs to incorporate the required change in work hours. The contractor estimate was \$5.5M, and on 8.25.25 the project obtained Delivery Board approval to continue negotiations for these costs and direct contractor to restart work. The additional \$5.5M has not yet been included in the current project forecast, as the team will return to the Delivery Board with final costs and approval for the change.

Cost Variance Analysis by Capital Phase

Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2025	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$180,759	\$184,178	\$184,178	\$3,419	2.00%
2 Preliminary Design	\$4,006,653	\$5,474,436	\$5,474,436	\$1,467,784	37.00%
3 Final Design	\$9,842,908	\$11,156,168	\$10,560,538	\$717,630	7.00%
4 Implementation	\$114,024,195	\$17,228,487	\$153,974,566	\$39,950,371	35.00%
5 Closeout	\$195,019	\$0	\$92,459	(\$102,560)	-53.00%
6 Acquisition	\$4,061,035	\$2,616,712	\$2,660,821	(\$1,400,214)	-34.00%
Total	\$132,310,569	\$36,659,983	\$172,946,999	\$40,636,430	30.71%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Brown and Caldwell	Design/Engineering	\$10,671,930	08/05/2016	03/31/2023	10	\$1,993,721
	Total	\$10,671,930			10	\$1,993,721

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1123624 Coal Creek Siphon & Trunk Parallel STANDALONE

RMP-2. Contract Change Explanation

The design contract for this effort has been extended numerous times, due primarily to delays in permit approval. An amendment was approved 5.9.24 for additional final design time/effort needed for the rebid effort. Four administrative (no cost, not time) change orders and one change order with cost impacts have been issued on the construction contract. Three additional changes are pending, totaling \$6.75M (\$5.5M of which is the cost to implement the changes required by Bellevue for changes to ROW work hours).

RMP-3. Current Quarter's Key Activities

Incorporated COB initiated changes to ROW work hours into baseline schedule to reflect accepted impacts and identify targeted recovery sequences for critical-path activities. Resumed construction activities under revised work hour conditions. Continued review and management of construction contract changes, both existing and new, as construction progresses. Monitored contractor productivity and inspection scheduling under compressed daily work windows. Continued processing technical submittals and RFIs to maintain steady construction activity. Continued stakeholder engagement with City of Bellevue, other projects, and community members.

RMP-4. Next Quarter's Key Activities

Continue WTD CM inspection and oversight of construction activities, implementation and management of construction contract, coordination with the City of Bellevue and other projects, and community support and notifications.

RMP-5. Closely Monitored Issues & Risk Summary

Schedule Risk: COB revised work hours and suspension of work created near-term disruption, and the longer term schedule impact is unclear. Cost Risk: Contractor costs related to COB revised ROW work hours represent measurable increases; further claims could emerge if additional permit changes occur. Additional Monitored Risks: Compliance with the newly revised ROW work hours and day-to-day enforcement by the City. Contractor productivity during constrained work windows and potential need for overtime and/or added shifts. Status and resolution of contractor cost submissions and any secondary claims from suspension.

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1134069 WPTP Raw Sewage Pump Replacement STANDALONE

Target Baseline Date	06/28/2022	
Actual Baseline Date	06/28/2022	
Council District(s)	4	
Department	NATURAL RESOURCES AND PARKS	
Agency	Wastewater Treatment	
Contact	Lisa Taylor	
RMP Reporting	Yes - Reporting Required	
Publish Quarter	Q4 2025	
Portfolio	Resiliency	
Subportfolio		

Last updated by KC\bloland on 1/30/2026 9:25:29 AM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2025	ITD Budget thru DEC-2025
1 Planning	12/11/2018	3/12/2019	Completed	\$285,267	\$285,267	\$285,267
2 Preliminary Design	3/13/2019	6/28/2022	Completed	\$11,429,372	\$11,429,372	\$10,811,678
3 Final Design	6/28/2022	7/12/2024	Completed	\$7,636,032	\$7,636,032	\$17,329,840
4 Implementation	7/12/2024	8/12/2030	In Progress	\$205,440,230	\$88,216,109	\$186,951,910
5 Closeout	8/12/2030	12/31/2030	Not Started	\$630,500	\$0	\$926,832
6 Acquisition			N/A	\$0	\$0	\$0
Total				\$225,421,400	\$107,566,780	\$216,305,527

Current Substantial Completion

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning	12/11/2018	3/12/2019	\$285,267
2 Preliminary Design	3/13/2019	6/28/2022	\$8,029,482
3 Final Design	6/28/2022	7/24/2024	\$17,190,160
4 Implementation	7/24/2024	3/6/2030	\$189,873,787
5 Closeout	3/27/2026	12/31/2030	\$926,832
6 Acquisition			\$0
Total			\$216,305,529

Baseline Substantial Completion

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1134069 WPTP Raw Sewage Pump Replacement STANDALONE

Scope ● Green

Scope Variance Comment

Current Scope

WPTP Raw Sewage Pump Replacement - The objective of this project is to increase the firm capacity of the raw sewage pump (RSP) station from 330 million gallons per day (MGD) to 440 MGD at West Point Treatment Plant in Seattle by replacing the existing biogas driven engine pumps with higher capacity electric motor driven pumps. The project will also make seismic upgrades to the pump station and make improvements to meet National Fire Protection Association (NFPA 820) standards. In addition, the project will also replace the existing boiler system prior to completion of the RSP replacement to provide heat necessary to maintain a stable treatment process.

Baseline Scope

WPTP Raw Sewage Pump Replacement - The objective of this project is to increase the firm capacity of the raw sewage pump (RSP) station from 330 million gallons per day (MGD) to 440 MGD at West Point Treatment Plant in Seattle by replacing the existing biogas driven engine pumps with higher capacity electric motor driven pumps. The project will also make seismic upgrades to the pump station and make improvements to meet National Fire Protection Association (NFPA 820) standards. In addition, the project will also replace the existing boiler system prior to completion of the RSP replacement to provide heat necessary to maintain a stable treatment process.

Schedule ● Green

Schedule Variance Comment

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			Status
	Start	End	Duration	Start	End	Duration	
1 Planning	12/11/2018	3/12/2019	91	12/11/2018	3/12/2019	91	Completed
2 Preliminary Design	3/13/2019	6/28/2022	1203	3/13/2019	6/28/2022	1203	Completed
3 Final Design	6/28/2022	7/24/2024	757	6/28/2022	7/12/2024	745	Completed
4 Implementation	7/24/2024	3/6/2030	2051	7/12/2024	8/12/2030	2222	In Progress
5 Closeout	3/27/2026	12/31/2030	1740	8/12/2030	12/31/2030	141	Not Started
6 Acquisition							N/A
Substantial Completion Date	9/18/2029			9/28/2029			

Schedule Variance Analysis

	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	6/28/2022	9/18/2029	2639	10	0.00%
Current Schedule	6/28/2022	9/28/2029	2649		

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1134069 WPTP Raw Sewage Pump Replacement STANDALONE

Cost  Yellow

Cost Variance Comment

This project has a baselined approved budget of \$216.31 million (2022). However, there were some scope changes after the baseline including rehabilitation work for Boiler System, additional plan for PCB removal, and Plant wide heat balance study. The 2025 spending plan of \$225.42 millions reflected all the design changes and field conditions occurring during the construction (in progress). However, we are confident that this project will be implemented within the approved baselined budget.

Cost Variance Analysis by Capital Phase

Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2025	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$285,267	\$285,267	\$285,267	\$0	0.00%
2 Preliminary Design	\$8,029,482	\$11,429,372	\$11,429,372	\$3,399,890	42.00%
3 Final Design	\$17,190,160	\$7,636,032	\$7,636,032	(\$9,554,129)	-56.00%
4 Implementation	\$189,873,787	\$88,216,109	\$205,440,230	\$15,566,442	8.00%
5 Closeout	\$926,832	\$0	\$630,500	(\$296,333)	-32.00%
6 Acquisition	\$0	\$0	\$0	\$0	0.00%
Total	\$216,305,529	\$107,566,780	\$225,421,400	\$9,115,871	4.21%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Jacobs Engineering Group, Inc.	Design/Engineering	\$23,874,053	08/22/2019	12/31/2028	3	\$1,035,468
	Total	\$23,874,053			3	\$1,035,468

RMP-2. Contract Change Explanation

None

RMP-3. Current Quarter's Key Activities

Construction work is in progress in both RSP and Grit project including RSP building retrofitting, pump level demolition, engine level, roof replacement, installations of HVAC systems, electrical work, commissioning of the east grit classifiers, work in progress for the west classifier ancillaries. About 50% construction work has so far been completed.

RMP-4. Next Quarter's Key Activities

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1134069 WPTP Raw Sewage Pump Replacement STANDALONE

Continuance of ongoing construction work.

RMP-5. Closely Monitored Issues & Risk Summary

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Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1033497 South County Recycling and Transfer Station STANDALONE

Target Baseline Date	07/22/2020
Actual Baseline Date	01/11/2022
Council District(s)	7
Department	NATURAL RESOURCES AND PARKS
Agency	Solid Waste
Contact	Kinyan Lui
RMP Reporting	Yes - Reporting Required
Publish Quarter	Q4 2025
Portfolio	Construction
Subportfolio	Recycling and Transfer Stations



Last updated by KC\bloland on 1/30/2026 4:36:25 PM

Current Schedule and Costs						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru DEC-2025	ITD Budget thru DEC-2025
1 Planning	11/1/2010	5/30/2018	Completed	\$4,055,179	\$4,206,609	\$4,040,008
2 Preliminary Design	4/12/2019	3/30/2021	Completed	\$5,470,875	\$6,262,913	\$8,598,780
3 Final Design	3/12/2021	4/28/2023	Completed	\$13,705,727	\$13,843,782	\$27,365,171
4 Implementation	5/1/2023	5/12/2026	In Progress	\$170,270,182	\$130,029,139	\$152,941,440
5 Closeout	10/9/2026	10/9/2028	Not Started	\$3,489,130	\$150,115	\$1,774,471
6 Acquisition	5/1/2012	4/28/2023	Completed	\$3,006,372	\$3,006,372	\$6,257,829
Total				\$199,997,465	\$157,498,929	\$200,977,699

Current Substantial Completion

Baseline Schedule and Costs			
Phase	Start	End	Baseline Budget At Completion (BAC)
1 Planning	11/1/2010	5/30/2018	\$4,055,001
2 Preliminary Design	4/12/2019	3/30/2021	\$10,026,000
3 Final Design	3/12/2021	3/3/2023	\$16,328,000
4 Implementation	3/6/2023	5/29/2026	\$106,374,999
5 Closeout	6/1/2026	6/1/2028	\$1,376,000
6 Acquisition	5/1/2012	12/30/2022	\$6,223,000
Total			\$144,383,000

Baseline Substantial Completion

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1033497 South County Recycling and Transfer Station STANDALONE

Scope ● Green

Scope Variance Comment

Current Scope

South County Recycling and Transfer Station: This project entails siting, designing, permitting, and constructing a new, modern transfer and recycling facility to replace the Algona Transfer Station, which has been in operation since the 1960s and lacks recycling services.

Baseline Scope

South County Recycling and Transfer Station: This project entails siting, designing, permitting, and constructing a new, modern transfer and recycling facility to replace the Algona Transfer Station, which has been in operation since the 1960s and lacks recycling services.

Schedule ● Green

Schedule Variance Comment

Schedule Comparison: Baseline vs. Current

Schedule	Baseline			Current			
	Start	End	Duration	Start	End	Duration	Status
1 Planning	11/1/2010	5/30/2018	2767	11/1/2010	5/30/2018	2767	Completed
2 Preliminary Design	4/12/2019	3/30/2021	718	4/12/2019	3/30/2021	718	Completed
3 Final Design	3/12/2021	3/3/2023	721	3/12/2021	4/28/2023	777	Completed
4 Implementation	3/6/2023	5/29/2026	1180	5/1/2023	5/12/2026	1107	In Progress
5 Closeout	6/1/2026	6/1/2028	731	10/9/2026	10/9/2028	731	Not Started
6 Acquisition	5/1/2012	12/30/2022	3895	5/1/2012	4/28/2023	4014	Completed
Substantial Completion Date	5/29/2026			5/12/2026			

Schedule Variance Analysis

	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	3/12/2021	5/29/2026	1904	-17	0.00%
Current Schedule	3/12/2021	5/12/2026	1887		

Cost ● Red

Q4 2025 Baseline Detail Report

Agency: All, Fund: All, Year: 2025, Qtr: 4th Quarter, RMP Only: Yes, Project: All

1033497 South County Recycling and Transfer Station STANDALONE

Cost Variance Comment

The project forecast remains at \$206M and funding currently reflects \$200M

Cost Variance Analysis by Capital Phase

Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru DEC-2025	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$4,055,001	\$4,206,609	\$4,055,179	\$178	0.00%
2 Preliminary Design	\$10,026,000	\$6,262,913	\$5,470,875	(\$4,555,125)	-45.00%
3 Final Design	\$16,328,000	\$13,843,782	\$13,705,727	(\$2,622,273)	-16.00%
4 Implementation	\$106,374,999	\$130,029,139	\$170,270,182	\$63,895,183	60.00%
5 Closeout	\$1,376,000	\$150,115	\$3,489,130	\$2,113,130	154.00%
6 Acquisition	\$6,223,000	\$3,006,372	\$3,006,372	(\$3,216,628)	-52.00%
Total	\$144,383,000	\$157,498,929	\$199,997,465	\$55,614,465	38.52%

Risk Monitored Projects Reporting

RMP-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
HDR	Other	\$20,772,651	05/30/2018	05/29/2026	10	\$16,924,994
Jacobs Engineering Group, Inc.	Other	\$13,111,234	11/09/2020	10/05/2026	4	\$8,235,697
	Total	\$33,883,885			14	\$25,160,691

RMP-2. Contract Change Explanation

RMP-3. Current Quarter's Key Activities

RMP-4. Next Quarter's Key Activities

RMP-5. Closely Monitored Issues & Risk Summary

Quarterly Administrative Budget Revisions

Budget: 2025 Q4 Admin Budget Changes, Scenario: Executive Proposed, Agency: All, Fund: All, Project: All, Change Type: All

Fund Number - Name	Project Number	Project Name	Class Code	Revision Type	ITD Budget thru 9/2025	ITD Actuals thru 9/2025	ITD Balance thru 9/2025	QTD Adopted Budget	2025 Budget Revision	Revised Budget	Revised Balance	Pct Change	Description of Budget Request	Project Status	
3380 AIRPORT CAPITAL	1121024	CIP Oversight	ADMIN	Emergent Need	\$103,117	\$104,781	(\$1,664)	\$0	\$7,000	\$110,117	\$5,336	6.79%	Transfer of \$7,000 from 1129953 Airport Emergent Needs to correct a data entry error made by PSB during the 2025 budget process, which resulted in a budget shortfall for the CIP Oversight Admin project.	Approved	
3380 AIRPORT CAPITAL	1129953	Airport Emergent Needs	STANDALONE	Emergent Need	\$3,613,155	\$0	\$3,613,155	\$0	(\$7,000)	\$3,606,155	\$3,606,155	-0.19%	Transfer \$7,000 to 1121024 CIP Oversight to correct a data entry error made by PSB during the 2025 budget process, which resulted in a budget shortfall for the CIP Oversight Admin project.	Approved	
3380 AIRPORT CAPITAL Emergent Need Subtotal								\$0	\$0	\$3,716,272					
3380 AIRPORT CAPITAL Subtotal								\$0	\$0	\$3,716,272					
3581 PARKS CAPITAL FUND	1129676	Grant Contingency - Fund 3581	ADMIN	Grant Contingency	\$9,400,000	\$0	\$9,400,000	\$0	\$618,140	\$10,018,140	\$10,018,140	6.58%	Return grant unrealized dollars from project 1120085-Green2Cedar River Trail back to the grant contingency project 1129676 in fund 3581. The project was bid at an amount lower than the anticipated grant amount.	No Cost	
3581 PARKS CAPITAL FUND	1120085	Green to Cedar River Trail	PKS M:GREEN2CEDAR RIVER TRAIL	Grant Contingency	\$17,460,472	\$7,158,353	\$10,302,120	\$0	(\$618,140)	\$16,842,332	\$9,683,980	-3.54%	Return grant unrealized dollars from project 1120085-Green2Cedar River Trail back to the grant contingency project 1129676 in fund 3581. The project was bid at an amount lower than the anticipated grant amount.	No Cost	
3581 PARKS CAPITAL FUND Grant Contingency Subtotal								\$0	\$0	\$26,860,472					
3581 PARKS CAPITAL FUND Subtotal								\$0	\$0	\$26,860,472					
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL	1111770	Emergent Needs Contingency for Fund 3641	ADMIN	Emergent Need	\$13,103,802	\$1,137	\$13,102,665	\$0	(\$2,990,846)	\$10,112,956	\$10,111,819	-22.82%	The Emergent Need Contingency project is drawn down to support 3 Metro Infrastructure projects. 1. \$1,129,615 in requested appropriation will support the increased KCIT scope and security requirements, Installation of Meraki devices at all 42 substations, physical server placement (PDHQ vs Data Center) for the SCADA Replacement project (#1134260). 2. \$1,724,231 will be used to cover enhanced cybersecurity standards, network upgrades, CBPG fiber upgrade, electrical infrastructure upgrades, moving core servers, server upgrades, upgraded video software (Avigilon Unity), implementing local archivers for the Base Security Improvements project (#1141996). 3. \$137,000 provides final retainage payment to contractors, ensuring contractual compliance, and fund to complete closeout activities Phase 5 for the Bases Fall Protection project (#1132390).	No Cost	
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL	1132390	Fall Protection System at Operation Bases	STANDALONE	Emergent Need	\$2,482,449	\$2,527,561	(\$45,112)	\$0	\$137,000	\$2,619,449	\$91,888	5.52%	The request is to provide final retainage payment to contractors, ensuring contractual compliance, and fund to complete closeout activities Phase 5. Project Costs were higher-than-anticipated labor hours for engineering support during construction, Extended project management involvement, resulting in more billable hours, and still insufficient budget to cover contractor retainage to close out the project	Approved	
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL	1134260	Trolley Supervisory Control And Data Acquisition Replacement	STANDALONE	Emergent Need	\$4,949,419	\$1,084,752	\$3,864,667	\$0	\$1,129,615	\$6,079,034	\$4,994,282	22.82%	Cost estimate has increased from \$5,679,250 to 6,795,865 based on increased KCIT scope and security requirements. Installation of Meraki devices at all 42 substations KCIT scope expanded to include procurement and configuration of servers Consideration of physical vs virtual servers Reconsideration of physical server placement (PDHQ vs Data Center)	Approved	
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL	1141996	Metro Facility Security Improvements Budget	TDC BASE SECURITY IMPRVMT BUD	Emergent Need	\$5,022,208	\$2,800,300	\$2,221,908	\$0	\$1,724,231	\$6,746,439	\$3,946,139	34.33%	The additional ENC fund will be used to cover: KCIT Scope: Enhanced cybersecurity standards, network upgrades, CBPG fiber upgrade. MTD Scope: Electrical infrastructure upgrades. Schneider Scope: Moving core servers, server upgrades, upgraded video software (Avigilon Unity), implementing local archivers. Local video archivers needed for business continuity and resilience. Network security enhancements and power infrastructure upgrades that will establish the foundation for future Metro projects.	Approved	
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL Emergent Need Subtotal								\$0	\$0	\$25,557,877					
3641 PUBLIC TRANSPORTATION INFRASTRUCTURE CAPITAL Subtotal								\$0	\$0	\$25,557,877					

3850 RENTON MAINTENANCE FACILITY	1127268	Emergent Need Fund 3850	ADMIN	Budget Closure	\$2,097	\$0	\$2,097	\$0	(\$2,097)	\$0	\$0	-99.98%	Project is complete and can be closed and remaining balance disappropriated. The change was implemented in EBS on 11/6/2025. Budget voucher BV519.	Closed
3850 RENTON MAINTENANCE FACILITY	1127273	Failed Envelope and HVAC Rehabilitation	STANDALONE	Budget Closure	\$7,513,000	\$7,510,232	\$2,768	\$0	(\$2,768)	\$7,510,232	\$0	-0.04%	Project is complete and can be closed and remaining balance disappropriated. The change was implemented in EBS on 11/6/2025. Budget voucher BV519.	Closed
3850 RENTON MAINTENANCE FACILITY Budget Closure Subtotal								\$0	(\$4,865)	\$7,510,232				
3850 RENTON MAINTENANCE FACILITY Subtotal								\$0	(\$4,865)	\$7,510,232				
3855 COUNTY ROAD MAJOR MAINTENANCE	1135046	Roads Maintenance Headquarters Building D Rehabilitation	STANDALONE	Budget Closure	\$1,800,000	\$1,794,978	\$5,022	\$0	(\$5,022)	\$1,794,978	(\$0)	-0.28%	This is a budget closure as the project is complete.	Closed
3855 COUNTY ROAD MAJOR MAINTENANCE Budget Closure Subtotal								\$0	(\$5,022)	\$1,794,978				
3855 COUNTY ROAD MAJOR MAINTENANCE Subtotal								\$0	(\$5,022)	\$1,794,978				
3901 SOLID WASTE CONSTRUCTION	1116833	Cedar Falls Environmental Control Systems Modification	STANDALONE	Budget Closure	\$3,928,338	\$2,873,112	\$1,055,226	\$0	(\$1,055,226)	\$2,873,112	(\$0)	-26.86%	Disappropriation for the completed project. EBS updated on 12/26/2025.	Closed
3901 SOLID WASTE CONSTRUCTION	1137091	Closed Landfill Cover Biofiltration Pilot	STANDALONE	Budget Closure	\$1,394,124	\$460,334	\$933,790	\$0	(\$933,790)	\$460,334	\$0	-66.98%	Disappropriation for the completed project. EBS updated on 12/26/2025.	Closed
3901 SOLID WASTE CONSTRUCTION	1129849	Duvall Landfill Environmental Controls	STANDALONE	Budget Closure	\$3,763,192	\$1,699,246	\$2,063,946	\$0	(\$2,063,946)	\$1,699,246	\$0	-54.85%	Disappropriation for the completed project. EBS updated on 12/26/2025.	Closed
3901 SOLID WASTE CONSTRUCTION	1116838	Enumclaw Landfill Environmental Control Systems Modification	STANDALONE	Budget Closure	\$2,190,216	\$2,139,096	\$51,120	\$0	(\$51,120)	\$2,139,096	(\$0)	-2.33%	Disappropriation for the completed project. EBS updated on 12/26/2025.	Closed
3901 SOLID WASTE CONSTRUCTION	1048385	Factoria Recycling and Transfer Station	STANDALONE	Budget Closure	\$93,619,241	\$91,538,684	\$2,080,557	\$0	(\$2,080,557)	\$91,538,684	\$0	-2.22%	Disappropriation for the completed project. EBS updated on 12/26/2025.	Closed
3901 SOLID WASTE CONSTRUCTION	1129852	Houghton Landfill Environmental Control Systems	STANDALONE	Budget Closure	\$2,113,344	\$1,103,412	\$1,009,932	\$0	(\$1,009,932)	\$1,103,412	\$0	-47.79%	Disappropriation for the completed project. EBS updated on 12/26/2025.	Closed
3901 SOLID WASTE CONSTRUCTION	1129851	Puyallup/KIT Landfill Environmental Control Systems	STANDALONE	Budget Closure	\$2,091,115	\$877,810	\$1,213,305	\$0	(\$1,213,306)	\$877,809	(\$1)	-58.02%	Disappropriation for the completed project. EBS updated on 12/26/2025.	Closed
3901 SOLID WASTE CONSTRUCTION Budget Closure Subtotal								\$0	(\$8,407,877)	\$100,691,693				
3901 SOLID WASTE CONSTRUCTION Subtotal								\$0	(\$8,407,877)	\$100,691,693				
3910 LANDFILL RESERVE FUND	1033546	Landfill Reserve Fund Emergent Need	STANDALONE	Emergent Need	\$20,000,179	\$179	\$20,000,000	\$0	(\$6,997,130)	\$13,003,049	\$13,002,870	-34.99%	An emergent transfer was made to provide additional funding to support the rebid for CIP 1150063 SWD CH Area 5/6 Top Deck Dev. The transfer was completed on 12/1/2025.	Approved
3910 LANDFILL RESERVE FUND	1150063	Solid Waste Division Cedar Hills Area 5/6 Top Deck Development	STANDALONE	Emergent Need	\$43,234,348	\$0	\$43,234,348	\$0	\$6,997,130	\$50,231,478	\$50,231,478	16.18%	Emergent fund transfer was made to provide additional fund for rebid. The transfer was completed on 12/1/2025.	Approved
3910 LANDFILL RESERVE FUND Emergent Need Subtotal								\$0	\$0	\$47,052,906				
3910 LANDFILL RESERVE FUND Subtotal								\$0	\$0	\$47,052,906				
Grand Total					\$237,783,816	\$123,673,965	\$114,109,851	\$0	(\$8,417,764)	\$213,184,431	\$105,692,087	-3.54%		